



## NOTICE AND CALL OF SPECIAL MEETING

Notice is hereby given that I, Dan Mortensen, Chair of the Finance and Administration Committee, have called a SPECIAL MEETING of the Agency's Finance and Administration Committee.

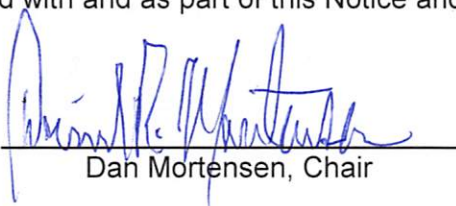
Said SPECIAL MEETING of the Finance and Administration Committee to be held on:

**Wednesday, May 1, 2019 at 6:00 PM**

Santa Clarita Valley Water Agency  
27234 Bouquet Canyon Road  
Santa Clarita, California 91350  
Rio Vista Water Treatment Plant  
Training Room

Enclosed with and as part of this Notice and Call is an Agenda for the meeting.

Signed:

  
Dan Mortensen, Chair

Date:


4-26-19

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**Date:** April 24, 2019

**To:** **Finance and Administration Committee**  
Dan Mortensen, Chair  
B. J. Atkins  
Ed Colley  
Robert DiPrimio  
Maria Gutzeit  
R. J. Kelly

**From:** Eric Campbell   
Chief Financial and Administrative Officer

A special meeting of the **Finance and Administration Committee** is scheduled to meet on **Wednesday, May 1 2019 at 6:00 PM** at **Rio Vista Water Treatment Plant** located at 27234 Bouquet Canyon Road, Santa Clarita, CA 91350 in the Training Room.

### SPECIAL MEETING AGENDA

<u>ITEM</u>		<u>PAGE</u>
1.	Public Comments	
2. *	Recommend Approval to Enter into a Contract with CPS HR Consulting for Agency-wide Classification and Compensation Study	5
3. *	Recommend Approval of a Resolution Adopting the FY 2019/20 and FY 2020/21 Biennial Budget and Amending the FY 2018/19 Budget	59
4. *	Recommend Approval of a Resolution Adopting the Appropriation of All As-Yet Unappropriated Funds for FY 2018/19	115
5. *	Recommend Approval of a Resolution Adopting the Appropriation Limit for FY 2019/20	119
6. *	Recommend Receiving and Filing of February 2019 Monthly Financial Report	125
7. *	Committee Planning Calendar	221

8. General Report on Finance and Administration Activities
9. Adjournment

- \* Indicates attachments
- ◆ To be distributed

**NOTICES:**

Any person may make a request for a disability-related modification or accommodation needed for that person to be able to participate in the public meeting by telephoning (661) 297-1600, or writing to Santa Clarita Valley Water Agency at 27234 Bouquet Canyon Road, Santa Clarita, CA 91350. Requests must specify the nature of the disability and the type of accommodation requested. A telephone number or other contact information should be included so that Agency staff may discuss appropriate arrangements. Persons requesting a disability-related accommodation should make the request with adequate time before the meeting for the Agency to provide the requested accommodation.

Pursuant to Government Code Section 54957.5, non-exempt public records that relate to open session agenda items and are distributed to a majority of the Board less than seventy-two (72) hours prior to the meeting will be available for public inspection at the Santa Clarita Valley Water Agency, located at 27234 Bouquet Canyon Road, Santa Clarita, California 91350, during regular business hours. When practical, these public records will also be made available on the Agency's Internet Website, accessible at <http://www.yourscvwater.com>.

Posted on April 26, 2019.

M65



## COMMITTEE MEMORANDUM

**DATE:** April 24, 2019

**TO:** Finance and Administration Committee

**FROM:** Rochelle Patterson   
Director of Finance and Administration

**SUBJECT:** Recommend Approval to Enter into a Contract with CPS HR Consulting for Agency-wide Classification and Compensation Study

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### SUMMARY

With the formation of SCV Water various classifications were integrated into the existing classification plan of the former Castaic Lake Water Agency. In order to identify and maintain structural relationships within the Agency, develop equitable compensation plans and update outdated job descriptions, the Board directed staff to conduct an Agency-wide comprehensive classification and compensation study to be implemented in July of the fiscal year of 2020/21.

### DISCUSSION

Historically the Agency's salary-setting practice is to conduct market surveys every three to five years. In years between these studies, the Board would consider applying a CPI-based (Consumer Price Index) cost-of-living adjustment (COLA) to maintain salaries within the market. The previous market survey of salaries took place in 2015, and the last COLA adjustment was a 3% increase effective July 20, 2018. A 3% COLA to be effective July 26, 2019 has been recommended by the Finance and Administration Committee and will be considered at the April 30, 2019 regular Board meeting.

Staff published a Request for Proposal (RFP) on March 12, 2019 to seek a professional consulting firm to conduct an Agency-wide classification and base salary study. A total of three (3) proposals were received, with costs ranging from \$100,090 to \$142,753.

Staff discussed, analyzed and rated each proposal using an Evaluation Matrix (Attachment 1), and selected CPS HR Consulting to perform the Agency's classification and compensation study. CPS's proposal (Attachment 2) reflects the firm's extensive experience conducting similar projects for only public sector clients, and doing so for over 30 years. The proposal includes a clear approach to the study and was also the lowest cost.

### FINANCIAL CONSIDERATIONS

The FY 2019/20 budget for administrative professional services/consultants is \$225,000, with \$150,000 of that allotted for this study. The cost for the classification portion of this study is \$69,090, and \$31,000 for the compensation portion of the study, totaling \$100,090. The add-on option to provide FLSA (Fair Labor Standards Act) and ADA (American Disability Act) analysis to each classification is \$36,300, bringing the total estimated cost for conducting this Agency-wide comprehensive classification and compensation study to \$136,390.

## **RECOMMENDATION**

That the Finance and Administration Committee recommends the Board of Directors authorize the General Manager to enter into a contract with CPS HR Consulting to perform an Agency-wide comprehensive classification and compensation study to be implemented in July of fiscal year 2020/21.

RP/am

Attachments

# ATTACHMENT 1

## Classification/Compensation & Optional Benefits Proposal Evaluation Matrix - Averages



The Santa Clarita Valley Water Agency (SCV Water) requested proposals from qualified human resources consulting firms to conduct a comprehensive classification and compensation study with the option of performing a benefits study. This is the first major classification and compensation study for SCV Water.

This tool will assist in evaluating the various proposals from consulting firms interested in performing the Agency's study. Keep in mind that low cost should not overshadow value and study quality.

### Step 1: Grade the various criteria outlined in the proposal. Assign points based on the range recommended.

Proposal Criteria		Points	Koff	CPS	Korn Ferry	Average
<b>Approach to Studies</b>		<b>30 points max</b>				
	The proposal outlines a study approach that is tailored based on obtaining an understanding of the Agency's organizational, classification and benefits structural needs.	0-10	9.5	9.5	5	8
	The proposal outlines the firm's processes for ensuring an efficient and effective study process within the requested timeframe and to meet deadlines.	0-10	10	10	7	9
	The proposal clearly showcases the firm's methodology to be followed in each study providing quality services.	0-10	9.75	9.75	6.75	8.75
<b>Team Knowledge and Experience</b>		<b>40 points max</b>				
	The proposal outlines qualifications, industry experience, and strengths for all staff.	0-10	9.75	10	6.75	8.83
	The proposal specifies the strengths of assigned team members as well as their years of prior experience in the particular industry and type of engagement.	0-10	9.75	10	6	8.58
	The proposal provides the firm's background, client base, and years in business.	0-10	10	10	7.25	9.08
	The proposal identifies relevant experience in performing similar studies for other government agencies and specifies that the firm has the applicable expertise/specialty to perform the study.	0-10	9.75	10	4	7.92
<b>Scope and Pricing of the Engagement</b>		<b>30 points max</b>				
	The proposal clearly provides a framework for the scope, timing, steps and resources to complete the engagement.	0-5	5	5	3	4.33
	The proposal specifies the price for the engagement and how it will be billed.	0-5	5	4.5	3.75	4.42
	The proposal specifies level of staff and number of hours to be assigned.	0-5	5	5	1.25	3.75
	The proposal specifies the approach to be taken to gain and document an understanding of SCV Water's organizational, classification and benefits structure.	0-5	5	5	2	4
	The proposal addresses all items requested by us whether verbally or in the RFP.	0-5	4.5	5	3.25	4.25
	The proposed fee is reasonable based on the experience, unique value and knowledge the firm brings to the engagement.	0-5	4	5	2.5	3.83
<b>Total Points</b>		<b>100</b>	<b>97</b>	<b>98.75</b>	<b>58.5</b>	<b>84.74</b>

### Step 2: Based on the above grading, document your decision to award the engagement to the proposal with the highest points.

The committee of Eric Campbell, Chief Financial and Administrative Officer; Rochelle Patterson, Director of Finance and Administration; Ari Mantis, Human Resources & Risk Management Supervisor; and Linda Pointer, Human Resources Analyst, recommend CPS HR Consulting.

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**PROPOSAL**

**Santa Clarita Valley Water Agency**

**Comprehensive Classification and Compensation Study**

**RFP 1920-ClassStudy-11689**

Due Date: April 16, 2019

4:30 P.M. PST

**SUBMITTED BY:**

**VICKI QUINTERO BRASHEAR**

*Director of Products and Services*

CPS HR Consulting  
2450 Del Paso Rd, Suite 220  
Sacramento, CA 95834  
P: 916-471-3481  
vbrashear@cpshr.us  
Tax ID: 68-0067209

[www.cpshr.us](http://www.cpshr.us)



Your Path to Performance

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## Transmittal Letter

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April 16, 2019

Ari Mantis, Human Resources/Risk Management Supervisor  
Santa Clarita Valley Water Agency  
27234 Bouquet Canyon Road  
Santa Clarita, California 91350-2173

### **Subject: RFP 1920-ClassStudy-11689 Comprehensive Classification and Compensation Study**

CPS HR Consulting (CPS HR) is an innovative, client-centered human resources and management consulting firm specializing in solving the unique problems and challenges faced by government and non-profit agencies. ***As a self-supporting public agency, we understand the needs of public sector clients and have served as a trusted advisor to our clients for over 30 years.*** CPS HR occupies a unique position among its competitors in the field of government consulting; as a Joint Powers Authority, whose charter mandates that we serve only public sector clients, we actively serve all government sectors including Federal, State, Local, Special Districts, Higher Education, and Non-Profit Organizations. This singular position provides CPS HR with a systemic and extensive understanding of how each government sector is inter-connected to each other and to their communities.

### ***Our Understanding of the Scope of Work***

The Santa Clarita Valley Water Agency (SCV Water) seeks the services of a professional consulting firm that is experienced in the review, development, and implementation of classification and compensation systems to review classifications and provide a comprehensive compensation study (salary market survey and optional benefits study) to conduct an agency-wide classification and base salary study. CPS HR understands the agency-wide study would include up to 116 classifications across five departments with 216<sup>1</sup> funded positions.

The desired outcomes and objectives for SCV Water of the classification and base salary study include:

- Classification specifications which are legally defensible
- Review and make recommendations to the current classification plan to include staff alignments, reporting relationships, and career paths
- Appropriately allocating employees within the recommended classification structure
- Surveying the labor market in which SCV Water competes for talent for base salary
- Providing a salary structure that enables SCV Water to maintain a competitive position with other like entities within the same geographic area

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<sup>1</sup> FY 2018/2019 Budget reports up to 216 positions funded.

With a rich history of assisting government agencies with their Classification and Compensation needs, we at CPS HR are confident that we can provide expert solutions to meet the District's needs. ***In addition, with our recent acquisition of Ewing Consulting, we have added 35 years of experience in classification and compensation studies.***

The team members selected will be dedicated to this project to ensure that the deadlines for completion are met. CPS HR has the adequate staff and availability to compete a successful study and are available to conduct work upon a fully executed contract.

We can comply with the terms and conditions of SCV Water's standard Professional Services Agreement as provided in Attachment 2 of this RFP.

CONTACT INFORMATION	
Proposal Point of Contact	Jennifer Ramos, Classification and Compensation Manager 2450 Del Paso Road, Suite 220, Sacramento, CA 95834 (916) 471-3125; <a href="mailto:jramos@cpshr.us">jramos@cpshr.us</a>
Authorized Contract Point of Contact	Vicki Quintero Brashear, Director of Products and Services 2450 Del Paso Road, Suite 220, Sacramento, CA 95834 (916) 471-3481; <a href="mailto:vbrashear@cpshr.us">vbrashear@cpshr.us</a>

Thank you for the opportunity. We look forward to working with SCV Water on this important engagement. Should you have any questions about the content provided in this proposal, please do not hesitate to contact ***Ms. Jennifer Ramos, Classification and Compensation Manager***, at the contact information above.

I am duly authorized to represent CPS HR and bind our organization into contract. My contact information is provided in the chart above.

Sincerely,



Vicki Quintero Brashear  
Director of Products and Services

# Technical Proposal

## 1. Firm Qualifications and Experience

### About CPS HR Consulting

ORGANIZATION IDENTIFICATION INFORMATION	
Legal Name and DBA	Cooperative Personnel Services dba CPS HR Consulting
Addresses	<p><b>2450 Del Paso Road, Suite 220, Sacramento, CA 95834*</b>  <b>Main: (800) 822-4277; FAX (916) 263-3613</b></p> <p>100 Congress Avenue, Suite 2000, Austin, TX 78701            3620 Piedmont Rd NE, Ste B 5188, Atlanta, GA 30305            4 West Dry Creek Circle, Suite 100, Littleton, CO 80120</p> <p><b>*Main Office. This location will provide the RFP services.</b></p>
Number of Years in Business	Established 1985
Type of Organization	Joint Powers Authority (Public Agency)
Website	<a href="http://www.cpsr.us">www.cpsr.us</a>
Size of Firm	120+ FTEs, 200+ Project Consultants

CPS HR Consulting (CPS HR) is an innovative, client-centered human resources and management consulting firm specializing in solving the unique problems and challenges faced by government and non-profit agencies. The distinctive mission of CPS HR is to promote human resource excellence in the public sector.

With more than 120 full-time employees, as well as 200+ project consultants and technical experts nationwide, CPS HR delivers solutions that help public sector organizations to positively impact their communities. CPS HR is headquartered in Sacramento, California with regional offices located in Austin, TX, Atlanta, GA; and Littleton, CO.

CPS HR offers clients a comprehensive range of competitively priced services, all of which can be customized to meet your organization’s specific needs. We are committed to supporting and developing strategic organizational leadership and human resource management in the public sector. We offer expertise in the areas of classification and compensation, organizational strategy, recruitment and selection, and training and development.

CPS HR has been providing classification and compensation services to state, federal, and local governments along with special districts and non-profit organizations for **more than 30 years**. Additionally, the references we have included provide further clarity around the type of classification and compensation projects with which we have worked. With these examples, we have shown how we have collected data, performed analyses on said data, made recommendations, and worked successfully with our partners/clients.

Our Classification and Compensation team of professionals have extensive experience in providing job evaluation and compensation studies, specifically for the public sector, and in conducting pay equity and/or comparable worth studies. We have a core group of consultants and administrative staff that is supplemented with a strong, and dedicated, group of technical professionals to assist in conducting studies. Our proposed Project Team for this engagement is highlighted under **Section 2**.

## Project Lists

We have conducted hundreds of classification and compensation studies for public agencies. Due to the significant number of projects, we provide a partial list of agencies for which we have provided classification and compensation services which follows. We provide more detail for specific projects under **Similar Work/References** section.

Partial Public Agency Classification and Compensation Five Year Listing *CPS HR has provided multiple services to these agencies	
Alameda Corridor East Construction Authority	Monterey, County of*
Amador-Tuolumne Community Action Agency	Montgomery College, MD
American Canyon, City of*	Napa County Transportation & Planning Agency
Anaheim, City of*	Oakdale, City of
Ashland, City of	Orange, County of*
Association of Bay Area Governments*	Petaluma, City of
Austin Energy	Placer, County of*
Bell, City of*	Redding, City of (Electric Utility)
Berkeley, City of*	Regional Transportation Commission, NV
Bernalillo, County of*	Rio Dell, City of*
Brawley, City of	Rocklin, City of*
California Bureau of State Audits	Roseville, City of (Electric Utility Department)
California Dept of Corrections and Rehabilitation	Sacramento Municipal Utility District
California Department of Energy	Sacramento, County of*
California Department of Food and Agriculture	Safety Center, Inc.
California Department of Human Resources	San Diego County Water Authority
California Department of Real Estate	San Joaquin Regional Rail Commission
California Office of the Chief Information Officer	San Joaquin, County of*
California Seismic Safety Commission	San Luis Obispo, County of
California State University, Sacramento	Santa Cruz Metropolitan Transit District
Clark, County of*	Santa Cruz Regional Transportation Commission

*Proposal to the Santa Clarita Valley Water Agency  
RFP 1920-ClassStudy-11689 Comprehensive Classification & Compensation Study*

Partial Public Agency Classification and Compensation Five Year Listing *CPS HR has provided multiple services to these agencies	
Contra Costa, County of	Santa Cruz Unified School District
Eureka, City of	Sierra Nevada Conservancy
Glenn, County of*	Stanislaus, County of*
Greater Los Angeles County Vector Control District	State Bar of California
Housing Authority of Santa Clara	Superior Court of California, Orange County
Imperial, County of	Tehachapi, City of
Jurupa Community Services District	Ventura, County of*
Los Angeles Co Employees Retirement Assoc.*	Vista, City of*
Los Angeles Department of Water and Power	Waxahachie, City of
Madera, City of	Western Area Power Administration
Mojave Water Agency*	Yosemite Community College*
Monterey Peninsula Airport District	



## 2. Partner, Supervisory, Staff Qualifications and Experience

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### Qualifications and Relevant Experience

CPS HR has been providing classification and compensation services to state, federal, and local governments along with special districts and non-profit organizations for **more than 30 years**. We have performed many studies with agencies of similar size and scope as the Santa Clarita Valley Water Agency. Additionally, the references and project list we have included in this proposal provide further clarity around the type of classification and compensation projects with which we have worked. With these examples, we have shown how we have collected data, performed analyses on said data, made recommendations, and worked successfully with our partners/clients.

Our proposed team of professionals have extensive experience in providing job evaluation and compensation studies, specifically for the public sector, and in conducting pay equity and/or comparable worth studies.

#### *Subcontractors*

Each of our team members has broad and deep experience in public sector classification and total compensation systems and analysis, therefore, we do not have the need to include any subcontractors on this project.

#### *Distinguishing Characteristics*

**Depth of experience working in public agencies.** CPS HR is a joint powers authority, and as such, our charter mandates that we provide services exclusively to public agencies and non-profits. In just the past few years, CPS HR has conducted an extensive amount of classification and compensation related studies for cities, counties, courts, water/utilities, special districts, and higher education institutions.

**CPS HR staffing.** CPS HR employs only the best staff members. Many of our staff have both public and private classification and compensation experience, are diligent in their work, listen to and understand the needs of our clients, and possess advanced education and certifications such as Certified Compensation Professionals, SHRM, IPMA, World at Work, etc.

**Depth of experience preparing classification and compensation studies.** CPS HR has conducted hundreds of classification and compensation related studies for cities, counties, courts, special districts, and higher education institutions.

**Use of best practices.** CPS HR applies best practices and utilizes proven classification and compensation principles in all our engagements.

**Technology.** CPS HR utilizes technology to enhance the communication, sharing of documents, and project management. Our SharePoint™ based Client Collaboration sites offer clients the ability to transfer, review, and collaborate on documents. Additionally, much communication is managed through these sites for effective and transparent communications.

Our proprietary compensation calculator allows for the computation of statistics using validated accurate formulas.

**Quality and tailored services.** CPS HR delivers quality and tailored classification and compensation services to better meet each client's unique study goals and objectives.

**Our commitment to maintaining open communication.** Our project team will focus on maintaining open communication with SCV Water's HR staff to ensure that this project preserves its focus and adheres to the timeline and budget.

**Customer Service.** It is our goal to provide the best customer service possible to all our clients. To assist us in achieving this goal, we provide, at no additional cost to our clients, implementation and support assistance for each project.

### **Project Manager**

We have selected **Ms. Jennifer Ramos** to serve as the project manager for this engagement because of her strong project management skills and depth of experience with a broad range of classification and compensation studies. Her role will be to work directly with SCV Water and designated stakeholders to (i) ensure SCV Water's study needs and goals and objectives are understood and accurately communicated to SCV Water management, other key stakeholders, and the CPS HR Project Team; (ii) conduct client meetings; (iii) be responsive to all client requests; (iv) manage the work of the Project Team; (v) meet timeline and budget expectations; (vi) conduct quality control of deliverables; and (vii) meet/provide information/present results to SCV Water's stakeholders.

### **Consultants and Roles**

CPS HR has assembled a uniquely qualified team of professionals to assist SCV Water with its studies. We are committed to meeting the highest professional standards of quality, therefore team members have been selected for their relevant experience and professional maturity in dealing with project environments such as this. Each of the team members has broad and deep experience in public sector classification and compensation systems and analysis and are readily available to assist SCV Water with this project.

The consultants we have assigned for work under this contract are listed in the following project staffing chart. **Resumés for each team member detailing experience, education, and certifications follow.** Additional staff members will be assigned to the project upon notice to proceed and CPS HR would provide resumes for those individuals at that time.

<b>PROPOSED CPS HR TEAM—ORGANIZATIONAL CHART</b>	
CPS HR Consultant Name	Role/Responsibility
<b>Jennifer Ramos, MPA, Project Manager</b>	Manage overall project operations, act as the client liaison, and actively develop and administer project deliverables. Serve as a technical resource and actively involved in the development of all project deliverables.
Igor Shegolev, MS, SPHR	Actively involved in the development of all project deliverables including classification interviews, compensation data collection and analysis, computation of reports.
Joyce Douglas, MBA, CCP	
Leena Rai, DPA, MPA	
Suzanne Ansari, BA	
Ariele Rodriguez, MA, SHRM-CP	
Al Bingham, M.Ed.	
Judy Richter Thimakis, Ph.D.	

*Resume s*

**Jennifer Ramos, MPA, Project Manager**

Ms. Ramos is a seasoned principal human resources consultant with over 12 years of experience in multiple functions of public sector HR. She brings a strategic, innovative, and diplomatic approach to classification and compensation work. Prior to joining CPS HR, she led a citywide class study for over 500 classifications and approximately 2,000 employees.

She met and conferred with several unions over class study impacts (e.g., job specification revisions, new classes, and title changes). She also managed various large-scale, executive, and series exams in two merit system school districts. She has supervised training programs, led agency wide organizational development efforts, and remains active in presenting at conferences.

**Employment History**

- Manager, Classification and Compensation; Principal HR Consultant, CPS HR Consulting
- Principal HR Analyst, City of Pasadena-Department of Human Resources
- Classified HR Analyst, Montebello Unified School District-Personnel Commission
- HR Specialist III, Los Angeles Unified School District-Personnel Commission

**Professional Experience**

- Managed lifecycle for citywide class study; met with Department Directors to discuss communication plan, position allocations and HR recommendations; updated job descriptions; implemented new classes, reclassifications, and title changes; and drafted revised classification policies for management review.
- Diplomatically clarified class study procedures to management, employees, and union by creating flowcharts, handouts and reports; met and conferred with unions over classification and compensation impacts to reach side letter agreements related to class study.
- Conducted high level classification and compensation studies for purposes of departmental reorganizations; conducted desk and employment audits; wrote recommendations and memorandums to Personnel Commission and Board of Education.

- Supervised all recruitment and selection activities; trained staff at multiple public sector agencies to conduct job analyses and competency modeling; managed and delegated exams; composed job bulletins; administered various test parts and interview panels.

**Professional Certifications/Leadership**

- National Public Employer Labor Relations Association, Russo Scholarship Recipient November 2015, NPELRA Foundation
- Public Employer Labor Relations Association of California (PELRAC), Member since 2013
- Southern California Public Management Association - Human Resources (SCPMA-HR), Director of Communications 2012-2013. Re-elected to second term 2013-2014
- Personnel Testing Council of Southern California (PTC-SC), Member 2008-2012; Scholarship Committee 2010

**Education**

- Master of Public Administration, California State University, Northridge, CA
- B.A., History and Business Administration, University of California, Berkeley, CA
- Italian Language and Art History, UC Berkeley Study Abroad, Florence, Italy

## Igor Shegolev, MS, SPHR

Mr. Shegolev, SPHR is a compensation and human resources practitioner with extensive experience in managing HR activities and teaching graduate business courses. For last two decades Igor held executive jobs in compensation and HR management in government and healthcare industry. He has worked with a broad spectrum of organizations providing advanced and effective solutions in compensation management, total rewards and employment analytics.

### Employment History

- Principal HR Consultant, CPS HR Consulting
- Owner, HR Know Consulting
- Faculty Instructor, University of Phoenix
- Senior Director of Compensation, Carondelet Health Network (Ascension Health)
- Manager of Compensation, Northwest Health System
- Compensation Analyst, Pima and Cochise County Government

### Professional Experience

- Served as an independent consultant and expert advisor for various projects related to compensation, classifications, employment databases, record keeping, total rewards, executive compensation, policy development and benefits designs; advised companies and government entities on retirement plan design, executive compensation, development of incentive and variable pay structures, classification structure, HRIS systems and databases. Lead team of independent contractors.
- Taught graduate and undergraduate courses in human resources management, economics, organizational behavior, business ethics and employment law.
- Directed development and implementation of compensation and benefits strategies, policies and practices of the Healthcare Network (three hospitals, surgery group and physician group (4,200 employees)).
- Oversaw compensation, benefits and HRIS strategies, policies and practices of the 650- bed nonprofit (3,500 employees) hospital.
- Participated in development of organizational strategy and strategic initiatives as a member of executive team.
- Directed all activities in training, performance management, compensation and classifications. Conducted market studies, researched trends in rewards and compensation. Ran recurring reports, assigned pay rate to employees and conducted job classification analysis.

### Professional Certifications/Leadership

- Member, WorldAtWork
- Member, Arizona Total Rewards Association
- Member, SHRM-GT

### Education

- Masters of Science, Troy University, Troy, AL

## Joyce Douglas, CCP, EMBA

Ms. Douglas is a Project Consultant with CPS HR Consulting. She has more than 25 years of human resources experience. Her areas of specialty include compensation/rewards, performance management, organizational improvement, and Human Resources Information System (HRIS). She has served in the role of HR Manager and HR Director for a variety of private sector organizations including several large international companies.

Ms. Douglas has developed and administered total compensation programs in more than 20 countries. Areas of focus include: short-term incentives, long-term equity and cash, base salary and other reward programs by analyzing trends and aligning with organizational budget, goals and objectives to attract and retain talent. She has created executive offer packages and communications, supported design and administered short and long-term incentives, deferred compensation, perks, and base salary programs. She has managed both self-insured and fully insured employee benefits programs providing competitive benefit portfolio while at the same time managing cost for the organization at or below market.

Ms. Douglas has also managed multiple Human Resources Systems implementations and regular administration including: Workday, SAP, ADP and Ceridian in addition to other Human Resources web-based tools with a close eye toward internal effectiveness with other company systems, user experience and cost. She has designed and developed employee communications for benefits, compensation, integration, training and other Human Resources programs to facilitate employee understanding, utilization, and compliance with applicable laws. Conducted market analysis to insure policies were market competitive to assist in attracting and retaining talent and ensure legal compliance.

### Employment History

- Project Consultant, CPS HR Consulting
- Director, Compensation, Benefits and HRIS, Semtech Corporation, Camarillo, CA
- Director, Human Resources Technical Services, (Compensation & HRIS), Rio Tinto Minerals (a subsidiary of Rio Tinto), Denver, CO
- Human Resources Manager, U.S. Borax, a subsidiary of Rio Tinto, Valencia, CA
- Executive Director Human Resources (prior roles: Program Director, Human Resources, Human Resources Manager, Human Resources Supervisor), Cardinal Health: Nuclear Pharmacy Services, Woodland Hills, CA

### Professional Experience

- Led multiple global compensation projects at Semtech Corporation to address internal equity, external market pressures, and increased competitiveness resulting in ability to retain key talent; Implemented a new benefits carrier and upgraded the enrollment system at Semtech Corporation generating an annual cost savings in excess of \$300K and allowing the program administration to be more efficient and accurate; Guided Human Resources global integration team for a major acquisition including; compensation, benefits, policies and procedures and the integration of employee data into the Workday HRIS system, resulting in the timely completion of the project within budget

- Supported 4,500 employees in 40 locations and 18 countries, including unionized labor while at Rio Tinto Minerals; Responsible for a management team supporting; global compensation, HRIS/employee data management, Human Resources compliance, policies and procedures, and M&A integration and divestitures; Completed top tier Senior Executive Compensation integration for Rio Tinto Corporate Alcan Inc. acquisition, (USD \$38.1 Billion), securing top talent and a successful integration
- Developed global variable and base pay programs covering 18 countries and 1,000 salaried/professional roles achieving global strategic alignment and significantly improving market competitiveness; Led integration of three business units' compensation, web-based systems and Human Resources policies and procedures creating strategic alignment in employee practices nationally; Created Rio Tinto Minerals global employee database, integrated global total rewards system improving manager visibility and decision making, administration and process efficiency/accuracy as seen in reduced errors and redo's
- Achieved 10% –25%, (\$8M), in cost savings, over a 3 year period at U.S. Borax, by effectively managing and administrating Workers' Compensation and LTD claims and liability; Designed and implemented new base salary and variable pay programs replacing antiquated system and enhancing the organization's ability to attract and retain employees by aligning short-term and long-term pay competitively to the market; Facilitated successful resolution of several high-liability employee relations' issues
- Responsible for the management of compensation, benefits, HRIS, corporate employee relations, compliance, and payroll. Supported three business units with 4,500 employees in over 140 locations in 33 states and 5 countries. Managed 30 staff members and directly responsible for a \$4M budget
- Achieved 20% lower benefits cost than national average from 1994 – 2002, saving over \$12M cumulatively with creative plan design and employee cost sharing strategies while at Cardinal Health: Nuclear Pharmacy Services; Provided leadership in the implementation and administration of compensation programs, (including: base, incentive, and equity), that supported an engaged workforce and assisted in driving unprecedented company performance within a four-year period resulting in a stock split and ultimate acquisition by Cardinal Health; Partnered with management to design dozens of variable pay programs to attract and retain high-caliber talent and deliver exceptional business performance
- Managed the Human Resources implementations of SAP, ADP, Ceridian, Fidelity, and other web-based applications resulting in all projects completed within the milestone timelines and within budgets
- Architect and leader for change initiative in Open Book Management saving \$1M over a two-year period

#### **Education**

- Executive M.B.A., Claremont Graduate University, CA
- B.S., Business Management, University of Phoenix, CA

#### **Professional Associations and Certification**

- Certified Compensation Professional, (CCP)



## **Leena Rai, DPA, MPA**

Dr. Leena Rai brings to the project a substantial background in human resources consulting including numerous studies in classification and compensation studies, employee workload and performance enhancement consulting and training assessment and development initiatives. Her background also includes direct leadership in community development and workforce development organizations, outreach to business partners in the community and administrative service design and implementation for private and publicly funded community services programs.

### **Employment History**

- Project Consultant, CPS HR Consulting
- HR Consultant - Classification and Compensation, Ewing Consulting, Inc., San Clemente, CA
- Chief Consultant/Professional Development and Training Manager, Southern California Employer Resource Group, Fullerton, CA
- Client Services Coordinator, LA County; LA Works WorkSource Center, Irwindale, CA
- Training Coordinator, FirstTeam Real Estate, Santa Ana, CA
- Client Services Coordinator, City of Sunnyvale; Department of Employment Development – NOVA, Sunnyvale, CA
- Senior Employment Training Panel Business Manager, New Horizons Computer Learning Centers, Santa Ana, CA

### **Professional Experience**

- Conduct and manage compensation and classification studies development, delivery, and presentations; Provide consultation for organizational development, performance enhancement and skills training
- Conduct, research, and present on Workload studies and University Faculty Development; designed and delivered Workload Study design, research and final findings presentations
- In the role of Chief Consultant/Professional Development and Training Manager, designed and delivered employee skill evaluations; assisted Organizational Managers in developing Skill Gap profiles for employees to deliver needed training and professional Development programs; developed grants and other funding sources to assist private organizations in acquiring funds for training programs; consulted with employees, managers, community members to project training and professional needs and provide consultation on achieving strategic goals for continued staff development
- In the Client Services Coordinator roles, case managed, placed and conducted Retention Services for program participants; coordinated the implementation of the Workforce Investment Act and National Emergency Grant programs, including budget development, tracking of clients, monitoring of progress and reporting to state monitors; coordinated the implementation of the Employment and Training programs, including tracking of clients, monitoring of progress and reporting to state monitors



- As a Training Coordinator for FirstTeam Real Estate, coordinated and developed professional training for real estate agents and industry specialists; administered and oversaw advanced levels of certification and professional qualification testing

### **Education**

- Doctorate in Public Administration (DPA), University of La Verne, CA
- M.P.A., California State University, Fullerton, CA
- B.A., Political Science, University of California, Irvine, CA

### **Professional Affiliations**

- YWCA of San Gabriel Valley, Board Member
- City of Fullerton Energy Resource Group, Board Member
- American Association of Public Administrators (ASPA)

## **Suzanne Ansari, BA**

Ms. Ansari's human resources experience includes recruiting, training, program development, employee relations, benefits, safety and compliance. She has participated in several classification and compensation studies and has prepared hundreds of job descriptions. She also participates in the research of salary and benefits surveys. Ms. Ansari is a member of the Society for Human Resource Management (SHRM) and has published several articles for local Orange County based newspapers.

### **Employment History**

- Senior HR Consultant, CPS HR Consulting, California
- Coordinator, Community Resource Center of San Clemente
- Public Relations Manager, Blenheim Equisports
- Claims Manager; Executive Assistant; Human Resources Technician, James Hardie Building Products
- Instructional Assistant-Special Education, Orange County Department of Education

### **Professional Experience**

#### **Senior HR Consultant, CPS HR Consulting**

- Performs a variety of complex, analytical and professional human resources consulting functions in support of classification, compensation, job analysis and organizational studies
- Develops over a thousand job descriptions in accordance with applicable laws, codes, policies and procedures including ADA
- Conducts multi-level salary, compensation systems evaluations and benefits surveys of organizations including school districts, superior courts, county offices of education, cities, tribal agencies, colleges, other governmental and non-governmental entities
- Participates in the research, analysis and assembly of a variety of technical information including classification realignments, merit pay, equity adjustments, promotional increases and salary decreases
- Develops and conducts informational seminars, trainings, orientations, study briefings and presentations on behalf of the firm

#### **Coordinator, Community Resource Center of San Clemente**

- Planned, coordinated, and directed the day-to-day activities of an Orange County non-profit community resource organization; trained and supervised the performance of assigned staff
- Developed and submitted grant applications and proposals for public and private funding resources
- Prepared press releases, newspaper articles, public service announcements
- Conducted community trainings, classes, workshops and public meetings and served as spokesperson for the organization
- Served on the Board of Directors for the CRCSC

**Public Relations Manager, Blenheim Equisports**

- Designed corporate public relations and marketing plans; developed emergency preparedness and evacuation procedures plans
- Wrote multiple bids accepted by the United States Equestrian Federation awarding company rights to host hold US World Cup equestrian qualifying events
- Responsible for design, content management and administration of company website; managed company social media platforms
- Managed equestrian show vendors, supervised insurance/business license compliance and conflict resolution
- Trained and supervised the performance of assigned staff

**Claims Manager; Executive Assistant; HR Technician, James Hardie Building Products**

- Managed claims division for corporate building products warranty and product defect claims nationwide
- Provided customer service support and conducted claims investigations throughout the US
- Wrote technical verbiage for warranties and product brochures
- Successfully negotiated and settled over \$300K building products claims
- Trained and supervised the performance of assigned staff
- Organized office activities, complex reports, public relations and flow of communications and information for the President
- Coordinated national sales conferences and corporate events
- Responsible for the administration of employee benefits program
- Conducted employee safety and compliance trainings

**Instructional Assistant-Special Education, Orange County Department of Education**

- Served as an Instructional Assistant reinforcing instruction to individual or small groups of students with severe physical, behavioral and emotional special needs (kindergarten through college); Assisted in the preparation of instructional materials and implementation of Individual Education Plans (IEP)

**Education**

- B.A., Speech Communication with minor in Education, University of Alaska (Cum Laude Honors & Chancellor's List)

**Professional Affiliations**

- Society for Human Resources Management Professional Member
- Business Networking International member
- Public Relations Society of America-Orange County member

## **Ariele Rodriguez, MA, SHRM-CP**

Ms. Rodriguez has been working in the field of human resources and management since 2000. Areas of expertise include compensation, candidate assessment, instruction/training, employee and labor relations, and performance management in both private and public sector environments. Knowledgeable and user-friendly professional dedicated to facilitating efficient, inclusive, and productive work environments which leverage human capital and foster employee engagement.

### **Employment History**

- Project Consultant, CPS HR Consulting
- Human Resources Consultant, Contract
- Human Resources Specialist, Alta California Regional Center
- Faculty, University of Phoenix
- Service Manager, Wells Fargo Bank

### **Professional Experience**

- Classification projects include job auditing; interviewing incumbents and management to identify classification purpose, KSAs, and qualifications to predict success; and writing/updating classification specifications. A careful listener who sees the big picture as well as intricacies in individual tasks within the scope of the employer's organizational structure.
- Compensation projects include conducting base salary and total compensation labor market studies. Analytic thinker who understands the significance of details in data collection and analysis.
- Significant employee relations experience including bargaining unit labor relations experience, grievances, performance management, corrective action, and workplace investigations including sexual harassment and hostile work environment. Represented executive management and leadership in grievances and employment disputes including arbitration. Approachable and collaborative communicator who seeks win-win outcomes for employer and employee.
- Significant experience facilitating and performing human resources foundation material and activities including fundamentals of HR, management communication, recruitment, and employee relations.
- Supporting organizational strategy through implementing administrative and operational strategic measures. Providing forecasting, employee perspectives, and recommendations to executive management to assist in creating, reassessing, and achieving the employer's mission and vision.
- Conducting candidate screening, assessment, and selection for various positions including executive management. Thoughtful in matching candidates with particular positions and supervisor styles/preferences to create a productive and inclusive work unit.

- Experienced trainer and facilitator to include development and delivery of university curriculum and management training. Style of instruction is participatory, Socratic, and supportive.
- Consultant for various projects including classification/compensation, candidate selection strategy, performance evaluation, and employee relations. Deadline driven, accountable, and effective in engaging partners and achieving buy-in in the project management process.

### **Education**

- MA, Organizational and Instructional Communication Studies
- BA, Interpersonal and Small Group Communication Studies

### **Professional Associations**

- Society for Human Resource Management (SHRM)
- Sacramento Area Human Resource Association (SAHRA)

### **Professional Certification and Awards**

- Basic Mediation Skills Certification

## **Alfred (Al) Bingham, M.Ed.**

Mr. Bingham is a Project Consultant with CPS HR Consulting. He is a highly experienced leader and HR generalist with over 22 years of progressively responsible human resource management experience with large Texas State agencies, which includes executive-level managerial and leadership oversight for agency-wide human capital programs and policy development. Mr. Bingham served as HR Director at two Texas State agencies, where he exercised hands-on planning and oversight of all aspects of "life-cycle" HR management, including policy development, strategic workforce planning, recruitment and hiring, performance management, organization and staff development programs, leadership programs, HR program planning and evaluation, process improvement, compliance management, HR information systems (HRIS) automation, and employee engagement. His responsibilities also included direct supervision, training and mentoring of a large staff (30 FTEs) of HR professionals, ensuring effective service delivery supporting the achievement of key agency business goals and objectives. Mr. Bingham has served as project manager/lead consultant on successful engagements with various Texas agencies, including projects concerning compliance management, process improvements and performance management.

### **Employment History**

- Project Consultant, CPS HR Consulting, Austin, TX
- Human Resources Director, Texas Parks and Wildlife Department, Austin, TX
- Human Resources Director, State Office of Court Administration, Austin, TX
- Staffing/Classification Manager, Texas Workers Compensation Commission, Austin, TX
- HR Generalist, Texas Department of Health, Austin, TX
- Employment Assistance Specialist, Texas Department of Transportation, Austin, TX
- Employment Interviewer, Texas Employment Commission, Austin, TX

### **Professional Experience**

- Knowledge, skills and abilities include: HR Technical Expertise; Process Improvement, Change Management, Relationship Management; Consultation; Workforce Planning; Program Planning and Evaluation; Organizational Development; Training and Staff Development; Project Management; and Business Acumen.

### **Human Resources Director - TX Parks and Wildlife Department**

- Senior HR manager and member of executive team. Collaborated extensively with executive director and division directors to implement effective "people" programs to meet business priorities and objectives.
- Planned, developed, and directed agency-wide human capital policies and programs for an occupationally diverse and geographically separated workforce of over 3,500 employees.
- Oversaw hiring, training and development, classification, performance management, employee relations, benefits administration, total rewards, workforce planning, HRIS, and reporting; Served as HR Division Director; provided leadership, supervision and coaching for 25 FTEs; Served as EEO Officer; ensured agency compliance with state/federal employment laws.

**Human Resources Director - State Office of Court Administration**

- Oversaw human capital program for mid-size state agency with over 400 employees. Planned and developed HR policies; interpreted state/federal employment laws. Performed hands-on administration of all HR programs including staffing, employee relations, and job classification; Served as HR consultant to Texas Supreme Court, Court of Criminal Appeals, and 14 Courts of Appeal. Coordinated with chief justices and court clerks on personnel matters.

**Staffing and Classification Manager - TX Workers' Compensation Commission**

- Managed all aspects of staffing and job classification for 122-person agency. Developed job descriptions, coordinated annual staff recruitment plan, screened applications and assisted managers with hiring selections. Interpreted agency policies and employment laws.

**HR Generalist - TX Department of Health**

- Performed HR generalist duties supporting three departments with over 400 employees. Advised managers and employees on employee relations issues, complaint investigations, and corrective disciplinary actions. Posted job announcements and coordinated selections with hiring managers.

**Employee Assistance Specialist - TX Department of Transportation**

- Served as lead specialist for five-person employment assistance team. Provided customer service to applicants seeking employment at agency; assisted with completing applications; screened and referred applicants to hiring managers.

**Employment Interviewer - TX Employment Commission**

- Interviewed applicants seeking employment through the public job service. Coordinated with local employers for job placements and staffing needs.

**Education**

- M.B.A., General Business, St. Edwards University, Austin, TX
- M. Ed., HR Development and Training, Boston University, Boston, MA
- B.A., Business Administration, North Carolina A&T State University, Greensboro, NC

**Certifications**

- HR Certification Institute- Senior Professional in Human Resources (SPHR)
- Society for Human Resources Management – Senior Certified Professional (SHRM-SCP)

**Professional Affiliations**

- HR Certification Institute (HRCI)
- Society for Human Resources Management (SHRM)

## **Judy Richter Thimakis, Ph.D.**

Dr. Thimakis is a Project Consultant with CPS HR Consulting. She has over 25 years of human resources experience in the public and private industries. Dr. Thimakis' has an in-depth knowledge of all human resources practices, law enforcement testing, organizational development, and leadership practices.

### **Employment History**

- Project Consultant, CPS HR Consulting
- Human Resources Administrator, Salt Lake County Human Resources
- Faculty, University of Phoenix School of Business
- Human Resources Manager, Harman Music Group
- Human Resources Manager, Bard Access Systems
- Compensation Manager, University of Utah

### **Professional Experience**

- Responsible for the management of compensation, classification, benefits, HR federal and state laws, safety, recruitment, law enforcement testing, employee relations, and training/development
- Teach University classes in management for undergraduate and graduate students and employees
- Develop comprehensive compensation plans for private and public organizations. Develop and write policies and procedures incorporating laws, state statutes, and ordinances. Write and coordinate training programs; Ensure compliance with federal and state wage and hour laws; Manage Hay and Point Factor analysis for compensation programs
- Perform job analysis for positions in the organization; Develop comprehensive multistage examinations for law enforcement testing
- Determine competitive salary ranges through market analysis
- Assist managers with recruitment and retention; Provide guidance, advice, and assistance to managers regarding employee relations; Work with managers to develop workforce planning
- Assisted with gaining executive leader support to revamp the performance measurement system. Assisted management in revamping a performance appraisal system to a performance management system
- Helped determine the critical elements that needed to be evaluated and how they would be measured
- Ensured that agencies had developed a mission, vision, goals, strategy that tied to the organization's mission; Used these factors to begin building competencies for employee performance plans



- Met with leaders to explain what a performance management system entailed, how they would be contributing to implementing the new system, the benefits and long term outcomes. (Worked with executives to make sure the success of the plan was built in the leader's performance management plan)
- Assisted in creating the format and processes for the performance management system; Was part of the pilot program to test the new performance process; Trained managers in the proper use of administering the performance management system

### **Education/Certification**

- Doctor of Management, University of Phoenix, Phoenix Arizona
- Master's Degree, Public Administration, University of Utah, Salt Lake City, Utah
- Bachelor's Degree, Human Resources, Westminster College, Salt Lake City, Utah
- Trained in Dispute Resolution, Negotiations, Mediations, and Arbitration
- Certified Training Instructor, IPMA-HR human resource certification course, "Developing Competencies for HR Success"
- Certified in Internal Investigation
- Certified Faculty, University of Phoenix

### **Professional Associations**

- Past President, Vice President and Board Member, International Personnel Management Association and Intermountain Compensation and Benefit Association
- Member of the IPMA-HR National Publication Advisory Board for IPMA-HR professional journal
- Member of the Successful Practices Committee, IPMA-HR

### 3. Similar Engagements with Other Government Entities

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#### Similar Work/References

- Agency:** Department of Water Resources (DWR)
- Contact:** Kathie Kishaba, Deputy Director, Business Operations; 916-653-6743, kathie.kishaba@water.ca.gov
- Dates:** 2016 – Present (compensation services)
- Total Hours:** 514.75 (2018 – to present, compensation services only)
- Description:** CPS HR holds an ongoing master services agreement with the CA Department of Water Resources. Our services under this contract include a wide variety of HR functions including training, succession planning, and compensation. We have provided services to the DWR since 2013. At present, CPS HR is conducting a total compensation study of highly technical operations classifications, specifically related to dam safety including engineering, hydroelectric, geology, construction, and other related fields. The study is being conducted in two phases, each of similar size with 30 classifications each and 15 labor market agencies to include Bureau of Reclamation and CA utilities, water, and irrigation districts. Phase I has been completed (2018-2019) and Phase II (2019) is underway. Hours for Phase II are not captured. CPS HR conducted a previous operations total compensation study in 2016. Hours for services outside of the completed Phase I (2018-2019) compensation studies are not included.
- Project Team:** Technical Specialist: Jennifer Ramos, M.B.A.; Project Manager: Vicki Quintero-Brashear, Products and Services Manager; Consultants: Edie Sabia (lead), Joyce Douglas, CCP, EMBA, Alfred Bingham, MEd., MBA, SPHR, SHRM-SCP, Angela Perschnick, M.A., Sarah Jansen, B.A., Justin Tucker, M.A.; Administrative staff: Sarah Williams, Lynda Guerra, Tiffany Thompson
- Agency:** Merced City School District
- Contact:** Douglas J. Collins, Associate Superintendent; 209-385-6759, dcollins@mcsd.k12.ca.us
- Dates:** 2018 – Present
- Total Hours:** 682 (to date)
- Description:** CPS HR is near completion of a classification and base salary and limited benefits study for the Merced City School District. The study includes 73 classifications with 559 incumbents; the salary study included 31 benchmarks with 8 labor market agencies. The purpose of the study is to ensure that all positions are properly classified and that the District's pay practices were competitive within its labor market.
- Project Team:** Project Manager: Jennifer Ramos, M.P.A.; Consultants: Suzanne Ansari, B.A., Leena Rai, PhD., Ariele Rodriguez, M.A., SHRM-CP, Alfred Bingham, MEd., MBA, SPHR, SHRM-SCP, Judy Thimakis, PhD, MBA, Charlene Harris, M.A., Ashleigh Mossiman, B.A.; Administrative staff: Sarah Williams, Lynda Guerra, Tiffany Thompson

**Agency:** United Water Conservation District  
**Contact:** Christy Ramirez, Executive Coordinator; 805-525-4431, christyr@unitedwater.org  
**Dates:** 2018 – 2019 (completed March 2019)  
**Hours:** 334  
**Description:** CPS HR completed within the last month a classification and total compensation study for the UWCD which included a scope of 75 classifications with 63 incumbents; the total compensation study included 35 benchmarks with a labor market of 10 agencies including cities and water districts.  
**Project Team:** Project Manager: Christi Tenter, B.A.; Consultants: Igor Shegolev, M.S., SPHR, Alfred Bingham, MEd., MBA, SPHR, SHRM-SCP, Sarah Jansen, B.A., Joua Yang, B.A. (CCP in progress); Administrative staff: Sarah Williams, Lynda Guerra, Tiffany Thompson

**Agency:** Las Virgenes Municipal Water District  
**Contact:** Sherri Paniagua, HR Manager; 818-251-2126, SPaniagua@lvmwd.com  
**Dates:** June 2017 – December 2018  
**Total Hours:** 890  
**Description:** CPS HR conducted two studies for the LVMWD: (1) agency-wide total compensation study and (2) limited classification study. The purpose of the total compensation study was to ensure that pay and total compensation practices were competitive within its labor market. The study scope covered 35 benchmarks with 18 labor market agencies to include cities and water, sanitary, utility, and power districts; CPS HR performed internal equity and ran multiple analyses for the benefits study, using variables such as varying retirement rates, inclusion/exclusion of Social Security, adjustment for COL/COW, and ranking in labor market. The purpose of the classification study was to assess eight of the agencies SEIU classifications to ensure job descriptions were accurate and positions were accurately classified.  
**Project Team:** Jennifer Ramos, Project Manager; Consultants: Ariele Rodriguez, M.A., SHRM-CP, Sarah Jansen, B.A., Angela Perschnick, M.A., Alfred Bingham, MEd., MBA, SPHR, SHRM-SCP, Thimakis, Judy, PhD, MBA, Edith Sabia, Justin Tucker, M.A.; Administrative: Sarah Williams, Lynda Guerra, Tiffany Thompson; Intern: Chris Alaria

**Agency:** Southern California Public Power Authority

**Contact:** Michael Webster, Executive Director; 626-793-9364, mwebster@scppa.org

**Dates:** 2017 – 2020 (initial study completed 2018)

**Total Hours:** 548

**Description:** CPS HR conducted a classification and total compensation study for the SCPPA. The purpose of the study was to ensure that SCPPA’s base salary and total compensation were comparable to the surrounding labor market and to conduct a supplemental/merit pay analysis. The total compensation study included 19 classifications with 7 labor market agencies to include utilities, irrigation, water, and power districts. In addition to standard benefits collection, CPS HR also reported supplemental/merit pay practices. Upon request of the SCPPA, CPS HR also conducted further research into benefits trends and anticipated benefits and pay changes in the labor market agencies by meeting with Executives from the comparator agencies. Additionally, the need for a classification review and job description update was identified as necessary and conducted upon the request of the SCPPA. The purpose of the study was to ensure job descriptions were accurate and positions were accurately classified.

**Project Team:** Project Manager: Jennifer Ramos, M.P.A; Consultants: Justin Tucker, M.A., Edie Sabia; Administrative: Sarah Williams, Lynda Guerra

**Agency:** The State Bar of California, San Francisco, CA

**Contact:** Mark Huffman, Sr. HR Analyst; 213-765-1152; mark.huffman@calbar.ca.gov

**Dates:** 2016 – 2018

**Total Hours:** 5,105 (four studies)

**Description:** CPS HR was retained by the State Bar of CA to conduct a full classification and total compensation study. The study included 150 classifications with 600 incumbents, the total compensation study included 35 benchmarks with 15 labor market agencies. The purpose of the study was to ensure that all positions were properly classified and that the Bar’s pay practices were competitive within its labor market. The study included a FLSA review, development of career ladders for all positions and analysis of special unit designation. CPS HR provided a full appeals process. The study covered staff in both the San Francisco and Los Angeles locations. CPS HR was further retained to (1) update the compensation study, and to conduct two additional studies (2) a classification study for the agency’s Legal Secretary Series, and (3) another compensation study for the agency’s executive classifications, the labor market for the Executive compensation study. Hours listed above include all four studies.

**Project Team:** Project Manager: Christi Tenter, B.A.; Staff utilized across all four studies - Consultants: Consultants: Igor Shegolev, M.S., SPHR, Joyce Douglas, CCP, EMBA, Ariele Rodriguez, M.A., SHRM-CP, Geoff Burcaw, M.S., SPHR, SHRM-SC, Gregory Hammond, PhD., Edith Sabia; Administrative staff: Sarah Williams, B.A., Lynda Guerra, Kathy Ithurburn, Veronica Cowan

## 4. Specific Human Resources Studies Approach

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### Classification and Salary Market Survey Approach and Methodology

#### *The CPS HR Approach to Consulting*

Our approach to consulting can be summarized in the following statements:

- CPS HR fully understands that classification and compensation studies require an iterative, collaborative, and flexible approach. Our work plans are designed to be inclusionary and collaborative with all SCV Water stakeholders.
- Compensation systems should be designed to serve as a foundation for an organization over many years. We believe our greatest strength is our ability to work with our clients to develop systems that will withstand changing operational and economic conditions.

CPS HR will assist SCV Water’s Internal Project Manager, and any other stakeholders with implementation and systems questions about assignability, actionable tasks, measurable elements, methodologies, goals and objectives of the new classification and salary system. CPS HR will collaborate with SCV Water in consideration of potential changes and what they will mean. In addition, we will foster dialogue that leads to a general and mutual understanding, reasonableness, and acceptance of these changes.

### Summary of Scope of Work

CPS HR understands that SCV Water is seeking a professional consulting company to conduct an agency-wide classification and base salary study. At this time, SCV Water projects that the study would include up to 116 classifications across five departments with 216<sup>2</sup> funded positions. SCV Water reports several vacancies at this time. Our cost estimate assumes the following:

- Classification study -
  - Up to 115 classifications
  - Up to 215 incumbents
  - Fair Labor Standards Act analyses – pricing provided as optional service per incumbent
  - Americans with Disabilities Act (ADA) analyses – pricing provided as optional service per classification
  - Incumbent allocation appeals process – pricing provided as an optional service

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<sup>2</sup> FY 2018/2019 Budget reports up to 216 positions funded.

- Compensation study -
  - Base Salary
  - Up to 40 benchmarks (CPS HR understands SCV Water has an identified benchmarked classifications to be survey and in addition, nine management positions, including the General Manager).
  - Up to 12 labor market agencies

## Classification Study Work Plan

### *Study Purpose and Outcomes*

As a general concept for any classification study, ongoing management of a simple, well-delineated, and valid classification plan is an important organizational goal. Using such a plan, an organization should be able to identify and maintain consistent structural relationships, develop equitable compensation plans, and have protection against outdated job descriptions that can impact the findings of a compensation study. When conducting a classification review, the overarching aspects of these important factors should be considered.

- *Classification Concepts and Allocation Factors* – Classification and compensation decisions should be based upon concepts that clearly identify how levels of work are titled, differences within these job levels, and how various levels are distinguished. Allocation factors should be established and used consistently throughout each analysis.
- *Defensibility* – This requires that any classification methodology must withstand the review of multiple stakeholders.
- *Comprehensiveness and Clarity* – The classification structure should be comprehensive and inclusive of all functional areas and levels of work. It should also be clear, concise, and understood not only by those who administer it, but those affected by the classification decisions. While this may not satisfy all employees or their management on final classification recommendations, it is easier to gain acceptance if the process is transparent and employees and management recognize the reasoning behind the broader classification decision.
- *Administration* – A good classification plan balances “ease of administration” with position validity. Classification plan administrative tasks should not be so cumbersome or complex that they hinder timely and efficient ongoing maintenance.
- *Timeliness* – For classification decisions to be accepted by both employees and management, classification decisions must be timely. The longer classification decisions take, the more employee and managerial dissatisfaction with the system is likely to occur.
- *Accountability* – The human resources function and its classification decisions are not without regular challenge. Therefore, for any plan to be effective, there must be accountability and integrity at all levels of the process.

## **Work Plan**

The classification work plan outlined in this section defines tasks within a comprehensive classification study, from employee orientation sessions to final reports and the deliverables associated with tasks. CPS HR provides information on three optional classification services and provides those prices separately.

**Task 1.1 – Receive and Review Background Material.** Upon contract execution, CPS HR will gather the following background information: (i) Organization Charts depicting organizational structure and report relationships; (ii) Classification Specifications; (iii) Position Allocations; (iv) Relevant Policies and Procedures; (v) Memorandums of Understanding (MOUs); and (vi) Past Classification and Compensation Studies.

**Task 1.2 – Initial Project Meetings.** The CPS HR Project Manager will meet with SCV Water’s Internal Project Manager, Human Resources, and designated key stakeholders to initiate the project by confirming study goals, objectives, tasks to be performed, and methodologies.

*CPS HR has budgeted for the official kick-off meeting to be held on-site and any preliminary or subsequent meetings to be held via teleconference. Our budget assumes up to six hours of initial meetings with SCV Water.*

**Task 1.3 – Develop Job Evaluation Tools.** CPS HR will develop tools to ensure valid information is gathered, analyzed, and documented consistently from incumbents regarding their current classifications. This activity includes finalizing a Position Description Questionnaire (PDQ) for approval by SCV Water, and distribution of the PDQ to study participants. Each PDQ is designed to capture specific information, and to be used in studies with multiple analytical goals such as position allocation and classification specification development/revisions. CPS HR will work with management to design a PDQ that meets SCV Water’s specific study needs.

*One PDQ will be developed to be used for all classifications. The survey will be in English.*

**Task 1.4 – Conduct Orientation/Training Sessions.** The CPS HR Project Manager will draft an email to all employees included in the study and invite them to attend a study orientation session. The purpose of the orientation session is to (i) communicate study goals, methodology, and processes; (ii) provide the PDQ and explain to employees how the document should be completed; (iii) explain the role of employees, supervisors, and managers in the study; and (iv) respond to employee questions regarding the study process.

These tasks and processes are critical in gaining employee understanding, trust, and acceptance of the study. Where possible, we encourage human resources staff to attend the meeting(s) to familiarize themselves with employee questions and the responses to those questions.

*CPS HR has budgeted for eight sessions to be conducted. Sessions may be held over two business days. These sessions can also be attended via teleconferences and/or be recorded for those who cannot attend. It is incumbent upon SCV Water for securing meeting locations and scheduling employees.*



**Task 1.5 – PDQ Completion.** All study employees will have the opportunity to provide information about the duties and responsibilities noted in the job specifications, duties not covered in the job specification, minimum qualifications, and physical demands. Each incumbent’s supervisor will then review the collected data to ensure that the incumbent has accurately and sufficiently captured all pertinent information on job context and work output. CPS HR typically allows four weeks for PDQ completion and submission.

*CPS HR will distribute PDQs via email unless SCV Water chooses to distribute itself. It is incumbent upon SCV Water to enforce the PDQ completion timeline. Delays in submission will set-back the project timeline.*

**Task 1.6 – Receive and Review PDQs/Prepare for Job Evaluation Interviews.** The CPS HR Project Team will thoroughly review each PDQ to obtain an understanding of the duties and responsibilities assigned to each position after the supervisor has reviewed and evaluated the content. Job evaluation interview questions for study employees will be developed based upon the results of the documentation review. CPS HR project team members will develop an interview schedule and will coordinate the schedule with SCV Water’s designated staff member (this individual will assume responsibility for coordinating the interview schedule with CPS HR and the study employees, notifying employees of their allotted time and date, making changes to the schedule, notifying all parties concerned, and reserving any conference rooms).

**Task 1.7 – Conduct Job Evaluation Interviews.** In addition to the PDQs, job evaluation interviews will be conducted with all employees in single position classifications and a representative sampling of employees in multiple position classifications to ensure the CPS HR Project Team has a complete understanding of the duties and responsibilities assigned to each position. Interviews with supervisors or managers may also be held to further clarify information documented on their subordinate employees’ PDQs. For planning purposes, each individual interview is approximately 60 minutes, and supervisor or manager interviews range from 45 minutes to one hour.

*CPS HR has budgeted for up to 90 interviews and focus groups. To mitigate project costs, CPS HR would schedule as many interviews (not focus groups) to be held via teleconference as possible. Onsite sessions would be held over the course of three consecutive business days; teleconference sessions would be held during the scheduled week(s) of interviews. Focus groups will last up to one hour and interviews up to 45 minutes.*

**Task 1.8 – FLSA Analysis (Optional).** The CPS HR Project Team will analyze the duties and responsibilities of each position and provide recommendations to ensure compliance with the Fair Labor Standards Act (FLSA) exempt/non-exempt designations. Each position will be thoroughly reviewed based on the duties, responsibilities, scope of authority, and span of control for purposes of determining whether it is exempt or non-exempt under FLSA. We will provide a brief write-up on any positions that we find are not properly designated and summarize all other positions.



The CPS HR Project Team will prepare a summary report in a table format presenting the following information: (i) Employee name; (ii) Current classification; (iii) Current FLSA status; (iv) Recommended FLSA status; (v) Exemption type (if applicable); and (vi) Summary on the rationale for the exemption (if applicable).

*Per unit price provided in Cost Proposal section.*

**Task 1.9 – ADA Analysis (Optional).** The CPS HR Project Team will assess each position’s essential functions. CPS HR will prepare a questionnaire as part of the data collection effort to gather information about the physical demands. In addition, the Project Team will capture data through the PDQs about essential functions. These essential functions will be verified through discussions with incumbents and supervisors.

*Per unit price provided in Cost Proposal section.*

**Task 1.10 – Analyze Classification Data.** The Project Team will analyze all information collected from the incumbents and their supervisor/manager, and any job evaluation interviews to identify the job level, scope, typical duties, requisite knowledge, skills, abilities, and other job-related characteristics of each position. This analysis will be used to develop recommendations regarding classification concepts and a classification structure that aligns with current business needs, and to evaluate the proper classification allocation for study employees. The classification concepts serve as the foundation for a classification plan by identifying the nature and level of jobs, with clear definitions of the differences between them. Classification concepts will also provide the framework for the consolidation of existing classifications, the elimination of classifications and/or the creation of new classifications where appropriate, and the revision and development of classification specifications to ensure they properly identify scope and level of authority relative to other classifications and to ensure that there is consistent titling within the classification plan.

- Classification concepts include:
  - Definition of classification levels (e.g., entry, journey, advanced journey, supervisory)
  - Definition of nature of work (e.g., clerical, technical, professional, supervisory, management)
  - Titling protocols and standards within the classification structure
  - Flexible staffing, where applicable
  - The use and application of common classification allocation factors such as decision-making, scope and complexity, contact with others, supervision received and exercised, and knowledge, skills, and abilities
- Classification Structure – Development of a recommended classification structure for SCV Water, with a crosswalk of any changes from the current structure
- Placement of individual positions into the recommended classification structure (incumbent allocations)

**Task 1.11 – Prepare, Submit, and Present Draft Classification Report.** The Project Team will prepare a Preliminary Classification Report which will include the methodology, findings, and recommended changes to the classification structure, allocation recommendations, and career ladders. CPS HR will facilitate a meeting with SCV Water to discuss the classification findings.

*CPS HR has budgeted for the official Draft Report presentation to take place onsite and any preliminary or subsequent meetings would be held via teleconference. Our budget assumes up to six hours of meetings.*

**Task 1.12 – Revise Classification Specifications.** Once SCV Water has approved the classification study findings, the classification specifications will be revised/created accordingly. The format for classification specification revisions will be submitted to SCV Water for approval. Our methodology for this task will result in:

- Accurately identifying the specific essential duties and responsibilities, required knowledge, skills, and abilities, minimum education and experience requirements, and minimum special qualifications for each position in the study; and
- Reviewing, revising, editing, and developing written classification specifications for each study classification that clearly specify and describe a general statement of duties, any distinguishing features of the class, essential duties, knowledge, skills, and abilities, acceptable minimum education and experience, and required special training and certifications.

**Task 1.13 – Incumbent Allocation and Appeals Process (Optional).** Following the acceptance of the updated classification structure and allocation recommendations made in the draft report, as well as revised job descriptions, CPS HR will notify incumbents of the study results as it applies to their direct classification and position. CPS HR will prepare an individual memo notifying each incumbent of the recommendation made for his/her classification, or in some cases, position, and attach the applicable revised, or newly created, job description and a response form. Similar to the PDQ process, incumbents will be able to provide feedback on their allocation and/or job description. CPS HR will receive questions, requests for revisions to job descriptions, and challenges to allocations and respond to each individually. Note, the Appeals process may delay the finalization of the Classification Report and job descriptions.

*Per unit price provided in Cost Proposal section.*

**Task 1.14 – Prepare, Submit, and Present Final Classification Report.** CPS HR's report will include a discussion of our methodology and a narrative summary to support our recommendations in the Draft Classification Report submitted to SCV Water for feedback. CPS HR will research any comments and issues raised during the review of the Draft Classification Report.

Once these have been resolved, CPS HR will prepare and present the Final Classification Report. SCV Water will be responsible for approving and implementing classification specification content changes through their standard process, including any necessary notifications to employees, employee representatives, or their Department of Human Resources.

CPS HR has budgeted for the official Final Report presentation to be held onsite and any preliminary or subsequent meetings to be held via teleconference. Our budget assumes up to four hours of meetings.

**Task 1.15 – Ongoing Project Management and Administration.**

## Base Salary Study Work Plan

### *Study Purpose and Outcomes*

The general purpose of a compensation study is to identify pay trends for specific jobs within the market, and to determine how a client's salaries are aligned within the market. In these studies, the role of the consultant is to conduct the necessary research and market analyses which are aligned with best practices, and to then provide sound and defensible recommendations to our clients on pay levels for jobs.

### *Workplan*

The compensation work plan outlined in this section is intended to define all tasks within a base salary and total compensation study from labor market selection to final reports.

**Task 2.1 – Receive and Review Background Materials.** Upon contract execution, CPS HR will request background information from SCV Water in order to ensure the CPS HR Project Manager is prepared for the initial meeting. Typical material requests for compensation studies include the following:

- Compensation philosophy and strategy
- Salary schedules
- Organization Charts depicting organizational structure and report relationships
- Classification Specifications (MS Word format preferred)
- Benefits summaries
- Budget Information
- Memorandums of Understanding (MOUs)
- Compensation policies and procedures
- Past classification and compensation studies
- Other documents relevant to the study.

**Task 2.2 – Initial Project Meeting/Labor Market Agency and Benchmark Selection.** The CPS HR Project Manager will meet with SCV Water’s Internal Project Manager, and designated key stakeholders to discuss SCV Water’s compensation philosophy, study methodologies, deliverables, timelines, communication, and data collection methods.

Additionally, the CPS HR Project Manager will be available to conduct a workshop with key stakeholders to discuss the following elements of compensation policy if desired:

- **Labor Market Agency Selection:** This section of the workshop focuses on the typical labor market selection criteria and the process by which CPS HR will evaluate and prepare recommendations for SCV Water’s labor market agencies; such selection criteria typically includes: (i) Geographic Proximity; (ii) Organizational size (measures may include number of employees or population); (iii) Services provided; (iv) Past labor market agency practices; (v) Cost of Living/Cost of Wages; and (vi) Competitive Recruitment Range/Agencies.

CPS HR will discuss and assess the current employment population and demographics to refine the market list (i.e., where do most current employees reside, what employers attract your employees, etc.). CPS HR does not simply recommend the most comparable agency based on size and services, but those that are competitive in determining the market on both the high and low end and in attracting talent. These agencies may differ between sworn and miscellaneous staff.

- **Labor market position** (i.e., median, mean, or other percentiles)
- **Benchmark Classification Recommendations:** Discuss approaches to select study benchmark classifications. CPS HR’s methodology uses the following criteria: (i) They should be classifications found in other surveyed employers so that sufficient compensation data can be gathered; classifications which have a large number of comparable classifications from other agencies are generally selected as benchmark classifications; (ii) Benchmark classifications should have significant relationships to other classifications in their occupational group. This ensures that they will make good reference points in relating and establishing salaries for other classifications within their occupational groups.

Using the selection criteria, the CPS HR Project Team will conduct research on potential labor market agencies and will provide SCV Water with a memorandum detailing the recommended agencies and benchmark classifications to be used in the study.

Additional workshop topics include (i) Elements of total compensation to be surveyed (if service selected); and (ii) Use of private sector.

*CPS HR has budgeted for the official kick-off meeting, and any preliminary or subsequent meetings, to be held via teleconference. Our budget assumes up to four hours of initial meetings with SCV Water.*

**Task 2.3 – Design, Develop and Distribute the Survey Instrument.** The CPS HR Project Team will develop a comprehensive survey instrument to ensure the effective collection of compensation data from each of the survey agencies. For a *base salary* study, the survey instrument will include a brief description of each of the survey classifications with a request for the published minimum and maximum monthly salary for each. CPS HR’s survey instrument is designed to be completed electronically or, if necessary, hard copy.

*CPS HR has provided pricing for base salary.*

**Task 2.4 – Review, Analyze and Validate Labor Market Survey Data.** To ensure SCV Water receives the most accurate data for its studies, CPS HR will not solely rely on the completed surveys received from the labor market agencies without checking the validity of the submissions. Thus, in conjunction with the survey instrument received from each labor market agency, the CPS HR Project Team will review any additional survey agency background materials such as copies of classification specifications, organization charts, staffing information, and other useful materials to substantiate the accuracy of the comparability of the matches. It is critical that the CPS HR Project Team review such documents since titles alone can often be misleading and should not be relied upon. Further, CPS HR is committed to attaining full participation from the labor market agencies, either through obtaining each agency’s agreement to complete the survey, and/or by CPS HR’s completion of surveys as needed. Once CPS HR has completed their survey analysis tasks, the CPS HR Project Manager will audit the final data as part of our quality review process.

To determine whether a match from a labor market agency is comparable to SCV Water’s benchmark, CPS HR utilizes a whole job analysis methodology. This commonly used methodology analyzes the job as a whole, rather than by individual factors, by evaluating the core duties and responsibilities, the nature and level of work performed, and the minimum qualifications to determine whether the classification is comparable enough to be utilized as a match. The methodology recognizes slight differences in duties assigned to matches from other labor market agencies which do not impact the type, nature, and level of work performed. Matches should not be so broad that they include classifications performing dissimilar work, or work done at a higher or lower level, but they also should not be so narrow that they exclude matches doing comparable work, with slight differences in work that do not change the level and nature of work.

**Task 2.5 – Design and Develop Data Spreadsheets.** CPS HR will develop an individual data sheet for each survey classification that presents the comparable classification used in each agency with the relevant data associated with that classification, such as the salary range minimum and maximum. The labor market data analyses will be conducted based upon the labor market position affirmed within SCV Water’s compensation philosophy (e.g. median, mean, or other percentile). Each comparable match for each survey classification is reported in the relevant data sheet for full disclosure and review by others. We find this level of transparency in matching provides for a better understanding and acceptance of study results.

*CPS HR has provided pricing for base salary using salaries published on effective salary schedules.*

**Task 2.6 – Conduct Internal Equity Analysis/Prepare Draft Salary Recommendations<sup>3</sup>.** A comprehensive and balanced pay program is the result of the analysis of external labor market data, combined with an analysis of important internal relationships that reflect SCV Water’s value system of jobs.

With the whole job methodology, the internal pay relationship analysis for non-benchmark classifications will involve several steps to arrive at sound and equitable relationships. Among others, the most important of these steps will include:

- Analysis of pay relationships based on the outcome of the classification study;
- Development of consistent, uniform and realistic guidelines for determining internal relationships including span of control, nature and level of work performed and related components;
- Recommendation of equitable and appropriate internal relationship differentials based on the above.

Provided is the methodology CPS HR utilizes for establishing salary levels for benchmark and non-benchmark classifications in our compensation studies. This methodology would be applied to all SCV Water study classifications.

1. Conduct a comprehensive understanding of SCV Water’s approach to identify the benchmark classifications to be used in the salary setting process.
2. Establish salary recommendations for these benchmark classifications by setting the salary level based on the market data.
3. Conduct a comprehensive review of SCV Water’s current internal alignment differentials to determine what their practices are, and if they should be adjusted.
4. Apply recommended internal differentials within job families to build the salary recommendations for classifications which have significant relationships to each other because they are in the same job series or family.
5. Determine the remaining classifications that are not benchmark classifications, or classes that minimal comparable data was available for, and are also not part of a job series or family. These classifications are then reviewed to determine which classifications are the subject classifications currently internally aligned with and whether that relationship should be changed. Evaluation factors include the nature and level of work performed, as well as the minimum qualifications.

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<sup>3</sup> CPS HR may suggest conducting Internal Equity after the acceptance of the Draft Total Compensation Report should study results need additional review and/or revisions.

The salary recommendations for each study classification will display the following information: (i) Classification title; (ii) Current monthly range maximum; (iii) Recommended monthly range maximum; and (iv) The percentage difference and/or dollar amount difference between the current and recommended monthly range maximum and the steps within a range, if desired. This information will provide SCV Water with the percentage and dollar amount of any increase on a classification-by-classification basis.

**Task 2.7 – Prepare Draft Compensation Report.** The CPS HR Project Team will develop a Draft Compensation Report detailing the results of the labor market survey. This draft report will comprise the following:

- Scope of the study
- Labor market agencies, including the methodology utilized to identify the recommended agencies
- Study benchmarks, including the methodology utilized to identify benchmarks.
- Labor market data analysis/methodologies
- Results of the base salary survey
- Results of the benefits analyses (if service selected)
- Results of the total compensation analysis (if service selected)
- Salary recommendations for all classifications<sup>4</sup>

The CPS HR Project Manager will meet with SCV Water’s Internal Project Manager and key stakeholders to discuss the Draft Compensation Report and to respond to any questions, comments or concerns on the report.

*CPS HR has budgeted for the Draft Report presentation, and any preliminary or subsequent meetings, to be held via teleconference. Our budget assumes up to four hours of meetings with SCV Water.*

**Task 2.8 – Research and Resolve Issues/Prepare and Present the Final Compensation Report.**

Based upon SCV Water’s review of the Draft Compensation Report, the CPS HR Project Team will follow up and resolve any outstanding compensation issues. The final report and internal equity analysis will be delivered to SCV Water.

*CPS HR has budgeted for the Final Report presentation, and any preliminary or subsequent meetings, to be held via teleconference. Our budget assumes up to four hours of meetings with SCV Water.*

**Task 2.9 – Ongoing Project Management and Administration.**

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<sup>4</sup> As noted previously, CPS HR may suggest conducting Internal Equity after the acceptance of the Draft Total Compensation Report should study results need additional review and/or revisions.



## Additional Tasks

**Task 3.1 – Additional Client Meetings and Support.** CPS HR recognizes that SCV Water may require additional meeting time with staff, Committees, Boards and other stakeholders outside of the above outlined meetings. Upon agreement between the CPS HR Project Manager and SCV Water’s Project Manager, additional meeting times or other services would be provided using the hourly rates in the contract. The CPS HR Project Manager would provide a not-to-exceed amount to SCV Water to amend to the original scope of work. This pricing is further discussed under the *Cost Proposal* section.

## Project Timeline

### *Commitment to the Proposed Timeline*

CPS HR estimates that the classification and base salary study can be completed within **31** weeks. An example timeline follows. CPS HR would request a three-week lead time between notice to proceed and initial kick-off meetings.

Our classification study timelines are based upon the assumption that (i) SCV Water is able to enforce orientation, PDQ, and appeal deadlines, as well as schedule focus groups and interviews within the designated timeframe, and that (ii) SCV Water will be able to review, comment on, and approve study products within agreed upon timeframes.

Our compensation study timeline is based upon (i) SCV Water’s acceptance and finalization of the Classification report; (ii) the selected labor market agencies will provide the information required within the specified timeframe; and that (ii) SCV Water will be able to review, comment on, and approve study products within agreed upon timeframes.

The team members selected will be dedicated to this project to ensure that the deadlines for completion are met. CPS HR is open to discussion regarding the commencement of the compensation study in the interest of SCV Water’s operational goals. The final timeline after that point is highly dependent on any dialog/meetings/time SCV Water will need to review the data internally. CPS HR has the adequate staff and availability to complete a successful study and are available to conduct work upon a fully executed contract.

It is important for projects of this duration to keep in mind holiday schedules, SCV Water’s internal operational needs and/or workload fluctuations, and other variables that may impact deadlines. CPS HR recommends a structured timeline that can be flexible to accommodate varying factors in achieving set milestones.



**Classification Study Timeline**

\*Time allotted for client review

^Salary study contingent on this step

	Start	End	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Task 1.1 – Receive and Review Background Material	1	2	■	■																				
Task 1.2 – Initial Project Meetings	2	3		■	■																			
Task 1.3 – Develop Job Evaluation Tools	3	3			■																			
Task 1.4 – Conduct Orientation/Training Sessions	4	4				■																		
Task 1.5 – PDQ Completion	5	8					■	■	■	■														
Task 1.6 – Receive and Review PDQs/ Prepare for Job Evaluation Interviews	9	10									■	■												
Task 1.7 – Conduct Job Evaluation Interviews	11	12											■	■										
Task 1.8 – FLSA Analysis (Optional)	N/A	N/A																						
Task 1.9 – ADA Analysis (Optional)	N/A	N/A																						
Task 1.10 – Analyze Classification Data	13	15													■	■	■							
Task 1.11 – Prepare, Submit, and Present Draft Classification Report*^	16	18															■	■	■					
Task 1.12 – Revise Classification Specifications*^	18	20																		■	■	■		
Task 1.13 – Incumbent Allocation and Appeals Process (Optional)	N/A	N/A																						
Task 1.14 – Prepare, Submit, and Present Final Classification Report	21	22																					■	■

**Base Salary Study Timeline**

*\*Time allotted for client review*

	Start	End	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
Task 2.1 – Receive and Review Background Materials	1	2															
Task 2.2 – Initial Project Meeting/ Labor Market Agency and Benchmark Selection	17	18															
Task 2.3 – Design, Develop and Distribute the Survey Instrument	22	22															
Task 2.4 – Review, Analyze and Validate Labor Market Survey Data	23	26															
Task 2.5 – Design and Develop Data Spreadsheets	25	27															
Task 2.6 – Conduct Internal Equity Analysis/ Prepare Draft Salary Recommendations	27	27															
Task 2.7 – Prepare Draft Compensation Report*	27	29															
Task 2.8 – Research and Resolve Issues/ Prepare and Present the Final Compensation Report	29	31															

## 5. Identification Anticipated Potential Study Problems

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### Common Classification and Compensation Study Barriers

A common difficulty faced in classification and compensation studies include employee and other stakeholder buy-in and trust. CPS HR Consulting considers that open and consistent communication with project stakeholders is a key element of project acceptance and success. For example, employee orientation sessions are an important component of the work plan because they facilitate a dialogue on the study and provide an opportunity for employees to ask their questions and be heard on their concerns. Without such meetings, the opportunity for every employee to hear the same study messages in a consistent manner may be missed. For that reason, the work plans presented by CPS HR Consulting contains multiple communication points with SCV Water and its employees including: (i) Initial project meetings for each study; (ii) Workshops and focus group sessions with key stakeholders; (iii) Bi-weekly or weekly scheduled Project Meetings (Via e-mail or teleconference); (iv) Employee Orientation Sessions; (v) Ad-hoc teleconference meetings with SCV Water's Internal Project Manager, and other designated stakeholders, as requested; and (vi) On-site meetings to present project deliverables.

Schedule delays are often encountered in studies of this nature given the large number of stakeholders, including employees, the agency's fluctuating operational needs or environment, challenges to recommendations or requests for additional review, and etc. CPS HR will work with SCV Water to establish an achievable, but flexible timeline(s), and make adjustments for foreseen and unforeseen circumstances. Our project management methodology is discussed further in the following section.

A frequent problem in compensation studies for client's in certain markets is a lack of participation or data availability from the identified labor market agencies. When CPS HR has exhausted all means of data collection from an agency, the CPS HR Project Manager evaluates options for alternative data.

Although we do not anticipate any issues arising during the course of the contract, we have methods and practices in place to immediately resolve such situations. We use sound and proven project management procedures to ensure our engagements are completed in a timely manner and our clients' objectives are met and even exceeded. These procedures are further detailed in the following section.

## Project Management Philosophy and Approach

CPS HR uses a comprehensive approach for planning, organizing, directing, and controlling consulting engagements. Our approach is designed to ensure a focused and efficiently executed project. We use sound project management procedures and ongoing communication to ensure project success.

CPS HR is convinced that the key ingredient to a successful consulting assignment is an effective combination of sound project management procedures, high-quality project team members, and good customer service. Effective project management is required to provide for the orchestration and timely flow of activities, an ongoing feedback and adjustment mechanism, and the judicious use of time. Our project management process includes three primary components.

- Providing ongoing monitoring and control of project activities. Unforeseen developments or changes in circumstances may warrant changes in emphasis, revisions to the approach in certain areas, or other modifications of planned work activities. Active project management provides greater assurance that such redirection will occur when warranted by circumstances.
- Ensuring the optimum management of the time available to complete the project. Effective time management is a skill required of experienced professionals. Sound project management can optimize the overall effectiveness of the project team's efforts and provide a greater assurance of meeting milestones and budgets.
- Providing for the continuous reinforcement of the project's objectives. A major role of project management is to ensure that the consulting team consistently adheres to the proper perspective in facilitating the project.

CPS HR is dedicated to the commitment of its full complement of resources for the success of all projects. The team members who will be working on this project will be readily accessible and are committed to meeting all deadlines and scheduled timeframes.

### Monitor and Control the Project

When a project begins, one of our first activities is to ensure that we have an accurate estimate of the level of effort required of each professional. These estimates are used to monitor the progress of each consultant against the work plan and project schedule.

An additional element related to the area of project control is the role of the CPS HR Project Manager in monitoring the field work. The CPS HR Project Manager is continuously involved in the review of ongoing activities to ensure that cost, schedule, and quality objectives are met. The CPS HR Project Manager maintains frequent communication with project team members to coordinate ongoing activities and exchange pertinent information.

## Provide Oversight and Quality Assurance

Our quality assurance procedures include executive level and/or independent peer review of results and progress on a scheduled basis by senior professionals or technical advisors. These individuals provide a critical challenge to the direction and results of project efforts to ensure the project is comprehensive in its breadth and thorough in its depth.

Peer review of deliverables is critical to our success. At least one knowledgeable person, other than the consultant preparing the document/product, must review, critique, and understand the document/deliverable before it is considered ready for delivery to the client. The CPS HR Project Manager is directly involved in preparing and submitting project deliverables. No documents or materials of any kind are delivered to the client without the Project Manager, or his/her delegated project lead's, review and approval.

## Meet and Exceed SCV Water's Expectations

The vision and values of CPS HR as an organization and for all of its personnel is centered around two primary values.

- **Satisfy the Client.** We will exceed client expectations whenever possible. We commit to quality and will assure that clients feel they have received a valuable service or product for the fee paid.
- **Value Ethical Behavior.** We model and reinforce honest and ethical behavior in all business relationships, including interactions with the Board members, clients, CPS HR staff, vendors, and the general public.

Our goal, therefore, is to ensure that our project team will meet or exceed SCV Water's expectations for all phases of the project and we will work diligently with SCV Water staff to meet fully the objectives of the project. We intend to accomplish this through our combination of sound project management procedures, good customer service, and solid communication strategies.

## Our Communication Model

CPS HR Consulting recognizes that the success of any project depends upon the ability of the consulting team to develop and maintain effective working relationships with SCV Water's Internal Project Manager, SCV Water management and employees, and other key stakeholders. Throughout the project, we envision collaborating with SCV Water's Internal Project Manager to maintain open lines of project communications and to develop a shared understanding of project needs, goals, and objectives.

# Cost Proposal

## 1. Total All-Inclusive Maximum Price

### Professional Fees

CPS HR understands that SCV Water requires this study to be conducted and billed as a time and materials project. The estimated costs for the classification and salary market study as presented in this proposal, and summarized below, is **\$69,090** for the classification study and **\*\$31,000** for the base salary study. CPS HR proposes a ***cumulative not-to-exceed (NTE) amount of \$100,090***. Funds may be shifted between studies. Both amounts *include expenses*.

*CPS HR only bills for services actually expended and expenses actually incurred up to the total budget amount. Estimated hours and costs identified throughout the workplan may be adjusted between project team members, and/or tasks, as long as they do not exceed the NTE budget amount. Expenses will be billed at cost with no mark-up. Any travel time will be billed at half the hourly rate.*

**\*CPS HR recommends conducting the base salary and benefits study simultaneously, which would be the most cost effective. This alternative approach is detailed in the Benefits Study proposal under the “Total Compensation Study” option. Should SCV Water choose to conduct the benefits and base salary study simultaneously, that price amount would substitute the estimate for the base salary estimate above, thus also impacting the cumulative NTE amount.**

### Hourly Rates

Staff	Hourly Rate
Project Manager	\$150
Lead/Senior Consultant	\$120
Consultant	\$110
Program Coordinator	\$ 90
Administrative Technician	\$ 70

Other approaches may be discussed that will alter the cost of the project. The total cost estimate is based upon the tasks described in this proposal and has been prepared as accurately as possible based on information available. The total cost reflects the steps and time necessary to conduct the study in a sound, thorough and sustainable manner, including important input and review by SCV Water's Human Resources Department and designated stakeholders to accomplish the study objectives. If changes or additional services are required, we will be happy to discuss changes to the project activities, schedule and/or cost estimate.

## Summary of Services

General Scope	
Number of Classifications	Up to 115
Number of Incumbents	Up to 215
Number of Benchmark Classifications	Up to 40
Number of Labor Markets	Up to 12
Classification Study	
Kick-off Meeting	CPS HR has budgeted for the official kick-off meeting to be held on-site and any preliminary or subsequent meetings to be held via teleconference. Our budget assumes up to six hours of initial meetings with SCV Water.
PDQ	One PDQ to be used for all classifications. CPS HR and SCV Water will discuss the most cost-effective method of distribution. Significant customization to CPS HR’s PDQ or translation services would fall outside this scope of work but can be negotiated as an additional service.
Employee Orientation/ Training Sessions	CPS HR has budgeted for eight sessions to be conducted. Sessions may be held over two business days (8:00 AM – 5:00 PM). It is incumbent upon SCV Water for securing meeting locations and scheduling employees. Location may vary by day but must be within 30 miles of SCV Water’s headquarters.
Job Evaluation Interviews/ Focus Groups	CPS HR has budgeted for up to 90 interviews and focus groups. To mitigate project costs, CPS HR would schedule as many interviews (not focus groups) to be held via teleconference as possible. Onsite sessions would be held over the course of three consecutive business days (8:00 AM – 5:00 PM). SCV Water is responsible for scheduling and securing meeting locations. Sessions may be held at locations within 30 miles of SCV Water’s headquarters.
Draft Report Presentation	CPS HR has budgeted for the official Draft Report presentation to take place onsite and any preliminary or subsequent meetings would be held via teleconference. Our budget assumes up to six hours of meetings.
Final Report Presentation	CPS HR has budgeted for the official Final Report presentation to be held onsite and any preliminary or subsequent meetings to be held via teleconference. Our budget assumes up to 4 hours of meetings.

<b>Not included in the budget:</b>	
FLSA Analysis	\$110 x incumbent
ADA Analysis	\$110 x classification
Incumbent Appeals Process	Assuming a 30% appeal rate, the amount would be roughly \$4,000. CPS HR would bill Appeals as time and materials.
<b>Compensation Study</b>	
Kick-off Meeting	CPS HR has budgeted for the official kick-off meeting, and any preliminary or subsequent meetings, to be held via teleconference. Our budget assumes up to four hours of initial meetings with SCV Water.
Data Collection	Minimum and maximum published base salaries only for up to 40 benchmark classifications and a labor market of 15 agencies.
Draft Report Presentation	CPS HR has budgeted for the Draft Report presentation, and any preliminary or subsequent meetings, to be held via teleconference. Our budget assumes up to four hours of initial meetings with SCV Water.
Final Report Presentation	CPS HR has budgeted for the Final Report presentation, and any preliminary or subsequent meetings, to be held via teleconference. Our budget assumes up to four hours of initial meetings with SCV Water.
<b>Expenses - Billed as direct pass through with no markup</b>	
Materials Production	Not included in the not-to-exceed fee. CPS HR provides all documents electronically, including Draft Reports, data sheets, and Final Reports. Hard copy printing of documents for this engagement will be the responsibility of SCV Water.
Travel Expenses	Included in the not-to-exceed fee. Expenses will be billed at cost with no mark-up.

***Pricing Philosophy***

CPS HR is flexible with the proposed work plan; alternate approaches may be discussed with SCV Water which may in turn change the proposed cost of the project. As described in this proposal, the methods, approach, timelines, as well as the proposed fee, have been prepared as accurately as possible based upon the services requested and study objectives described in the information provided to CPS HR. If changes or additional services are required, we will be happy to discuss changes to the project tasks and/or schedule. Any assistance SCV Water can provide with this task could greatly reduce the costs. In addition, the use of focus groups for the collection of data could dramatically reduce the price depending upon the number of incumbents that need to be interviewed.



### ***Rate s for Additional Service s***

Any additional work desired by SCV Water that is not specified in the work plan prepared for this proposal would be billed at the **Hourly Rates** given above. Should SCV Water request services outside of this work plan, such as additional meeting times, labor market agencies, and etc., CPS HR will provide a not-to-exceed amount to amend to the total contract value.

## **2. Manner of Payment**

CPS HR will bill monthly for the number of hours worked and provide detailed invoices substantiating work completed. Fees will include travel time and travel expenses. Payment is due within 30 days of the invoice.

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## COMMITTEE MEMORANDUM

**DATE:** April 24, 2019

**TO:** Finance and Administration Committee

**FROM:** Rochelle Patterson *R. Patterson*  
Director of Finance and Administration

**SUBJECT:** Recommend Approval of a Resolution Adopting the FY 2019/20 and FY 2020/21 Biennial Budget and Amending the FY 2018/19 Budget

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### SUMMARY AND DISCUSSION

Management is pleased to present the draft FY 2019/20 and FY 2020/21 Biennial Budget (budget) for the Santa Clarita Valley Water Agency, otherwise known as SCV Water. Staff is continuing to move towards the goal of a completely integrated budget by combining operating revenues and expenses Agency-wide.

This second look of the draft budget reflects the reorganization that has taken place and economies of scale and savings that have already been identified. Additional components of the budget will be presented at future Committee and Board meetings.

SCV Water is seeking to become a “best-in-class” water agency. Staff is committed to the highest performance to equal or exceed current industry standards and has already achieved a significant amount of savings. Although SCV Water has identified savings, it has also identified new initiatives and processes in order to meet our goal of becoming a best-in-class water services provider.

#### **Draft FY 2019/20 and FY 2020/21 Budget**

The draft budget reflects planned activities to meet SCV Water’s mission statement and the strategic plan fundamental decisions developed by the Board of Directors. This draft budget document combines the financial presentations for all Divisions of SCV Water and represents the spending plan for the fiscal years beginning July 1, 2019 and July 1, 2020, and the revenues and resources available to fund the plan.

Organizational staffing and strategic planning information is presented by the functional areas of SCV Water (Management; Water Resources, Watersheds and Outreach; Operations and Maintenance; Engineering Services; and Finance and Administration). Financial information is provided by the following four divisions, in keeping with the enterprise accounting required by SB 634: Regional Division, Newhall Water Division, Santa Clarita Water Division, and Valencia Water Division.

As a review, the previous staff report is being presented along with additional sections, including the Financial Summary, Revenue detail and a Five-Year Forecast to discuss.

## **Economies of Scale and Savings**

Since SCV Water was formed on January 1, 2018, staff has identified savings that are currently occurring, as well as projected savings. The three-and-a-half year projection shown in the table below indicates savings of nearly \$20 million for the period, most of which are ongoing. Note that the savings from the former Valencia Water Company (VWC) no longer paying taxes, dividends or franchise fees are being used to pay for VWC legacy debt.

### **Projected Cost Savings**

	<b>FY 2017/18<sup>1</sup></b>	<b>FY 2018/19</b>	<b>FY 2019/20</b>	<b>FY 2020/21</b>	<b>Total</b>
Salaries and Benefits	\$ 328,493	\$ 1,001,101	\$ 1,037,134	\$ 1,074,249	\$ 3,440,977
Insurance	291,667	816,000	887,630	909,909	\$ 2,905,206
Elections	-	552,000	-	40,000	\$ 592,000
Audit and Tax Consulting	167,755	172,788	177,971	183,310	\$ 701,824
Internal Repair Crews	90,000	180,000	180,000	180,000	\$ 630,000
Legislative Advocacy	29,000	78,000	80,340	82,750	\$ 270,090
Other	248,950	208,338	228,118	229,951	\$ 915,357
<b>Subtotal</b>	<b>\$ 1,155,865</b>	<b>\$ 3,008,227</b>	<b>\$ 2,591,193</b>	<b>\$ 2,700,169</b>	<b>\$ 9,455,454</b>
VWC Taxes & Fees	1,286,479	3,064,447	3,077,085	3,090,102	10,518,113
<b>Total Projected Savings</b>	<b>\$ 2,442,344</b>	<b>\$ 6,072,674</b>	<b>\$ 5,668,278</b>	<b>\$ 5,790,271</b>	<b>\$ 19,973,567</b>

<sup>1</sup>6 Month Period (January - June 2018)

## **State Mandates, Key Initiatives and Activities**

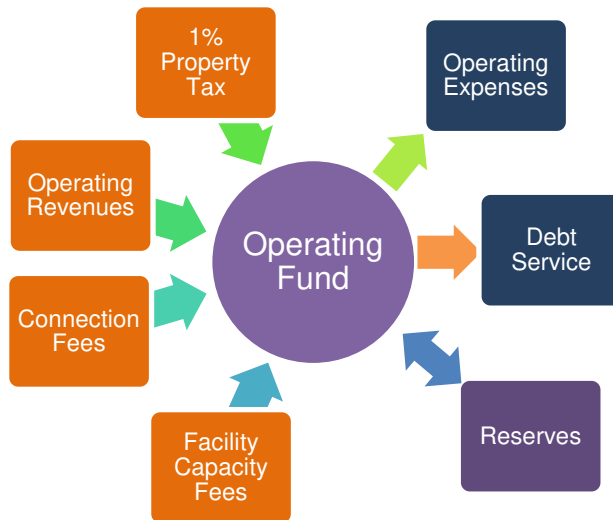
Specific projects or programs are being undertaken either due to state mandates or to achieve strategic objectives. SCV Water will comply with new state water mandates and pursue a number of initiatives over the next few years to achieve its strategic goals.

- **State Mandate** – Sustainable Groundwater Management Act (SGMA) – It is required by law to develop a Groundwater Sustainability Plan. While the plan will be prepared through the SCV Groundwater Sustainability Agency (SCV GSA), SCV Water is the primary funding source for this activity. SCV Water complied and has included approximately \$1 million each year in FY 2019/20 and FY 2020/21 to fund this mandate. State, grant funds have also been secured for a portion of the costs.
- **Watershed Permitting and Planning** – Staff is continuing the preparation of a program and budget, which would support playing a greater role in the stewardship of the Santa Clara River and its Watershed (River System) with a holistic or programmatic approach to the management of the River System. The budget includes \$450,000 of funding in FY 2019/20 and FY 2020/21.
- **Technology Services** – SCV Water is continuing to integrate four agencies into one and the goal is to upgrade and standardize our technology throughout. Hardware and software improvements need to be made to keep pace with the rapid adoption of internet connectivity, security and communication. In FY 2019/20, the SCV Water project list consists of improving mobile technology, network hardware replacements and an improved phone system for an estimated \$1 million.

- Planning and Studies – Salt and Nutrient Management Plan and the 2020 Urban Water Management Plan – The budget for these plans in FY 2019/20 is \$450,000 and in FY 2020/21 is \$500,000.

**Operating Budget**

For more than a year, SCV Water has focused on integrating the merged organizations. The Agency is committed to synchronizing business processes and functions, as well as cultures and objectives. The Operating Budget will have a slightly different look and presentation. As one Agency, we are moving towards the goal of having one enterprise fund. Essentially, all operating revenues and expenses will be reported together.



**Water Production**

SCV Water is working to achieve reductions in per capita water use in the Santa Clarita Valley to meet the twenty percent long-term reduction in per capita water usage (in compliance with SBX7-7). The decreased amount of water deliveries reflects anticipated conservation to meet the long-term goal.

Type	Adopted Budget FY 2019/20	Projected FY 2019/20	Proposed Budget FY 2020/21	Proposed Budget FY 2021/22
Wholesale Water	35,155	43,526	34,084	34,772
Saugus 1 & 2 Well Water	4,100	4,100	4,100	4,100
Recycled Water	450	342	419	424
Retail Water	23,280	16,699	23,163	23,455
<b>Total</b>	<b>62,985</b>	<b>64,667</b>	<b>61,766</b>	<b>62,751</b>

**Water Sales Revenues**

The FY 2019/20 projected water sales revenues of \$109.6 million is a slight increase from the FY 2018/19 adopted budget at \$107.87 million. One-time water sales of a portion of SCV Water’s Buena Vista Rosedale Rio Bravo (BVRRB) water supply. There is a commitment to sell 9,900 acre feet at a price of \$250 per acre foot in FY 2019/20, therefore the revenue has been included in the FY 2019/20 budget, which will partially offset the annual cost of BVRRB water

contract payments. SCV Water is expecting to add 849 retail service connections in FY 2019/20 and 860 retail service connections in FY 2020/21, with a total number of retail connections of 74,247 and 75,107, respectively.

### **Other Revenues**

Other revenues consist of property taxes, communication/rental income, connection/facility capacity fees, grants and reimbursements, and investment revenues. In FY 2019/20 budgeted other revenues are projected at \$42.9 million, which is an increase from the FY 2018/19 adopted budget at \$38.0 million. The primary increases are \$2.3 million from connection/facility capacity fees and \$1.3 million of property tax revenue as a result of new development.

### **Operating Expenses**

The FY 2019/20 projected operating expenses of \$154.2 million (excluding transfers to reserves) has increased approximately \$9.5 million from the FY 2018/19 adopted budget of \$144.7 million. Operating expenses include general operating expenses as well as the portion of the capital improvement projects that are funded by one percent property tax, water rates and SCV Water's annual debt service.

Significant capital and expense increases (exceeding prior year budgeted amounts) are attributable to:

- \$150,000 for the 2020 Urban Water Management Plan
- \$200,000 for Public Relations campaigns and messaging
- \$250,000 for the GSA
- \$300,000 for the Salt and Nutrient Management Plan
- \$400,000 for the RVWTP Chlorine Scrubber Replacement
- \$550,000 to recoat the recycled water tank
- \$550,000 for the 2020 election
- \$720,000 increase to the Buena Vista/Rosedale Rio Bravo supply transfer
- \$990,000 in funding for Water Conservation Garden at RVWTP
- \$1.2 million for phone system and other Technology Services capital projects
- \$1.3 million for Technology Services professional services
- \$1.7 million for the first phase of the ERP implementation (accounting software)

### **Staffing**

The Formation Study from November 2016 identified that there would be staff savings due to attrition, but there would also be the need to add future staff. It was projected that 11.9 positions would be eliminated within the first three years of SCV Water. At the time of the merger (January 2018), seven positions were eliminated. Management has identified an additional five positions that will be eliminated for FY 2019/20 but have also identified the need to add future staff. As a result, five positions will be repurposed:

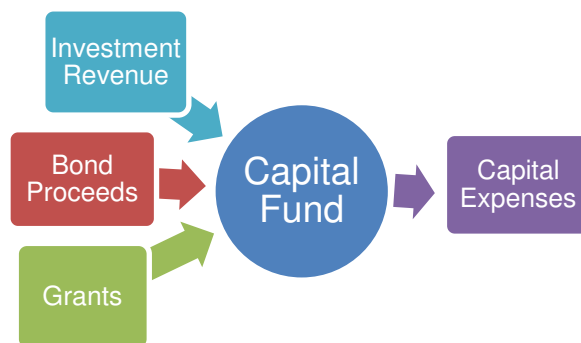
- 2 Civil Engineers
- 1 Administrative Analyst (Engineering Services Section)
- 1 Emergency Response Specialist
- 1 Asset Management Coordinator

SCV Water has also underfilled several positions in the current fiscal year.

(5) Repurposed Positions (salary & benefits)	\$ 648,955
(5) Eliminated Positions (salary & benefits)	(547,000)
Underfilled current positions	<u>(310,000)</u>
<b>Net Savings</b>	<b>\$ (208,000)</b>

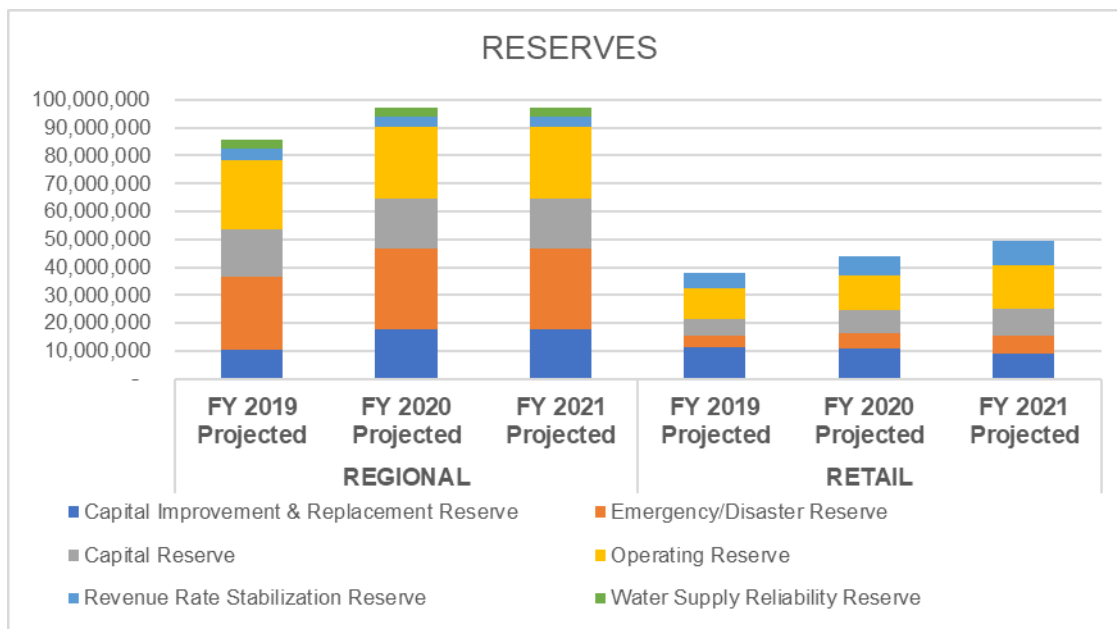
**Capital Project Fund**

Major capital projects that typically cost more than \$1 million and are funded from the Regional Division Capital Project Fund include facilities, improvements and supplies of water; enhancements or enlargements to existing capacity and facilities for obtaining, importing, transporting and delivering additional quantities of water. In FY 2019/20 SCV Water’s major capital projects that will be funded by the Capital Project Fund is \$24.3 million.



**Reserves**

The purpose of SCV Water’s reserve fund is to ensure the Agency’s financial stability, and to have sufficient funding available to meet its operating, capital and debt service cost obligations. In FY 2019/20, it is projected that approximately \$17.5 million will be added to SCV Water’s reserve funds and \$5.4 million in FY 2020/21 with no anticipated withdrawals. The addition of the reserve funds are from unrestricted operating cash primarily due to the projected FY 2018/19 budget projections.



## **FINANCIAL CONSIDERATIONS**

The draft budget is consistent with the current rate studies, rate structures and financial forecasts.

## **RECOMMENDATION**

That the Finance and Administration Committee recommends the Board of Directors approve a resolution adopting the FY 2019/20 and FY 2020/21 Biennial Budget and amending the FY 2018/19 Budget.

RP

Attachments



**RESOLUTION NO. \_\_\_\_**

**RESOLUTION OF THE  
SANTA CLARITA VALLEY WATER AGENCY BOARD OF DIRECTORS  
ADOPTING THE BUDGET FOR FISCAL YEARS 2019/20 AND 2020/21  
AND AMENDING THE FISCAL YEAR 2018/19 BUDGET**

**WHEREAS**, the Santa Clarita Valley Water Agency has determined under its Board Procedures Manual that the Agency shall annually adopt a budget prior to the commencement of each fiscal year; and

**WHEREAS**, the Board of Directors has reviewed the Fiscal Year (FY) 2019/20 and FY 2020/21 Budget, including sections on the Operating Budget and Capital Expenditures; and

**WHEREAS**, the Board of Directors has reviewed the revised FY 2018/19 Budget for the one percent property tax fund and the deferral of the bond issuance.

**NOW, THEREFORE, BE IT RESOLVED**, that the Board of Directors of the Santa Clarita Valley Water Agency hereby:

1. Adopts the FY 2019/20 and FY 2020/21 Budget (Attachments 1 and 2).
2. Appropriates the Operating Expenditures, Capital Expenditures, and Debt Principal and Interest Payment for FY 2019/2020 and FY 2020/21 as shown in the Financial Summary (Attachments 1 and 2).
3. Authorizes the General Manager to adjust the appropriations within each fund, provided however, the total appropriations for the entire fund do not exceed the amounts approved in this budget resolution (or amending resolution).
4. Amends the FY 2018/19 Budget for the one percent property tax fund and deferral of the bond issuance as reflected in the FY 2018/19 Budget Financial Summary (Attachment 3).

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# ATTACHMENT 1

## SCV WATER - FINANCIAL SUMMARY FY 2019/20 PROJECTED BUDGET - REGIONAL

Description	General Fund/ Operating	Capital Project Fund*	State Water Contract Fund	Debt Service Fund	TOTAL
<b>Fund Balance 7/1/2019 (estimated)</b>	\$ 106,666,893	\$ 10,649,351	\$ 43,949,360	\$ 5,349,556	\$ 166,615,160
<b>RESERVES:</b>					
Capital Improvement & Replacement	\$ (17,723,419)	\$ -	\$ -	\$ -	\$ (17,723,419)
Emergency/Disaster	(28,783,894)	-	-	-	\$ (28,783,894)
Capital	(18,088,911)	-	-	-	(18,088,911)
Operating	(25,823,851)	-	-	-	(25,823,851)
Revenue Rate Stabilization	(3,650,860)	-	-	-	(3,650,860)
Water Supply Reliability	(3,000,000)	-	-	-	(3,000,000)
Trustee Held	-	-	-	(5,349,556)	(5,349,556)
<b>Subtotal</b>	<b>\$ (97,070,935)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (5,349,556)</b>	<b>\$ (102,420,491)</b>
<b>Net Available</b>	<b>\$ 9,595,958</b>	<b>\$ 10,649,351</b>	<b>\$ 43,949,360</b>	<b>\$ -</b>	<b>\$ 64,194,669</b>
<b>REVENUES:</b>					
Water Sales - Fixed Charges	\$ 15,484,539	\$ -	\$ -	\$ -	15,484,539
Water Sales - Variable	7,892,900	-	-	-	7,892,900
Recycled Water Sales	256,428	-	-	-	256,428
Saugus 1 and 2 Water Sales	705,200	-	-	-	705,200
One-time Water Sales	2,475,000	-	-	-	2,475,000
Laboratory Revenues	120,000	-	-	-	120,000
Communications Revenues	203,182	-	-	-	203,182
Facility Capacity Fees	8,500,000	-	-	-	8,500,000
One Percent Property Tax	26,724,000	-	-	-	26,724,000
Agency Set Property Tax	-	-	32,387,000	-	32,387,000
Settlement Agreement (O&M)	1,337,455	-	-	-	1,337,455
Grants and Reimbursements	1,490,000	2,695,000	-	-	4,185,000
Investment Revenues	1,000,000	437,000	650,000	152,000	2,239,000
VWD Acquisition and Loan	5,694,570	-	-	-	5,694,570
Bond Proceeds	-	35,000,000	-	-	35,000,000
Miscellaneous	-	-	-	-	-
<b>Subtotal</b>	<b>\$ 71,883,274</b>	<b>\$ 38,132,000</b>	<b>\$ 33,037,000</b>	<b>\$ 152,000</b>	<b>\$ 143,204,274</b>
<b>EXPENDITURES:</b>					
Operating	\$ (28,783,894)	\$ -	\$ -	\$ -	(28,783,894)
Capital Improvement Program	(17,723,419)	(24,259,000)	-	-	(41,982,419)
Department of Water Resources	-	-	(35,365,000)	-	(35,365,000)
Debt Service Principal & Interest	(24,954,409)	-	-	(152,000)	(25,106,409)
<b>Subtotal</b>	<b>\$ (71,461,722)</b>	<b>\$ (24,259,000)</b>	<b>\$ (35,365,000)</b>	<b>\$ (152,000)</b>	<b>\$ (131,237,722)</b>
<b>Available Fund Balance 6/30/2020 (Estimated)</b>	<b>\$ 10,017,510</b>	<b>\$ 24,522,351</b>	<b>\$ 41,621,360</b>	<b>\$ -</b>	<b>\$ 76,161,221</b>

\*Major Capital Projects - Bond Proceeds

## ATTACHMENT 2

### SCV WATER - FINANCIAL SUMMARY FY 2020/21 PROJECTED BUDGET - REGIONAL

Description	General Fund/ Operating	Capital Project Fund*	State Water Contract Fund	Debt Service Fund	TOTAL
<b>Fund Balance 7/1/2020 (estimated)</b>	\$ 106,111,470	\$ 24,522,351	\$ 41,621,360	\$ 5,349,556	\$ 177,604,737
<b>RESERVES:</b>					
Capital Improvement & Replacement	\$ (17,723,419)	\$ -	\$ -	\$ -	\$ (17,723,419)
Emergency/Disaster	(28,783,894)	-	-	-	\$ (28,783,894)
Capital	(18,088,911)	-	-	-	(18,088,911)
Operating	(25,823,851)	-	-	-	(25,823,851)
Revenue Rate Stabilization	(3,650,860)	-	-	-	(3,650,860)
Water Supply Reliability	(3,000,000)	-	-	-	(3,000,000)
Trustee Held	-	-	-	(5,349,556)	(5,349,556)
<b>Subtotal</b>	<b>\$ (97,070,935)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (5,349,556)</b>	<b>\$ (102,420,491)</b>
<b>Net Available</b>	<b>\$ 9,040,535</b>	<b>\$ 24,522,351</b>	<b>\$ 41,621,360</b>	<b>\$ -</b>	<b>\$ 75,184,246</b>
<b>REVENUES:</b>					
Water Sales - Fixed Charges	\$ 15,949,096	\$ -	\$ -	\$ -	15,949,096
Water Sales - Variable	8,293,700	-	-	-	8,293,700
Recycled Water Sales	264,678	-	-	-	264,678
Saugus 1 and 2 Water Sales	741,321	-	-	-	741,321
One-time Water Sales	-	-	-	-	-
Laboratory Revenues	120,000	-	-	-	120,000
Communications Revenues	209,278	-	-	-	209,278
Facility Capacity Fees	9,000,000	-	-	-	9,000,000
One Percent Property Tax	28,007,000	-	-	-	28,007,000
Agency Set Property Tax	-	-	33,942,000	-	33,942,000
Settlement Agreement (O&M)	1,377,579	-	-	-	1,377,579
Grants and Reimbursements	4,248,000	1,533,200	-	-	5,781,200
Investment Revenues	1,000,000	386,000	650,000	152,000	2,188,000
VWD Acquisition and Loan	5,694,570	-	-	-	5,694,570
Bond Proceeds	-	-	-	-	-
Miscellaneous	-	-	-	-	-
<b>Subtotal</b>	<b>\$ 74,905,222</b>	<b>\$ 1,919,200</b>	<b>\$ 34,592,000</b>	<b>\$ 152,000</b>	<b>\$ 111,568,422</b>
<b>EXPENDITURES:</b>					
Operating	\$ (30,905,987)	\$ -	\$ -	\$ -	(30,905,987)
Capital Improvement Program	(21,176,902)	(19,819,000)	-	-	(40,995,902)
Department of Water Resources	-	-	(35,365,000)	-	(35,365,000)
Debt Service Principal & Interest	(25,001,790)	-	-	(152,000)	(25,153,790)
<b>Subtotal</b>	<b>\$ (77,084,679)</b>	<b>\$ (19,819,000)</b>	<b>\$ (35,365,000)</b>	<b>\$ (152,000)</b>	<b>\$ (132,420,679)</b>
<b>Available Fund Balance 6/30/2021 (Estimated)</b>	<b>\$ 6,861,078</b>	<b>\$ 6,622,551</b>	<b>\$ 40,848,360</b>	<b>\$ -</b>	<b>\$ 54,331,989</b>

\*Major Capital Projects - Bond Proceeds

## ATTACHMENT 3

### SCV WATER - FINANCIAL SUMMARY FY 2018/19 PROJECTED BUDGET - REGIONAL

Description	General Fund/ Operating	Capital Project Fund*	State Water Contract Fund	Debt Service Fund	TOTAL
<b>Fund Balance 7/1/2018</b>	\$ 95,608,141	\$ 20,294,794	\$ 47,781,466	\$ 5,349,556	\$ 169,033,957
<b>RESERVES:</b>					
Capital Improvement & Replacement	\$ (10,399,500)	\$ -	\$ -	\$ -	\$ (10,399,500)
Emergency/Disaster	(26,140,200)	-	-	-	\$ (26,140,200)
Capital	(17,267,793)	-	-	-	(17,267,793)
Operating	(24,789,050)	-	-	-	(24,789,050)
Revenue Rate Stabilization	(3,976,043)	-	-	-	(3,976,043)
Water Supply Reliability	(3,000,000)	-	-	-	(3,000,000)
Trustee Held	-	-	-	(5,349,556)	(5,349,556)
<b>Subtotal</b>	<b>\$ (85,572,586)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (5,349,556)</b>	<b>\$ (90,922,142)</b>
<b>Net Available</b>	<b>\$ 10,035,555</b>	<b>\$ 20,294,794</b>	<b>\$ 47,781,466</b>	<b>\$ -</b>	<b>\$ 78,111,815</b>
<b>REVENUES:</b>					
Water Sales - Fixed Charges	\$ 15,107,100	\$ -	\$ -	\$ -	15,107,100
Water Sales - Variable	9,432,600	-	-	-	9,432,600
Recycled Water Sales	211,800	-	-	-	211,800
Saugus 1 and 2 Water Sales	666,250	-	-	-	666,250
One-time Water Sales	1,875,000	-	-	-	1,875,000
Laboratory Revenues	121,238	-	-	-	121,238
Communications Revenues	197,264	-	-	-	197,264
Facility Capacity Fees	9,129,958	-	-	-	9,129,958
One Percent Property Tax	24,442,000	-	-	-	24,442,000
Agency Set Property Tax	-	-	30,904,000	-	30,904,000
Settlement Agreement (O&M)	1,298,500	-	-	-	1,298,500
Grants and Reimbursements	320,059	986,171	-	-	1,306,230
Investment Revenues	998,666	164,572	628,894	152,000	1,944,132
VWD Acquisition and Loan	5,710,853	-	-	-	5,710,853
Bond Proceeds	-	-	-	-	-
Miscellaneous	-	-	-	-	-
<b>Subtotal</b>	<b>\$ 69,511,288</b>	<b>\$ 1,150,743</b>	<b>\$ 31,532,894</b>	<b>\$ 152,000</b>	<b>\$ 102,346,925</b>
<b>EXPENDITURES:</b>					
Operating	\$ (24,075,383)	\$ -	\$ -	\$ -	(24,075,383)
Capital Improvement Program	(8,983,065)	(10,796,186)	-	-	(19,779,251)
Department of Water Resources	-	-	(35,365,000)	-	(35,365,000)
Debt Service Principal & Interest	(24,866,981)	-	-	(152,000)	(25,018,981)
<b>Subtotal</b>	<b>\$ (57,925,429)</b>	<b>\$ (10,796,186)</b>	<b>\$ (35,365,000)</b>	<b>\$ (152,000)</b>	<b>\$ (104,238,615)</b>
<b>Available Fund Balance 6/30/2019 (Estimated)</b>	<b>\$ 21,621,414</b>	<b>\$ 10,649,351</b>	<b>\$ 43,949,360</b>	<b>\$ -</b>	<b>\$ 76,220,125</b>

\*Major Capital Projects - Bond Proceeds

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# FY 2019/20 and FY 2020/21 BIENNIAL BUDGET

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**SCV WATER - OPERATING BUDGET - SUMMARY**  
**FY 2019/20 and FY 2020/21**

	Adopted Budget FY 2018/19	Projected 06/30/19 FY 2018/19	Proposed Budget FY 2019/20	% Change Over FY 2018/19	Proposed Budget FY 2020/21	% Change Over FY 2019/20	
<b>OPERATING REVENUE SUMMARY</b>							
<b>Retail</b>							
1	Service Charge	\$ 27,571,881	\$ 28,832,435	\$ 29,489,324	7.0%	\$ 31,330,310	6.2%
2	Water Usage Charge	53,167,916	52,160,424	51,912,788	-2.4%	53,325,793	2.7%
3	Misc Fees	1,316,186	1,513,185	1,383,596	5.1%	1,386,875	0.2%
4	Property Taxes	551,343	580,016	566,406	2.7%	572,070	1.0%
5	Communication/Rental Income	393,835	478,121	495,424	25.8%	499,688	0.9%
6	Interest Earnings	429,734	520,034	644,519	50.0%	653,244	1.4%
7	Miscellaneous Revenues	198,828	176,997	179,838	-9.6%	174,839	-2.8%
8	Connection Fees	1,000,000	895,000	2,821,500	182.2%	2,970,000	5.3%
9	<b>Total Retail Operating Revenues</b>	<b>84,629,723</b>	<b>85,156,212</b>	<b>87,493,395</b>	<b>3.4%</b>	<b>90,912,819</b>	<b>3.9%</b>
<b>Regional</b>							
11	Water Sales - Fixed Charges	15,107,100	15,107,100	15,484,539	2.5%	15,949,096	3.0%
12	Water Sales - Purveyors - Variable	7,933,900	9,432,600	7,892,900	-0.5%	8,293,700	0.0%
13	Water Sales - Recycled	270,000	211,800	256,428	-5.0%	264,678	0.0%
14	Water Sales - Saugus 1 and 2 Wells	627,300	666,250	705,200	12.4%	741,321	0.0%
15	One-time Water Sales	1,875,000	1,875,000	2,475,000	32.0%	-	0.0%
16	One Percent Property Tax	25,446,900	24,442,000	26,724,000	5.0%	28,007,000	0.0%
17	Facility Capacity Fees	8,000,000	9,129,958	8,500,000	6.3%	9,000,000	0.0%
18	Laboratory Revenues	106,000	121,238	120,000	13.2%	120,000	0.0%
19	Communications Revenues	185,000	197,264	203,182	9.8%	209,278	3.0%
20	Reimbursement-Settlement Amt (O&M)	1,588,900	1,298,500	1,337,455	-15.8%	1,377,579	3.0%
21	Grants and Reimbursements	966,300	320,059	1,490,000	54.2%	4,248,000	185.1%
22	Investment Revenues	900,000	998,666	1,000,000	11.1%	1,000,000	0.0%
23	VWD Acquisitions & Loan	5,710,853	5,710,853	5,694,570	-0.3%	5,694,570	0.0%
24	Transfer from Reserves	-	-	-	0.0%	-	0.0%
25	<b>Total Regional Operating Revenues</b>	<b>68,717,253</b>	<b>69,511,288</b>	<b>71,883,274</b>	<b>4.6%</b>	<b>74,905,222</b>	<b>4.2%</b>
<b>OPERATING EXPENSE SUMMARY</b>							
<b>Retail</b>							
28	Source of Supply	24,811,488	25,431,809	27,108,364	9.3%	28,133,868	3.8%
29	Pumping Expense	8,120,496	7,703,604	8,220,296	1.2%	9,317,912	13.4%
30	Water Treatment	2,795,627	2,188,813	2,587,769	-7.4%	2,673,984	3.3%
31	Transmission & Distribution	7,420,058	6,790,295	6,948,390	-6.4%	7,128,132	2.6%
32	Customer Accounts	3,235,038	2,608,998	3,248,158	0.4%	3,372,024	3.8%
33	Engineering	1,601,313	1,179,952	1,426,590	-10.9%	1,471,689	3.2%
34	Administrative & General	9,685,564	8,922,832	9,674,481	-0.1%	9,793,604	1.2%
35	Capital Improvement Projects	9,816,400	6,380,660	10,981,707	11.9%	9,518,526	-13.3%
36	Debt Service	11,457,316	11,457,316	11,550,658	0.8%	11,671,908	1.0%
37	Transfer to Reserves	949,077	1,056,171	973,742	2.6%	993,217	2.0%
38	<b>Total Retail Operating Expenses</b>	<b>79,892,377</b>	<b>73,720,450</b>	<b>82,720,154</b>	<b>3.5%</b>	<b>84,074,863</b>	<b>1.6%</b>
<b>Regional</b>							
40	Management	2,161,200	1,837,784	1,819,957	-15.8%	2,514,573	38.2%
41	Administration	5,011,000	5,509,700	5,706,849	13.9%	5,767,479	1.1%
42	Engineering	1,427,000	1,372,530	1,561,739	9.4%	1,657,968	6.2%
43	Maintenance	3,303,500	3,014,155	3,460,245	4.7%	3,540,664	2.3%
44	Water Quality & Regulatory Affairs	1,027,300	1,004,894	1,061,082	3.3%	1,105,074	4.1%
45	Water Resources	8,190,300	6,775,412	9,930,355	21.2%	10,853,899	9.3%
46	Water Treatment Operations	5,019,901	4,560,908	5,243,667	4.5%	5,466,329	4.2%
47	Capital Improvement Projects	13,820,100	8,983,065	17,723,419	28.2%	21,176,902	19.5%
48	Debt Service	24,866,981	24,866,981	24,954,409	0.4%	25,001,790	0.2%
49	Transfer to Reserves	-	-	5,194,793	0.0%	4,658,499	100.0%
50	<b>Total Regional Operating Expenses</b>	<b>64,827,282</b>	<b>57,925,429</b>	<b>76,656,515</b>	<b>18.2%</b>	<b>81,743,178</b>	<b>6.6%</b>
51	<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 144,719,659</b>	<b>\$ 131,645,879</b>	<b>\$ 159,376,669</b>	<b>10.1%</b>	<b>\$ 165,818,041</b>	<b>4.0%</b>
<b>Total Operating Revenue</b>							
		153,346,976	154,667,500	159,376,669	3.9%	165,818,041	4.0%
<b>Total Operating Expense</b>							
		(144,719,659)	(131,645,879)	(159,376,669)	10.1%	(165,818,041)	4.0%
		8,627,317	23,021,621	0	-100.0%	0	0.0%
<b>Total Operating Expenses</b>							
		144,719,659	131,645,879	154,181,876	6.5%	161,159,541	4.5%
<b>Total Salaries and Benefits</b>							
		(28,917,929)	(26,429,942)	(28,771,667)	-0.5%	(29,738,430)	3.4%
<b>Net Operating Expenses</b>							
		115,801,731	105,215,937	125,410,209	8.3%	131,421,111	1 4.8%

**SCV WATER - OPERATING REVENUE BUDGET - SUMMARY**  
**FY 2019/20 and FY 2020/21**

	Adopted Budget FY 2018/19	Projected 06/30/19 FY 2018/19	Proposed Budget FY 2019/20	% Change Over FY 2018/19	Proposed Budget FY 2020/21	% Change Over FY 2019/20	(1)
<b>OPERATING REVENUE SUMMARY</b>							
<b>Retail</b>							
Service Charge	\$ 27,571,881	\$ 28,832,435	\$ 29,489,324	7.0%	\$ 31,330,310	6.2%	
Water Usage Charge	53,167,916	52,160,424	51,912,788	-2.4%	53,325,793	2.7%	
Misc Fees	1,316,186	1,513,185	1,383,596	5.1%	1,386,875	0.2%	
Property Taxes	551,343	580,016	566,406	2.7%	572,070	1.0%	
Communication/Rental Income	393,835	478,121	495,424	25.8%	499,688	0.9%	(A)
Interest Earnings	429,734	520,034	644,519	50.0%	653,244	1.4%	(B)
Miscellaneous Revenues	198,828	176,997	179,838	-9.6%	174,839	-2.8%	
Connection Fees	1,000,000	895,000	2,821,500	182.2%	2,970,000	5.3%	(C)
<b>Total Retail Operating Revenues</b>	<b>84,629,723</b>	<b>85,156,212</b>	<b>87,493,395</b>	<b>3.4%</b>	<b>90,912,819</b>	<b>3.9%</b>	
<b>Regional</b>							
Water Sales - Fixed Charges	15,107,100	15,107,100	15,484,539	2.5%	15,949,096	3.0%	
Water Sales - Purveyors - Variable	7,933,900	9,432,600	7,892,900	-0.5%	8,293,700	0.0%	
Water Sales - Recycled	270,000	211,800	256,428	-5.0%	264,678	3.2%	
Water Sales - Saugus 1 and 2 Wells	627,300	666,250	705,200	12.4%	741,321	5.1%	(D)
One-time Water Sales	1,875,000	1,875,000	2,475,000	32.0%	-	0.0%	(E)
One Percent Property Tax	25,446,900	24,442,000	26,724,000	5.0%	28,007,000	4.8%	
Facility Capacity Fees	8,000,000	9,129,958	8,500,000	6.3%	9,000,000	5.9%	
Laboratory Revenues	106,000	121,238	120,000	13.2%	120,000	0.0%	(F)
Communications Revenues	185,000	197,264	203,182	9.8%	209,278	3.0%	
Reimbursement - Settlement Amt (O&M)	1,588,900	1,298,500	1,337,455	-15.8%	1,377,579	3.0%	(G)
Grants and Reimbursements	966,300	320,059	1,490,000	54.2%	4,248,000	185.1%	(H)
Investment Revenues	900,000	998,666	1,000,000	11.1%	1,000,000	0.0%	(B)
VWD Acquisition & Loan	5,710,853	5,710,853	5,694,570	-0.3%	5,694,570	0.0%	
Transfer from Reserves	-	-	-	0.0%	-	0.0%	
<b>Total Regional Operating Revenues</b>	<b>68,717,253</b>	<b>69,511,288</b>	<b>71,883,274</b>	<b>4.6%</b>	<b>74,905,222</b>	<b>4.2%</b>	
<b>TOTAL OPERATING REVENUES</b>	<b>\$ 153,346,976</b>	<b>\$ 154,667,500</b>	<b>\$ 159,376,669</b>	<b>3.9%</b>	<b>\$ 165,818,041</b>	<b>4.0%</b>	

(1) Significant Changes +/- 10%

- (A) Addition of communication lease, CPI increases on cell towers and rental income.
- (B) Projecting and increase in investment income due to increased rate of return.
- (C) Connection fee revenue increased based on projections from Engineering Services.
- (D) Rate increased for Saugus 1 & 2 (perchlorage wells).
- (E) The Agency will be selling 9,900af of Buena Vista/Rosedale-Rio Bravo water at \$250 per af.
- (F) Laboratory revenues increased due to increased sampling requirements.
- (G) Revenues and expenses are decreased for Settlement O&M. Treatment costs are reimbursable through the settlement agreement.
- (H) Replacement wells will be reimbursed by the perchlorate settlement agreement.

**SCV WATER - OPERATING EXPENSE BUDGET - SUMMARY**  
**FY 2019/20 and FY 2020/21**

	Adopted Budget FY 2018/19	Projected 06/30/19 FY 2018/19	Proposed Budget FY 2019/20	% Change Over FY 2018/19	Proposed Budget FY 2020/21	% Change Over FY 2019/20	(1)
<b>OPERATING EXPENSE SUMMARY</b>							
<b>Retail</b>							
Source of Supply	\$ 24,811,488	\$ 25,431,809	\$ 27,108,364	9.3%	\$ 28,133,868	3.8%	
Pumping Expense	8,120,496	7,703,604	8,220,296	1.2%	9,317,912	13.4%	
Water Treatment	2,795,627	2,188,813	2,587,769	-7.4%	2,673,984	3.3%	
Transmission & Distribution	7,420,058	6,790,295	6,948,390	-6.4%	7,128,132	2.6%	(A)
Customer Accounts	3,235,038	2,608,998	3,248,158	0.4%	3,372,024	3.8%	
Engineering	1,601,313	1,179,952	1,426,590	-10.9%	1,471,689	3.2%	(A)
Administrative & General	9,685,564	8,922,832	9,674,481	-0.1%	9,793,604	1.2%	
Capital Improvement Projects	9,816,400	6,380,660	10,981,707	11.9%	9,518,526	-13.3%	(B)
Debt Service	11,457,316	11,457,316	11,550,658	0.8%	11,671,908	1.0%	
Transfer to Reserves	949,077	1,056,171	973,742	2.6%	993,217	2.0%	
<b>Total Retail Operating Expenses</b>	<b>79,892,377</b>	<b>73,720,450</b>	<b>82,720,154</b>	<b>3.5%</b>	<b>84,074,863</b>	<b>1.6%</b>	
<b>Regional</b>							
Management	2,161,200	1,837,784	1,819,957	-15.8%	2,514,573	38.2%	
Administration	5,011,000	5,509,700	5,706,849	13.9%	5,767,479	1.1%	(A)
Engineering	1,427,000	1,372,530	1,561,739	9.4%	1,657,968	6.2%	(A)
Maintenance	3,303,500	3,014,155	3,460,245	4.7%	3,540,664	2.3%	
Water Quality & Regulatory Affairs	1,027,300	1,004,894	1,061,082	3.3%	1,105,074	4.1%	
Water Resources	8,190,300	6,775,412	9,930,355	21.2%	10,853,899	9.3%	(C)
Water Treatment Operations	5,019,901	4,560,908	5,243,667	4.5%	5,466,329	4.2%	
Capital Improvement Projects	13,820,100	8,983,065	17,723,419	28.2%	21,176,902	19.5%	(D)
Debt Service	24,866,981	24,866,981	24,954,409	0.4%	25,001,790	0.2%	
Transfer to Reserves	-	-	5,194,793	0.0%	4,658,499	100.0%	
<b>Total Regional Operating Expenses</b>	<b>64,827,282</b>	<b>57,925,429</b>	<b>76,656,515</b>	<b>18.2%</b>	<b>81,743,178</b>	<b>6.6%</b>	
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 144,719,659</b>	<b>\$ 131,645,879</b>	<b>\$ 159,376,669</b>	<b>10.1%</b>	<b>\$ 165,818,041</b>	<b>4.0%</b>	

(1) Significant Changes +/- 10%

(A) Fluctuations due to expenses being allocated among Divisions and Departments.

(B) Increase in Capital Improvement Projects is primarily due to the allocation of Technical Services and new financial software.

(C) Increase in Water Resources primarily due to fluctuations in allocated costs among Divisions and Departments, consultants for advances in groundwater spreading projects, the Water Supply Reliability Report, Groundwater Sustainability Agency and the commitment to transfer more costs to the operating fund for the Buena Vista/Rio Bravo supply.

(D) Increased to "pay-go" capital projects include construction of replacement wells. These costs are reimbursable and are included in the revenue section under Grants and Reimbursements.

**SCV WATER - EXPENSE BUDGET - SUMMARY**  
**FY 2019/20 and FY 2020/21 - RETAIL**

	Adopted Budget	Projected	Proposed	% Change	Proposed	% Change	(1)
	FY 2019	FY 2019	FY 2020	over	Budget	over	
				FY 2019	FY 2021	FY 2020	
<b>SOURCE OF SUPPLY</b>							
Purchased Water	\$ 23,501,445	\$ 24,367,204	\$ 23,953,131	1.9%	\$ 24,962,847	0.0%	
Maintenance & Services	230,557	145,606	1,808,496	684.4%	1,777,035	-1.7%	(A)
Source of Supply - Salary	740,092	659,926	907,207	22.6%	939,060	3.5%	(B)
Burden & Benefits	339,395	259,073	439,530	29.5%	454,926	3.5%	(B)
<b>TOTAL SOURCE OF SUPPLY</b>	<b>\$ 24,811,488</b>	<b>\$ 25,431,809</b>	<b>\$ 27,108,364</b>	<b>9.3%</b>	<b>\$ 28,133,868</b>	<b>3.8%</b>	
<b>PUMPING EXPENSES</b>							
Power Purchased	\$ 5,180,168	\$ 4,613,346	\$ 5,043,498	-2.6%	\$ 5,230,992	3.7%	
Maintenance & Services	1,029,398	592,199	596,089	-42.1%	1,415,767	137.5%	(A)
Pumping Expenses - Salary	1,278,592	1,683,733	1,738,867	36.0%	1,799,775	3.5%	(B)
Burden & Benefits	632,338	814,326	841,842	33.1%	871,378	3.5%	(B)
<b>TOTAL PUMPING EXPENSES</b>	<b>\$ 8,120,496</b>	<b>\$ 7,703,604</b>	<b>\$ 8,220,296</b>	<b>1.2%</b>	<b>\$ 9,317,912</b>	<b>13.4%</b>	
<b>WATER TREATMENT EXPENSES</b>							
Lab Expense	\$ 240,000	\$ 175,778	\$ 273,400	13.9%	\$ 247,500	-9.5%	(C)
Regulatory Fees	212,000	233,853	299,000	41.0%	303,000	1.3%	(D)
Chemicals	372,100	313,396	565,000	51.8%	578,000	2.3%	(E)
Maintenance & Services	725,220	362,294	308,581	-57.5%	363,629	17.8%	(A)
Water Treatment - Salary	817,413	747,698	758,132	-7.3%	784,760	3.5%	
Burden & Benefits	428,894	355,794	383,656	-10.5%	397,095	3.5%	(B)
<b>TOTAL WATER TREATMENT</b>	<b>\$ 2,795,627</b>	<b>\$ 2,188,813</b>	<b>\$ 2,587,769</b>	<b>-7.4%</b>	<b>\$ 2,673,984</b>	<b>3.3%</b>	
<b>TRANSMISSION AND DISTRIBUTION</b>							
Maintenance & Services	\$ 3,251,789	\$ 2,828,230	\$ 2,354,151	-27.6%	\$ 2,372,902	0.8%	(A)
Trans & Distribution - Salary	2,731,827	2,635,418	3,070,489	12.4%	3,178,080	3.5%	(B)
Burden & Benefits	1,436,442	1,326,647	1,523,750	6.1%	1,577,150	3.5%	
<b>TOTAL TRANSMISSION &amp; DISTRIBUTION</b>	<b>\$ 7,420,058</b>	<b>\$ 6,790,295</b>	<b>\$ 6,948,390</b>	<b>-6.4%</b>	<b>\$ 7,128,132</b>	<b>2.6%</b>	
<b>CUSTOMER ACCOUNTS</b>							
Billing & Collecting	\$ 583,191	\$ 440,471	\$ 451,070	-22.7%	\$ 452,485	0.3%	(F)
Maintenance & Services	663,844	586,633	626,762	-5.6%	673,160	7.4%	(A)
Customer Accounts - Salary	1,321,544	1,027,274	1,449,132	9.7%	1,499,912	3.5%	
Burden & Benefits	666,459	554,620	721,194	8.2%	746,467	3.5%	
<b>TOTAL CUSTOMER ACCOUNTS</b>	<b>\$ 3,235,038</b>	<b>\$ 2,608,998</b>	<b>\$ 3,248,158</b>	<b>0.4%</b>	<b>\$ 3,372,024</b>	<b>3.8%</b>	
<b>ENGINEERING EXPENSES</b>							
Maintenance & Services	\$ 853,813	\$ 519,952	\$ 622,690	-27.1%	\$ 639,489	2.7%	(A)
Other Operating Expense - Labor	501,100	450,000	543,200	8.4%	562,300	3.5%	
Burden & Benefits	246,400	210,000	260,700	5.8%	269,900	3.5%	
<b>TOTAL ENGINEERING EXPENSES</b>	<b>\$ 1,601,313</b>	<b>\$ 1,179,952</b>	<b>\$ 1,426,590</b>	<b>-10.9%</b>	<b>\$ 1,471,689</b>	<b>3.2%</b>	
<b>ADMINISTRATIVE &amp; GENERAL</b>							
Maintenance & Services	\$ 2,079,516	\$ 1,639,808	\$ 1,938,540	-6.8%	\$ 1,833,896	-5.4%	
Insurance (non employee related)	1,040,145	1,191,387	895,300	-13.9%	930,700	4.0%	(G)
Professional Services	1,284,573	923,050	1,015,638	-20.9%	1,018,508	0.3%	(H)
Training & Education	324,663	186,659	232,282	-28.5%	234,945	1.1%	(B)
Water Use Efficiency	1,056,000	851,494	1,088,000	3.0%	1,111,370	2.1%	
Other	236,857	172,617	242,735	2.5%	246,650	1.6%	
Admin & General Transfer	(499,604)	(539,466)	(539,983)	8.1%	(552,609)	2.3%	
Admin & General - Salary	1,502,062	2,155,139	3,242,211	115.9%	3,355,786	3.5%	(B)
Shared Salary and Benefits	1,616,200	1,178,074	-	-100.0%	-	0.0%	(B)
Burden & Benefits	1,045,152	1,164,070	1,559,758	49.2%	1,614,358	3.5%	(B)
<b>TOTAL ADMIN &amp; GENERAL EXPENSES</b>	<b>\$ 9,685,564</b>	<b>\$ 8,922,832</b>	<b>\$ 9,674,481</b>	<b>-0.1%</b>	<b>\$ 9,793,604</b>	<b>1.2%</b>	
<b>DEBT SERVICE</b>	<b>\$ 11,457,316</b>	<b>\$ 11,457,316</b>	<b>\$ 11,550,657</b>	<b>0.8%</b>	<b>\$ 11,671,907</b>	<b>1.0%</b>	
<b>CAPITAL IMPROVEMENT PROJECTS</b>	<b>\$ 9,816,400</b>	<b>\$ 6,380,660</b>	<b>\$ 10,981,707</b>	<b>11.9%</b>	<b>\$ 9,518,526</b>	<b>-13.3%</b>	(I)
<b>TRANSFER TO RESERVES</b>	<b>\$ 949,077</b>	<b>\$ 1,056,171</b>	<b>\$ 973,742</b>	<b>2.6%</b>	<b>\$ 993,217</b>	<b>2.0%</b>	
<b>TOTAL OPERATING EXPENSE-RETAIL</b>	<b>\$ 79,892,377</b>	<b>\$ 73,720,450</b>	<b>\$ 82,720,154</b>	<b>3.5%</b>	<b>\$ 84,074,863</b>	<b>1.6%</b>	

**SCV WATER - EXPENSE BUDGET - SUMMARY**  
**FY 2019/20 and FY 2020/21 - RETAIL**

(1) Significant Changes +/- 10%

- (A) Maintenance and Services have been reclassified to other Departments. Overall, there is a 14% reduction.
- (B) Fluctuations due to expenses being allocated among Divisions and Departments
- (C) Increase in Lab Expense due to new USMR testing requirements
- (D) Increase attributable to additional extraction and diversion fees, SWRCB fees and annual W9 NPDES permit fees
- (E) Increase in Chemicals due to additional purchases of HACH handheld equipment, training and sample reagents
- (F) Reduction in Customer Accounts due to integration of similar processes for customer billing among the Retail Divisions
- (G) Reduction in General Liability Insurance due to combining all Divisions individual insurance policies into one carrier
- (H) Professional Services include legal and auditing services. Reduction is due to new lower contracts for these services as well as allocating costs to all Divisions.
- (I) Primary increase in Retail Capital is due to the purchase of a new ERP (accounting) system and shared Technology Services

**SCV WATER - OPERATING EXPENSE BUDGET - SUMMARY**  
**FY 2019/20 and FY 2020/21 - REGIONAL**

	Adopted Budget FY 2018/19	Projected 06/30/19 FY 2018/19	Proposed Budget FY 2019/20	% Change Over FY 2018/19	Proposed Budget FY 2020/21	% Change Over FY 2019/20
<b>MANAGEMENT</b>						
Salary and Benefits	\$ 1,014,200	\$ 826,700	\$ 674,790	-33.5%	\$ 696,119	3.2%
Materials and Supplies	71,000	47,874	42,000	-40.8%	42,000	0.0%
Outside Services	700,000	626,603	740,000	5.7%	870,000	17.6%
Election	-	-	-	100.0%	550,000	#DIV/0!
Directors Compensation and Expenses	376,000	336,607	345,000	-8.2%	335,000	-2.9%
Allocated - Indirect Costs			18,167		21,454	
<b>TOTAL MANAGEMENT</b>	<b>\$ 2,161,200</b>	<b>\$ 1,837,784</b>	<b>\$ 1,819,957</b>	<b>-15.8%</b>	<b>\$ 2,514,573</b>	<b>38.2%</b>
<b>ADMINISTRATION</b>						
Salary and Benefits	\$ 2,260,600	\$ 2,990,000	\$ 3,022,555	33.7%	\$ 3,118,535	3.2%
Materials and Supplies	830,400	233,816	337,225	-59.4%	295,300	-12.4%
Outside Services	1,191,000	1,438,788	2,391,465	100.8%	1,672,800	-30.1%
Utilities	70,000	76,137	90,000	28.6%	90,000	0.0%
Insurance	659,000	770,959	849,966	29.0%	882,649	3.8%
Allocated - Indirect Costs			(984,362)		(291,805)	
<b>TOTAL ADMINISTRATION</b>	<b>\$ 5,011,000</b>	<b>\$ 5,509,700</b>	<b>\$ 5,706,849</b>	<b>13.9%</b>	<b>\$ 5,767,479</b>	<b>1.1%</b>
<b>ENGINEERING</b>						
Salary and Benefits	\$ 847,000	\$ 1,022,500	\$ 1,107,150	30.7%	\$ 1,142,698	3.2%
Materials and Supplies	165,000	67,052	156,440	-5.2%	150,230	-4.0%
Outside Services	415,000	282,978	215,400	-48.1%	263,280	22.2%
Allocated - Indirect Costs			82,750		101,760	
<b>TOTAL ENGINEERING</b>	<b>\$ 1,427,000</b>	<b>\$ 1,372,530</b>	<b>\$ 1,561,739</b>	<b>9.4%</b>	<b>\$ 1,657,968</b>	<b>6.2%</b>
<b>MAINTENANCE</b>						
Salary and Benefits	\$ 2,539,500	\$ 2,064,000	\$ 2,068,370	-18.6%	\$ 2,132,357	3.1%
Materials and Supplies	349,000	383,704	446,000	27.8%	446,000	0.0%
Outside Services	415,000	566,451	610,000	47.0%	610,000	0.0%
Allocated - Indirect Costs			335,876		352,307	
<b>TOTAL MAINTENANCE</b>	<b>\$ 3,303,500</b>	<b>\$ 3,014,155</b>	<b>\$ 3,460,245</b>	<b>4.7%</b>	<b>\$ 3,540,664</b>	<b>2.3%</b>
<b>WATER QUALITY &amp; REGULATORY AFFAIRS</b>						
Salary and Benefits	\$ 821,700	\$ 825,350	\$ 774,255	-5.8%	\$ 799,139	3.2%
Materials and Supplies	127,600	126,618	134,000	5.0%	142,000	6.0%
Outside Services	78,000	52,926	73,500	-5.8%	83,500	13.6%
Allocated - Indirect Costs			79,327		80,435	
<b>TOTAL WATER QUALITY &amp; REG AFFAIRS</b>	<b>\$ 1,027,300</b>	<b>\$ 1,004,894</b>	<b>\$ 1,061,082</b>	<b>3.3%</b>	<b>\$ 1,105,074</b>	<b>4.1%</b>
<b>WATER RESOURCES</b>						
Salary and Benefits	\$ 1,981,000	\$ 1,841,600	\$ 2,018,370	1.9%	\$ 2,082,357	3.2%
Materials and Supplies	324,000	354,800	389,500	20.2%	422,500	8.5%
Outside Services	3,022,000	2,263,820	3,536,770	17.0%	3,651,430	3.2%
Utilities	-	-	100,000		100,000	0.0%
Source of Supply	2,863,300	2,315,192	3,581,253	25.1%	4,297,504	20.0%
Allocated - Indirect Costs			304,462		300,108	
<b>TOTAL WATER RESOURCES</b>	<b>\$ 8,190,300</b>	<b>\$ 6,775,412</b>	<b>\$ 9,930,355</b>	<b>21.2%</b>	<b>\$ 10,853,899</b>	<b>9.3%</b>
<b>WATER TREATMENT OPERATIONS</b>						
Salary and Benefits	\$ 1,411,900	\$ 1,638,000	\$ 1,666,510	18.0%	\$ 1,716,278	3.0%
Materials and Supplies	1,322,001	662,300	714,500	-46.0%	749,500	4.9%
Outside Services	26,000	24,400	30,000	15.4%	30,000	0.0%
Utilities	2,260,000	2,236,208	2,673,000	18.3%	2,803,500	4.9%
Allocated - Indirect Costs			159,657		167,051	
<b>TOTAL WATER TREATMENT OPERATIONS</b>	<b>\$ 5,019,901</b>	<b>\$ 4,560,908</b>	<b>\$ 5,243,667</b>	<b>4.5%</b>	<b>\$ 5,466,329</b>	<b>4.2%</b>
<b>CAPITAL IMPROVEMENT PROJECTS (1%)</b>	<b>\$ 13,820,100</b>	<b>\$ 8,983,065</b>	<b>\$ 17,723,419</b>	<b>28.2%</b>	<b>\$ 21,176,902</b>	<b>19.5%</b>
<b>DEBT SERVICE</b>	<b>\$ 24,866,981</b>	<b>\$ 24,866,981</b>	<b>\$ 24,954,409</b>	<b>0.4%</b>	<b>\$ 25,001,790</b>	<b>0.2%</b>
<b>TRANSFER TO RESERVES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,194,793</b>	<b>0.0%</b>	<b>\$ 4,658,499</b>	<b>100.0%</b>
<b>TOTAL OPERATING EXPENSE-REGIONAL</b>	<b>\$ 64,827,282</b>	<b>\$ 57,925,429</b>	<b>\$ 76,656,515</b>	<b>18.2%</b>	<b>\$ 81,743,178</b>	<b>6.6%</b>



**SCV WATER - EXPENSE BUDGET - MANAGEMENT  
FY 2019/20 and FY 2020/21 - REGIONAL**

	Adopted Budget FY 2018/19	Projected 06/30/19 FY 2018/19	Proposed Budget FY 2019/20	% Change over FY 2018/19	Proposed Budget FY 2020/21	% Change over FY 2019/20	(1)
<b>Salary and Benefits</b>							
Salary	\$ 569,300	\$ 483,000	\$ 447,549	-21.4%	\$ 461,344	3.1%	(A)
Overtime	14,000	10,700	12,000	-14.3%	12,000	0.0%	
Burden and Benefits	430,900	333,000	215,241	-50.0%	222,775	3.5%	(A)
	1,014,199	826,700	674,790	-33.5%	696,119	3.2%	
<b>Materials and Supplies</b>							
Employee Expense	17,000	13,000	10,000	-41.2%	10,000	0.0%	(B)
Employee Travel	14,000	7,623	20,000	42.9%	20,000	0.0%	(B)
Safety Training and Equipment	-	-	-	100.0%	-	0.0%	
Supplies and Services	30,000	18,318	12,000	-60.0%	12,000	0.0%	(C)
Internal Relations	-	956	-	100.0%	-	0.0%	
Uniforms	-	2,315	-	100.0%	-	0.0%	
Office Equip Repair/Service	-	5,662	-	100.0%	-	0.0%	
Dues and Memberships	-	-	-	100.0%	-	0.0%	
Subscriptions	-	-	-	100.0%	-	0.0%	
Telephone	-	-	-	100.0%	-	0.0%	
	61,000	47,874	42,000	-31.1%	42,000	0.0%	
<b>Outside Services</b>							
Education/Seminars	10,000	5,337	15,000	50.0%	15,000	0.0%	
Outside Services	-	2,500	5,000	100.0%	5,000	0.0%	
Legal Consulting	300,000	269,511	280,000	-6.7%	280,000	0.0%	
Technology Services	-	-	-	100.0%	-	0.0%	
Recruitment Expenses	-	-	-	100.0%	-	0.0%	
Professional Services/Consultants	100,000	79,255	140,000	40.0%	270,000	92.9%	(D)
Legislative Advocate Services	300,000	270,000	300,000	0.0%	300,000	0.0%	
	710,000	626,603	740,000	4.2%	870,000	17.6%	
<b>Election</b>							
Election	-	-	-	0.0%	550,000	100.0%	(E)
<b>Directors Compensation and Expenses</b>							
Directors Compensation *	256,000	247,602	240,000	-6.3%	235,000	-2.1%	
Directors Expenses	60,000	45,401	25,000	-58.3%	25,000	0.0%	(F)
Directors Travel	25,000	23,000	50,000	100.0%	50,000	0.0%	(F)
Directors Training	35,000	20,604	30,000	-14.3%	25,000	-16.7%	
	376,000	336,607	345,000	-8.2%	335,000	-2.9%	
<b>Allocated - Indirect Costs</b>			18,167		21,454		
<b>Total Management Expenditures</b>	<b>\$ 2,161,199</b>	<b>\$ 1,837,784</b>	<b>\$ 1,819,957</b>	<b>-15.8%</b>	<b>\$ 2,514,573</b>	<b>38.2%</b>	

\* Stipends only. Benefits are included in the Burden and Benefits line item.

(1) Changes of more than 10% and \$20,000

- (A) Labor, burden and benefits have been reclassified to/from other Departments. Overall, there is a 4% (\$456,000) increase.
- (B) Reallocated lodging expense to Employee Travel.
- (C) Included in Service and Supplies was the cost for cell phones. This service has been reclassified under Technology Services.
- (D) Includes costs associated with the Ratepayer Advocate (Facility Capacity Fees in FY 2020 and Rates in FY 2021).
- (E) Election expense occurs in even years.
- (F) Director lodging reclassified into Director Travel expense account.

**SCV WATER - EXPENSE BUDGET - ADMINISTRATION  
FY 2019/20 and FY 2020/21 - REGIONAL**

	Adopted Budget FY 2018/19	Projected 06/30/19 FY 2018/19	Proposed Budget FY 2019/20	% Change over FY 2018/19	Proposed Budget FY 2020/21	% Change over FY 2019/20	(1)
<b>Salary and Benefits</b>							
Salary	\$ 1,180,000	\$ 1,980,000	\$ 2,013,969	70.7%	\$ 2,076,049	3.1%	(A)
Overtime	30,000	50,000	40,000	33.3%	40,000	0.0%	
Burden and Benefits	1,050,600	960,000	968,586	-7.8%	1,002,486	3.5%	
	2,260,599	2,990,000	3,022,555	33.7%	3,118,535	3.2%	
<b>Materials and Supplies</b>							
Employee Expense	15,000	13,757	10,000	-33.3%	10,000	0.0%	(B)
Employee Travel	15,000	3,860	18,000	20.0%	15,000	-16.7%	
Safety Training and Equipment	85,000	65,000	78,925	-7.1%	40,000	-49.3%	(C)
Supplies and Services	62,000	41,090	62,000	0.0%	62,000	0.0%	
Internal Relations	35,000	30,000	35,000	0.0%	35,000	0.0%	
Janitorial Supplies	8,000	3,126	8,000	0.0%	8,000	0.0%	
Parts and Materials	120,000	75,000	120,000	0.0%	120,000	0.0%	
Gasoline	-	-	-	0.0%	-	0.0%	
Vehicle Maintenance	-	1,983	5,300	100.0%	5,300	0.0%	(D)
	339,999	233,816	337,225	-0.8%	295,300	-12.4%	
<b>Outside Services</b>							
Education/Seminars	35,000	14,306	35,000	0.0%	35,000	0.0%	
Uniforms	5,000	1,200	47,000	840.0%	5,000	-89.4%	
Outside Service/Contracting	491,000	420,000	490,000	-0.2%	490,000	0.0%	
Office Equipment/Repair and Service	30,000	14,724	35,000	16.7%	25,000	-28.6%	
Professional Services/Audit	77,000	90,622	63,800	-17.1%	63,800	0.0%	(E)
Licenses/Fees	90,000	88,350	100,000	11.1%	100,000	0.0%	(F)
Office and Storage Rent, HOA Dues	46,000	36,465	46,000	0.0%	46,000	0.0%	
Technology Services	303,000	266,907	822,665	171.5%	277,000	-66.3%	
Recruitment Expenses	30,000	26,051	30,000	0.0%	30,000	0.0%	
Security/Alarm Services	150,000	141,000	150,000	0.0%	150,000	0.0%	
Agency Publications	12,000	9,145	12,000	0.0%	5,000	-58.3%	
Professional Services/Consultants	225,000	65,989	225,000	0.0%	150,000	-33.3%	
Temporary Personnel Services	100,000	173,457	225,000	125.0%	225,000	0.0%	(G)
Dues and Memberships	65,000	90,572	71,000	9.2%	71,000	0.0%	
Subscriptions	2,400	-	39,000	1525.0%	-	0.0%	
	1,661,400	1,438,788	2,391,465	43.9%	1,672,800	-30.1%	
<b>Utilities</b>							
Telephone	20,000	16,137	20,000	0.0%	20,000	0.0%	
Irrigation	15,000	12,000	15,000	0.0%	15,000	0.0%	
Refuse Disposal	20,000	15,000	20,000	0.0%	20,000	0.0%	
Natural Gas	35,000	33,000	35,000	0.0%	35,000	0.0%	
	89,999	76,137	90,000	0.0%	90,000	0.0%	
<b>Insurance</b>							
Retiree Medical Insurance	380,000	339,167	470,782	23.9%	484,905	3.0%	(H)
Unemployment Insurance	7,000	7,618	8,000	14.3%	8,000	0.0%	
Liability Insurance	272,000	424,174	371,184	36.5%	389,744	5.0%	(I)
	658,998	770,959	849,966	29.0%	882,649	4%	
<b>Allocated - Indirect Costs</b>							
			(984,362)		(291,805)		
<b>Total Administration Expenditures</b>	<b>\$ 5,010,995</b>	<b>\$ 5,509,700</b>	<b>\$ 5,706,849</b>	<b>13.9%</b>	<b>\$ 5,767,479</b>	<b>1.1%</b>	

(1) Changes of more than 10% and \$20,000

(A) Labor, burden and benefits have been reclassified to/from other Departments. Overall, there is a 4% (\$456,000) increase.

(B) Reallocated lodging expense to Employee Travel.

(C) The reduction in Safety and Training is due to allocating this service between all Divisions.

(D) The increase in Vehicle Maintenance is due to anticipated maintenance of the pool vehicles and unit #31.

(E) The decrease in Audit Services is due to a contract with a new vendor and allocating this service between all Divisions.

(F) Licenses/Fees account includes regulatory fees, including AQMD and DMV. The increase is due to the retitling of Agency vehicles.

(G) Projecting increased temporary personnel to assist with Technology Services and the Accounting Department.

(H) Addition to retirees in FY 2018/19 (excludes NWD retirees)

(I) Includes liability and property insurance coverage. FY 2018/19 budget was an estimate.



**SCV WATER - EXPENSE BUDGET - ENGINEERING  
FY 2019/20 and FY 2020/21 - REGIONAL**

	Adopted Budget FY 2018/19	Projected 06/30/19 FY 2018/19	Proposed Budget FY 2019/20	% Change over FY 2018/19	Proposed Budget FY 2020/21	% Change over FY 2019/20	(1)
<b>Salary and Benefits</b>							
Salary	\$ 619,900	\$ 730,000	\$ 745,914	20.3%	\$ 768,907	3.1%	(A)
Overtime	-	2,500	2,500	100.0%	2,500	0.0%	
Burden and Benefits	227,100	290,000	358,736	58.0%	371,291	3.5%	(A)
	847,000	1,022,500	1,107,150	30.7%	1,142,698	3.2%	
<b>Materials and Supplies</b>							
Employee Expense	10,000	10,560	12,640	26.4%	14,530	15.0%	
Employee Travel	4,500	2,050	7,300	62.2%	7,200	-1.4%	
Safety Training and Equipment	-	-	-	0.0%	-	0.0%	
Supplies and Services	30,000	32,313	100,500	235.0%	92,500	-8.0%	(B)
Internal Relations	-	-	-	0.0%	-	0.0%	
Gasoline	-	3,932	10,000	100.0%	10,000	0.0%	
Vehicle Maintenance	-	368	6,000	100.0%	6,000	0.0%	
Uniforms	-	-	-	0.0%	-	0.0%	
Office Equip Repair/Service	-	17,829	20,000	100.0%	20,000	0.0%	(C)
Dues and Memberships	-	-	-	0.0%	-	0.0%	
Subscriptions	-	-	-	0.0%	-	0.0%	
Telephone	-	-	-	0.0%	-	0.0%	
	44,500	67,052	156,440	251.6%	150,230	-4.0%	
<b>Outside Services</b>							
Education/Seminars	13,000	14,259	20,400	56.9%	18,280	-10.4%	
Technology Services	107,500	107,000	-	-100.0%	-	0.0%	(D)
Recruitment Expenses	-	-	-	0.0%	-	0.0%	
Professional Services/Consulting	200,000	146,719	175,000	-12.5%	225,000	28.6%	
Pipeline Inspection Program Services	195,000	-	-	-100.0%	-	0.0%	(E)
Temporary Personnel Service	20,000	15,000	20,000	0.0%	20,000	0.0%	
	535,500	282,978	215,400	-59.8%	263,280	22.2%	
<b>Allocated - Indirect Costs</b>			82,750		101,760		
<b>Total Engineering Expenditures</b>	<b>\$ 1,427,000</b>	<b>\$ 1,372,530</b>	<b>\$ 1,561,739</b>	<b>9.4%</b>	<b>\$ 1,657,968</b>	<b>6.2%</b>	

(1) Changes of more than 10% and \$20,000

(A) Additions of staff and labor, burden and benefits have been reclassified to/from other Departments. Overall, there is a 4% (\$456,000) increase.

(B) Underground Service Alerts have been transferred from the Retail Divisions to the Engineering Department.

(C) Office Equipment Repairs not previously budgeted in this account (included in Outside Services in previous years).

(D) Technology Services are included int Allocated - Indirect Costs.

(E) Pipeline Inspection has been reclassified under Technology Services.

**SCV WATER - EXPENSE BUDGET - MAINTENANCE**  
**FY 2019/20 and FY 2020/21 - REGIONAL**

	Adopted Budget FY 2018/19	Projected 06/30/19 FY 2018/19	Proposed Budget FY 2019/20	% Change over FY 2018/19	Proposed Budget FY 2020/21	% Change over FY 2019/20	(1)
<b>Salary and Benefits</b>							
Salary	\$ 1,555,300	\$ 1,300,000	\$ 1,342,646	-13.7%	\$ 1,384,033	3.1%	(A)
Overtime	65,000	60,000	60,000	-7.7%	60,000	0.0%	
On Call Premium	23,000	20,000	20,000	-13.0%	20,000	0.0%	
Burden and Benefits	896,200	684,000	645,724	-27.9%	668,324	3.5%	(A)
	2,539,500	2,064,000	2,068,370	-18.6%	2,132,357	3.1%	
<b>Materials and Supplies</b>							
Employee Expense	3,000	3,500	3,500	16.7%	3,500	0.0%	
Employee Travel	1,000	-	2,000	100.0%	2,000	0.0%	
Safety Training and Equipment	-	1,200	-	0.0%	-	0.0%	
Supplies and Services	8,000	3,000	4,000	-50.0%	4,000	0.0%	
Internal Relations	-	-	-	0.0%	-	0.0%	
Parts and Materials	250,000	250,000	300,000	20.0%	300,000	0.0%	(B)
Small Tools	20,000	18,000	20,000	0.0%	20,000	0.0%	
Gasoline	32,000	41,378	45,000	40.6%	45,000	0.0%	(C)
Diesel	10,000	-	10,000	0.0%	10,000	0.0%	
Vehicle Maintenance	-	45,258	45,000	100.0%	45,000	0.0%	(D)
Uniforms	15,000	20,000	15,000	0.0%	15,000	0.0%	
Office Equip Repair/Service	-	1,368	1,500	100.0%	1,500	0.0%	
Dues and Memberships	-	-	-	0.0%	-	0.0%	
Subscriptions	-	-	-	0.0%	-	0.0%	
Telephone	-	-	-	0.0%	-	0.0%	
	339,000	383,704	446,000	31.6%	446,000	0.0%	
<b>Outside Services</b>							
Education/Seminars	10,000	750	10,000	0.0%	10,000	0.0%	
Outside Service/Contracting	350,000	550,000	550,000	57.1%	550,000	0.0%	(E)
Technology Services	-	-	-	0.0%	-	0.0%	
Recruitment Expenses	-	-	-	0.0%	-	0.0%	
Hazardous Waste Disposal	40,000	13,944	40,000	0.0%	40,000	0.0%	
Tool Rental	25,000	1,757	10,000	-60.0%	10,000	0.0%	(F)
	425,000	566,451	610,000	43.5%	610,000	0%	
<b>Allocated - Indirect Costs</b>			335,876		352,307		
<b>Total Maintenance Expenditures</b>	<b>\$ 3,303,500</b>	<b>\$ 3,014,155</b>	<b>\$ 3,460,245</b>	<b>4.7%</b>	<b>\$ 3,540,664</b>	<b>2.3%</b>	

(1) Changes of more than 10% and \$20,000

- (A) Labor, burden and benefits have been reclassified to/from other Departments. Overall, there is a 4% (\$456,000) increase.
- (B) Increase due to change of the Asset Capitalization Policy. Tools and supplies under \$5,000 are now expensed.
- (C) Projecting increase in fuel costs.
- (D) Vehicle Maintenance not previously budgeted in this account (included in Outside Services in previous years).
- (E) Increase for possible recycled water main leaks.
- (F) Projected less tool rental. Tools and equipment can be utilized from other Divisions.

**SCV WATER - EXPENSE BUDGET - WATER QUALITY AND REGULATORY AFFAIRS  
FY 2019/20 and FY 2020/21 - REGIONAL**

	Adopted Budget FY 2018/19	Projected 06/30/19 FY 2018/19	Proposed Budget FY 2019/20	% Change over FY 2018/19	Proposed Budget FY 2020/21	% Change over FY 2019/20	(1)
<b>Salary and Benefits</b>							
Salary	\$ 521,200	\$ 550,000	\$ 522,140	0.2%	\$ 538,235	3.1%	(A)
Overtime	1,500	350	1,000	-33.3%	1,000	0.0%	
Burden and Benefits	299,000	275,000	251,115	-16.0%	259,904	3.5%	(A)
	821,700	825,350	774,255	-5.8%	799,139	3.2%	
<b>Materials and Supplies</b>							
Employee Expense	3,000	4,835	3,000	0.0%	3,000	0.0%	
Employee Travel	4,000	1,594	5,000	25.0%	5,000	0.0%	
Safety Training and Equipment	-	-	-	0.0%	-	0.0%	
Supplies and Services	7,000	807	3,000	-57.1%	3,000	0.0%	
Internal Relations	-	-	-	0.0%	-	0.0%	
Laboratory Supplies	50,000	64,713	65,000	30.0%	70,000	7.7%	(B)
Microbiological Samples	35,000	32,432	35,000	0.0%	35,000	0.0%	
Performance Testing Samples/Standards	15,000	12,226	15,000	0.0%	15,000	0.0%	
Gases	8,000	5,000	5,000	-37.5%	5,000	0.0%	
Gasoline	-	2,311	-	100.0%	2,500	0.0%	
Vehicle Maintenance	-	-	-	100.0%	500	0.0%	
Uniforms	2,100	1,700	2,000	-4.8%	2,000	0.0%	
Office Equip Repair/Service	-	1,000	1,000	100.0%	1,000	0.0%	
Dues and Memberships	-	-	-	0.0%	-	0.0%	
Subscriptions	-	-	-	0.0%	-	0.0%	
Telephone	-	-	-	0.0%	-	0.0%	
	124,100	126,618	134,000	8.0%	142,000	6.0%	
<b>Outside Services</b>							
Education/Seminars	3,500	3,500	3,500	0.0%	3,500	0.0%	
Outside Service/Contracting	48,000	48,000	50,000	4.2%	50,000	0.0%	
Commercial Services/Repairs	30,000	1,426	20,000	-33.3%	30,000	50.0%	
Technology Services	-	-	-	0.0%	-	0.0%	
Recruitment Expenses	-	-	-	0.0%	-	0.0%	
	81,500	52,926	73,500	-9.8%	83,500	13.6%	
<b>Allocated - Indirect Costs</b>			79,327		80,435		
<b>Total Water Quality And Reg. Expenditures</b>	<b>\$ 1,027,300</b>	<b>\$ 1,004,894</b>	<b>\$ 1,061,082</b>	<b>5.6%</b>	<b>\$ 1,105,074</b>	<b>4.1%</b>	

(1) Changes of more than 10% and \$20,000

(A) Labor, burden and benefits have been reclassified to/from other Departments. Overall, there is a 4% (\$456,000) increase.

(B) Costs for lab supplies continue to increase

**SCV WATER - EXPENSE BUDGET - WATER RESOURCES  
FY 2019/20 and FY 2020/21 - REGIONAL**

	Adopted Budget FY 2018/19	Projected 06/30/19 FY 2018/19	Proposed Budget FY 2019/20	% Change over FY 2018/19	Proposed Budget FY 2020/21	% Change over FY 2019/20	(1)
<b>Salary and Benefits</b>							
Salary	\$ 1,365,000	\$ 1,335,000	\$ 1,342,646	-1.6%	\$ 1,384,033	3.1%	(A)
Overtime	35,000	27,600	30,000	-14.3%	30,000	0.0%	
Burden and Benefits	581,000	479,000	645,724	11.1%	668,324	3.5%	(A)
	1,981,000	1,841,600	2,018,370	1.9%	2,082,357	3.2%	
<b>Materials and Supplies</b>							
Employee Expense	15,000	20,000	20,000	33.3%	42,000	110.0%	(B)
Employee Travel	25,000	32,500	45,000	80.0%	47,000	4.4%	(B)
Safety Training and Equipment	-	-	-	0.0%	-	0.0%	
Supplies and Services	35,000	30,000	35,000	0.0%	35,000	0.0%	
Internal Relations	-	300	-	0.0%	-	0.0%	
Community Relations Promotions	65,000	65,000	67,000	3.1%	69,000	3.0%	
DD Landowner Expenditures	100,000	145,000	158,500	58.5%	163,500	3.2%	(C)
Materials and Services - Education	69,000	62,000	64,000	-7.2%	66,000	3.1%	
Gasoline	-	-	-	0.0%	-	0.0%	
Vehicle Maintenance	-	-	-	0.0%	-	0.0%	
Uniforms	-	-	-	0.0%	-	0.0%	
Office Equipment Repair/Service	-	-	-	0.0%	-	0.0%	
Dues and Memberships	-	-	-	0.0%	-	0.0%	
Subscriptions	-	-	-	0.0%	-	0.0%	
Telephone	-	-	-	0.0%	-	0.0%	
	309,000	354,800	389,500	26.1%	422,500	8.5%	
<b>Outside Services</b>							
Education/Seminars	15,000	15,000	27,750	85.0%	27,000	-2.7%	(B)
Technology Services	-	-	-	0.0%	-	0.0%	
Recruitment Expenses	-	-	-	0.0%	-	0.0%	
Agency Publications	30,000	23,000	27,000	-10.0%	27,000	0.0%	
BMP Implementation	1,800,000	1,372,280	1,700,000	-5.6%	1,800,000	5.9%	
Public Outreach Activities	32,000	32,000	59,000	84.4%	35,000	-40.7%	(D)
Public Relations Consulting	160,000	70,300	81,000	-49.4%	81,000	0.0%	(E)
Professional Services/Consultants	250,000	250,000	450,000	80.0%	475,000	5.6%	(F)
Groundwater Sustainability Agency	750,000	501,240	998,520	33.1%	1,005,460	0.7%	(G)
Website Online Presence	-	-	28,500	100.0%	26,970	-5.4%	(H)
Campaigns and Messaging	-	-	165,000	100.0%	174,000	5.5%	(H)
	3,037,000	2,263,820	3,536,770	16.5%	3,651,430	3.2%	
<b>Utilities</b>							
DD Variable DWR Charges	-	-	100,000	100.0%	100,000	0.0%	(I)
<b>Source of Supply</b>							
Buena Vista/Rosedale Rio Bravo Supply	2,863,300	2,315,192	3,581,253	25.1%	4,297,504	20.0%	(J)
<b>Allocated - Indirect Costs</b>			304,462		300,108		
<b>Total Water Resources Expenditures</b>	<b>\$ 8,190,300</b>	<b>\$ 6,775,412</b>	<b>\$ 9,930,355</b>	<b>21.2%</b>	<b>\$ 10,853,899</b>	<b>9.3%</b>	

(1) Changes of more than 10% and \$20,000

(A) Labor, burden and benefits have been reclassified to/from other Departments. Overall, there is a 4% (\$456,000) increase.

(B) Increased number of staff requiring higher level of professional development.

(C) Additional repairs to aging infrastructure and tax increases

(D) Addition of 'water summit' or 'state of the Agency' type of event and expansion of the annual Open House

(E) Some public relations expenses being reclassified to Campaigns and Messaging

(F) Advances groundwater spreading projects on East side of SCV and along Castaic Creek. Updating Water Supply Reliability Report.

(G) Increase of consultant proposals along with inclusion of additional scoped work for a groundwater model peer review and consultant contingency funds. Staff costs also have been included.

(H) New account, allocated among Divisions, to provide funds to increase website online presence and general messaging of critical water issues.

(I) Water available to Devil's Den per the lease agreement for costs associated with delivering water per the agreement

(J) Cost projected to increase by 5%. Over the course of thirty years, a larger percentage of the agreement will be shifted from one percent property tax funds to the general operating account.

**SCV WATER - EXPENSE BUDGET - WATER TREATMENT OPERATIONS  
FY 2019/20 and FY 2020/21 - REGIONAL**

	Adopted Budget FY 2018/19	Projected 06/30/19 FY 2018/19	Proposed Budget FY 2019/20	% Change over FY 2018/19	Proposed Budget FY 2020/21	% Change over FY 2019/20	(1)
<b>Salary and Benefits</b>							
Salary	\$ 809,800	\$ 1,050,000	\$ 1,044,280	29.0%	\$ 1,076,470	3.1%	(A)
Overtime	120,000	131,000	120,000	0.0%	120,000	0.0%	
Burden and Benefits	482,100	457,000	502,230	4.2%	519,808	3.5%	(A)
	1,411,900	1,638,000	1,666,510	18.0%	1,716,278	3.0%	
<b>Materials and Supplies</b>							
Employee Expense	-	1,751	1,000	100.0%	1,000	0.0%	
Employee Travel	1,000	1,518	2,500	150.0%	2,500	0.0%	
Safety Training and Equip	-	-	-	0.0%	-	0.0%	
Supplies and Services	8,000	692	4,000	-50.0%	4,000	0.0%	
Internal Relations	-	-	-	0.0%	-	0.0%	
Chemicals	1,150,000	650,000	700,000	-39.1%	735,000	5.0%	(B)
Gasoline	-	4,512	5,000	100.0%	5,000	0.0%	
Vehicle Maintenance	-	3,827	1,000	100.0%	1,000	0.0%	
Uniforms	5,000	-	-	-100.0%	-	0.0%	
Office Equip Repair/Service	-	-	1,000	100.0%	1,000	0.0%	
Dues and Memberships	-	-	-	100.0%	-	0.0%	
Subscriptions	-	-	-	100.0%	-	0.0%	
Telephone	-	-	-	100.0%	-	0.0%	
	1,164,000	662,300	714,500	-38.6%	749,500	4.9%	
<b>Outside Services</b>							
Education/Seminars	3,000	1,400	3,000	0.0%	3,000	0.0%	
Outside Service/Contracting	2,000	-	-	-100.0%	-	0.0%	
Technology Services	-	-	-	100.0%	-	0.0%	
Recruitment Expenses	-	-	-	100.0%	-	0.0%	
DDW Large Water System Fee	24,000	23,000	27,000	12.5%	27,000	0.0%	
	29,000	24,400	30,000	3.4%	30,000	0.0%	
<b>Utilities</b>							
Electricity - Pumping	1,680,000	1,700,000	1,900,000	13.1%	2,000,000	5.3%	(C)
Electricity - Treatment Plants	367,500	273,722	400,000	8.8%	420,000	5.0%	
Electricity - Other	52,500	45,744	50,000	-4.8%	52,500	5.0%	
Electricity - Wells	147,000	153,742	160,000	8.8%	168,000	5.0%	
Recycled Water Purchase	155,000	50,000	150,000	-3.2%	150,000	0.0%	
Telemetry	13,000	13,000	13,000	0.0%	13,000	0.0%	
	2,415,000	2,236,208	2,673,000	10.7%	2,803,500	4.9%	
<b>Allocated - Indirect Costs</b>			159,657		167,051		
<b>Total Operations Expenditures</b>	<b>\$ 5,019,900</b>	<b>\$ 4,560,908</b>	<b>\$ 5,243,667</b>	<b>4.5%</b>	<b>\$ 5,466,329</b>	<b>4.2%</b>	

(1) Changes of more than 10% and \$20,000

(A) Labor, burden and benefits have been reclassified to/from other Departments. Overall, there is a 4% (\$456,000) increase.

(B) The 39% reduction in chemicals is due to a large decrease in the cost of a new type of resin being used at the perchlorate wells.

(C) Cost increase due to change of SCE TOU rates (includes a credit \$50k from the SCE RESBCT settlement).

**SCV WATER - EXPENSE BUDGET - ALLOCATIONS  
FY 2019/20 - REGIONAL**

Cost allocations is a process designed to spread shared costs throughout an organization or businesses cost centers. The premise is sharing these costs based on the costs utilized by departments and staff within the departments. When allocations are used within an organization it empowers and encourages departments within the organization to make better informed decisions about the expenditures they request.

SCV Water has incorporated allocations into the FY 2019-20 budget in order to more accurately represent costs per functional department. The methods that have been used are based on the following criteria:

Number of Employees - Employee Expense - Auto Expense Usage - Payroll

**FY 2019/20 Budget Allocations**

<b>Allocated - Indirect Costs</b>	<b>Management</b>	<b>Administration</b>	<b>Engineering</b>	<b>Maintenance</b>	<b>Water Quality &amp; Regulatory</b>	<b>Water Resources</b>	<b>Water Treatment Operations</b>	<b>Total Allocated</b>
Employee Expense	2,531	10,755	8,225	12,653	3,163	14,551	5,694	57,573
Employee Travel	4,387	18,644	14,257	21,934	5,484	25,224	9,870	99,800
Safety Training and Equip	3,469	14,744	11,275	17,346	4,337	19,948	7,806	78,925
Supplies and Services	9,692	41,192	31,500	48,462	12,115	55,731	21,808	220,500
Internal Relations	1,538	6,538	5,000	7,692	1,923	8,846	3,462	35,000
Gasoline	-	2,592	7,824	44,010	1,467	-	4,108	60,000
Vehicle Maintenance	-	2,475	7,472	42,029	1,401	-	3,923	57,300
Education/Seminars	4,971	21,127	16,156	24,856	6,214	28,584	11,185	113,093
Uniforms	2,813	11,956	9,143	14,066	3,516	16,176	6,330	64,000
Office Equip/Repair & Svce	2,571	10,929	8,357	12,857	3,214	14,786	5,786	58,500
Technology Services	36,161	153,685	117,524	180,805	45,201	207,926	81,362	822,665
Recruitment Expenses	1,319	5,604	4,286	6,593	1,648	7,582	2,967	30,000
Dues and Memberships	3,121	13,264	10,143	15,604	3,901	17,945	7,022	71,000
Subscriptions	1,714	7,286	5,571	8,571	2,143	9,857	3,857	39,000
Telephone	879	3,736	2,857	4,396	1,099	5,055	1,978	20,000
<b>Total Allocated Expenses</b>	<b>\$ 75,167</b>	<b>\$ 324,528</b>	<b>\$ 259,590</b>	<b>\$ 461,876</b>	<b>\$ 96,827</b>	<b>\$ 432,212</b>	<b>\$ 177,157</b>	<b>\$ 1,827,356</b>

**FY 2019/20 Department Budget Requests**

<b>Dept Budget Requested</b>	<b>Management</b>	<b>Administration</b>	<b>Engineering</b>	<b>Maintenance</b>	<b>Water Quality &amp; Regulatory</b>	<b>Water Resources</b>	<b>Water Treatment Operations</b>	<b>Total Requested</b>
Employee Expense	10,000	10,000	12,640	3,500	3,000	20,000	1,000	60,140
Employee Travel	20,000	18,000	7,300	2,000	5,000	45,000	2,500	99,800
Safety Training and Equip	-	78,925	-	-	-	-	-	78,925
Supplies and Services	12,000	62,000	100,500	4,000	3,000	35,000	4,000	220,500
Internal Relations	-	35,000	-	-	-	-	-	35,000
Gasoline	-	-	10,000	45,000	-	-	5,000	60,000
Vehicle Maintenance	-	5,300	6,000	45,000	-	-	1,000	57,300
Education/Seminars	15,000	35,000	20,400	10,000	3,500	27,750	3,000	114,650
Uniforms	-	47,000	-	15,000	2,000	-	-	64,000
Office Equip/Repair & Svce	-	35,000	20,000	1,500	1,000	-	1,000	58,500
Technology Services	-	822,665	-	-	-	-	-	822,665
Recruitment Expenses	-	30,000	-	-	-	-	-	30,000
Dues and Memberships	-	71,000	-	-	-	-	-	71,000
Subscriptions	-	39,000	-	-	-	-	-	39,000
Telephone	-	20,000	-	-	-	-	-	20,000
<b>Total Dept Requested</b>	<b>\$ 57,000</b>	<b>\$ 1,308,890</b>	<b>\$ 176,840</b>	<b>\$ 126,000</b>	<b>\$ 17,500</b>	<b>\$ 127,750</b>	<b>\$ 17,500</b>	<b>\$ 1,831,480</b>
<b>Allocated indirect Costs</b>	<b>\$ 18,167</b>	<b>\$ (984,362)</b>	<b>\$ 82,750</b>	<b>\$ 335,876</b>	<b>\$ 79,327</b>	<b>\$ 304,462</b>	<b>\$ 159,657</b>	<b>\$ 4,124</b>
<b>Total Direct Costs</b>	<b>\$ 75,167</b>	<b>\$ 324,528</b>	<b>\$ 259,590</b>	<b>\$ 461,876</b>	<b>\$ 96,827</b>	<b>\$ 432,212</b>	<b>\$ 177,157</b>	<b>\$ 1,827,356</b>

**SCV WATER - CAPITAL IMPROVEMENT BUDGET - SECTION SUMMARY**  
**FY 2019/20 and FY 2020/21**

**SUMMARY**

<b>CATEGORY</b>	<b>Adopted Budget FY 2018/19</b>	<b>Proposed Budget FY 2019/20</b>	<b>Proposed Budget FY 2020/21</b>
<b>Regional</b>			
Major Capital Projects	\$ 25,132,000	\$ 26,769,000	\$ 26,584,000
Minor Capital Projects	250,000	1,125,000	840,000
Capital Planning, Studies and Administration	10,012,100	10,152,938	9,610,298
New Capital Equipment	710,000	2,180,481	2,973,154
Major Repair and Replacement	1,008,000	1,755,000	988,450
<b>Total Regional CIP</b>	<b>37,112,100</b>	<b>41,982,419</b>	<b>40,995,902</b>
<b>Retail</b>			
Major Capital Projects	7,975,000	7,958,000	5,310,000
Minor Capital Projects	7,634,700	8,513,439	10,296,026
<b>Total Retail CIP</b>	<b>15,609,700</b>	<b>16,471,439</b>	<b>15,606,026</b>
<b>Total CIP</b>	<b>\$ 52,721,800</b>	<b>\$ 58,453,858</b>	<b>\$ 56,601,928</b>

**SCV WATER - CAPITAL IMPROVEMENT BUDGET - SECTION SUMMARY**  
**FY 2019/20 and FY 2020/21**

**SOURCES OF FUNDING**

<b>Regional</b>	<b>Proposed Budget FY 2020</b>	<b>Capital Project Fund</b>	<b>One Percent Property Tax</b>	
Major Capital Projects	\$ 26,769,000	\$ 24,259,000	\$ 2,510,000	
Minor Capital Projects	\$ 1,125,000	-	1,125,000	
Capital Planning, Studies and Administration	\$ 10,152,938	-	10,152,938	
New Capital Equipment	\$ 2,180,481	-	2,180,481	
Major Repair and Replacement	\$ 1,755,000	-	1,755,000	
<b>Total Regional CIP</b>	<b>41,982,419</b>	<b>24,259,000</b>	<b>17,723,419</b>	
<b>Retail</b>	<b>Proposed Budget FY 2020</b>	<b>Water Rates</b>	<b>Reserves</b>	<b>Connection Fees</b>
Major Capital Projects	7,958,000	2,468,268	3,462,232	2,027,500
Minor Capital Projects	8,513,439	8,513,439	-	-
<b>Total Retail CIP</b>	<b>16,471,439</b>	<b>10,981,707</b>	<b>3,462,232</b>	<b>2,027,500</b>
<b>Total CIP Sources of Funding</b>	<b>\$ 58,453,858</b>	<b>\$ 35,240,707</b>	<b>\$ 21,185,651</b>	<b>\$ 2,027,500</b>

<b>Regional</b>	<b>Proposed Budget FY 2021</b>	<b>Capital Project Fund</b>	<b>One Percent Property Tax</b>	
Major Capital Projects	\$ 26,584,000	\$ 19,819,000	\$ 6,765,000	
Minor Capital Projects	\$ 840,000	-	840,000	
Capital Planning, Studies and Administration	\$ 9,610,298	-	9,610,298	
New Capital Equipment	\$ 2,973,154	-	2,973,154	
Major Repair and Replacement	\$ 988,450	-	988,450	
<b>Total Regional CIP</b>	<b>40,995,902</b>	<b>19,819,000</b>	<b>21,176,902</b>	
<b>Retail</b>	<b>Proposed Budget FY 2021</b>	<b>Water Rates</b>	<b>Reserves</b>	<b>Connection Fees</b>
Major Capital Projects	5,310,000	-	3,722,500	1,587,500
Minor Capital Projects	10,296,026	9,518,526	777,500	-
<b>Total Retail CIP</b>	<b>15,606,026</b>	<b>9,518,526</b>	<b>4,500,000</b>	<b>1,587,500</b>
<b>Total CIP Sources of Funding</b>	<b>\$ 56,601,928</b>	<b>\$ 29,337,526</b>	<b>\$ 25,676,902</b>	<b>\$ 1,587,500</b>



**SCV WATER - CAPITAL IMPROVEMENT BUDGET - MAJOR and MINOR CAPITAL PROJECTS  
FY 2019/20 AND FY 2020/21 - RETAIL DIVISIONS**

<b>CAPITAL IMPROVEMENT PROGRAM</b>	<b>DIVISION</b>	<b>Proposed Budget FY 2019/20</b>	<b>Proposed Budget FY 2020/21</b>
<b>Major Capital - Retail</b>			
<b>Well Facility Improvements</b>			
Well 160	VWD	\$ 230,000	\$ 230,000
<b>Tank Facility Improvements</b>			
Recoat/Repairs (NWD Tank 2)	NWD	500,000	-
3.25 MG Friendly Valley Tank	SCWD	25,000	150,000
Two 2.5 MG Deane Tanks	SCWD	2,550,000	2,375,000
1.6 MG Golden Valley Tank	SCWD	25,000	150,000
Two 1.6 MG Placerita Tanks	SCWD	-	100,000
<b>Booster Station/Turnout Improvements</b>			
SC-12	SCWD	340,000	-
Deane Pump Station	SCWD	820,000	180,000
Friendly Valley Booster Station	SCWD	25,000	400,000
<b>Pipeline Replacements</b>			
Ridge Route Rd	NWD	358,000	-
Pothole Survey Sand Cyn Sewer/Construct	NWD	-	400,000
The Old Road between Pinto & Victoria	NWD	-	510,000
Rainbow Glen	SCWD	-	265,000
SC-2 Gravity	SCWD	305,000	-
Valencia Marketplace	VWD	450,000	-
LA Residential Community (LARC) Pipeline	SCWD	715,000	-
Recycled Water - Phase 2B Vista Cyn	SCWD	1,565,000	25,000
SC-12 Warmuth Pipeline to Canyon	SCWD	50,000	525,000
<b>Total Major Capital - Retail</b>		<b>\$ 7,958,000</b>	<b>\$ 5,310,000</b>
<b>Minor Capital - Retail</b>			
General Facility Improvement/Repl	A	350,000	300,000
Equipment Improvement/Repl	A	450,000	440,000
General Well Improvements/Repl	A	250,000	250,000
General Tank Improvements/Repl	A	1,620,000	1,565,000
General Booster Station & Turnout Impr	A	676,000	614,000
General Disinfection Improvements/Repl	A	510,000	510,000
General SCADA Improvements/Upgrades	A	500,000	500,000
General Appurtenance Improvements/Repl	A	575,000	500,000
General Pipeline Improvement/Repl	A	634,000	1,162,500
General Meter Improvements/Repl	A	800,000	1,200,000
ERP Software (Finance & Accounting)	A	732,699	1,637,445
Phone System Replacement	A	175,275	-
Office Building Improvements	A	258,500	210,000
CIS Software Integration & Upgrade	A	-	1,100,000
Technology Upgrades and Replacements	A	981,965	307,081
<b>Total Minor Capital - Retail</b>		<b>\$ 8,513,439</b>	<b>\$ 10,296,026</b>
<b>TOTAL CIP BUDGET - RETAIL</b>		<b>\$ 16,471,439</b>	<b>\$ 15,606,026</b>

NWD - Newhall Division, SCWD - Santa Clarita Water Division, VWD - Valencia Water Division, A - Agency-wide

**SCV WATER - CAPITAL IMPROVEMENT BUDGET - MAJOR CAPITAL PROJECTS  
FY 2019/20 and FY 2020/21 - REGIONAL DIVISION**

Project Title	Project Category	Total Estimated Project Cost	Accumulated 06/30/19	Proposed Budget FY 2019/20	Proposed Budget FY 2020/21
<b>Debt-funded Projects</b>					
Castaic Conduit Bypass Pipeline	C	\$ 15,116,000	\$ 927,000	\$ 400,000	\$ 205,000
Distribution System - RV-2 Modifications	A, B, C, D	3,419,000	3,419,000	-	-
ESFP Clearwell/CT Improvements	C, E	8,606,000	8,606,000	-	-
ESFP Sludge Collection System	C, E	14,726,000	1,086,000	6,235,000	7,405,000
ESIPS Pipeline Improvements	C, E	4,107,000	4,107,000	-	-
Foothill Feeder Connection	C	4,950,000	4,950,000	-	-
Honby Parallel - Phase 2	C	25,489,000	2,536,000	140,000	150,000
Magic Mountain Pipeline No. 4	C	5,095,000	3,609,000	1,486,000	-
Magic Mountain Pipeline No. 5	C	5,496,000	165,000	5,331,000	-
Magic Mountain Pipeline No. 6	C	13,260,000	240,000	6,095,000	6,925,000
Magic Mountain Reservoir	C	29,927,000	137,000	170,000	315,000
Recycled Water Phase II, 2A - Central Park	C	15,394,000	277,000	5,000	5,000
Recycled Water Phase II, 2B - Vista Canyon	C	6,912,000	150,000	3,135,000	3,627,000
Recycled Water Phase II, 2C - South End	C	12,702,000	833,000	150,000	150,000
Recycled Water Phase II, 2D - West Ranch	C	2,077,000	514,000	985,000	578,000
Rosedale-Rio Bravo Extraction Project	C	9,869,000	9,736,000	127,000	79,000
Saugus Formation Dry Year Reliability Wells	B, C	11,380,000	221,000	-	380,000
<b>Projects Funded "Pay-as-you-go"</b>					
Groundwater Treatment Improvements	C	3,216,000	221,000	340,000	2,585,000
Replacement Wells	B	11,161,000	375,000	1,070,000	4,030,000
Water Conservation and Education Garden	E	1,450,000	200,000	1,100,000	150,000
<b>Total Major Capital Projects</b>		<b>\$ 204,352,000</b>	<b>\$ 42,309,000</b>	<b>\$ 26,769,000</b>	<b>\$ 26,584,000</b>

(A) Funded by one percent property tax revenues.

(B) Will be submitted for reimbursement from the perchlorate settlement agreement.

(C) Project was awarded grant funding

CATEGORY A: Asset Replacement

CATEGORY B: Rehabilitation

CATEGORY C: New Capital

CATEGORY D: Technology Investments

CATEGORY E: Upgrades

**SCV WATER - CAPITAL IMPROVEMENT BUDGET - CAPITAL PLANNING  
FY 2019/20 and FY 2020/21 - REGIONAL DIVISION**

The Capital Planning, Studies and Administration Budget is funded by one percent property tax revenues and Facility Capacity Fees.

	Adopted Budget FY 2018/19	Projected 6/30/19 FY 2018/19	Proposed Budget FY 2019/20	Proposed Budget FY 2020/21	
<b>General Planning and Studies:</b>					
Capital Program/Facility Capacity Fees	\$ 200,000	\$ 325,000	\$ 260,000	\$ 190,000	A
Recycled Water Master Plan PEIR (CEQA)	250,000	-	200,000	200,000	
Salt and Nutrient Management Plan Implementation NEW	-	-	300,000	100,000	
Urban Water Management Plan 2020 NEW	-	-	150,000	400,000	
System Hydraulic Model	150,000	70,000	100,000	100,000	B
<b>Total General Planning and Studies</b>	<b>\$ 600,000</b>	<b>\$ 395,000</b>	<b>\$ 1,010,000</b>	<b>\$ 990,000</b>	
<b>Water Supply Reliability and Acquisition Planning &amp; Implementation:</b>					
Buena Vista/Rosedale Rio Bravo Storage and Recovery Program	\$ 6,681,100	\$ 6,945,576	\$ 6,650,938	\$ 6,446,298	C
Watershed Permitting and Planning	450,000	450,000	450,000	450,000	D
Grant Administration	115,000	85,000	150,000	182,000	E
Integrated Regional Water Management Plan	230,000	70,000	150,000	190,000	
Ventura County Flexible Storage	20,000	17,900	20,000	20,000	
Water Banking (Semi Tropic)	76,000	73,000	79,000	81,000	F
Water Banking BV/RRB	-	-	50,000	55,000	
Sites Reservoir	500,000	325,000	500,000	500,000	G
Yuba Accord Water	90,000	5,000	93,000	96,000	H
<b>Total Water Supply Reliability and Acquisition Planning &amp; Implementation</b>	<b>\$ 8,162,100</b>	<b>\$ 7,971,476</b>	<b>\$ 8,142,938</b>	<b>\$ 8,020,298</b>	
<b>Administration:</b>					
Annexation Support	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	I
Debt Financing and Administration	250,000	37,390	200,000	-	
One Percent Property Tax Administration	250,000	-	150,000	50,000	
SCVWA Integration	200,000	-	200,000	100,000	J
Groundwater Treatment Cost Recovery	300,000	-	300,000	300,000	
Create New Agency	200,000	88,257	100,000	100,000	L
<b>Total Administration</b>	<b>\$ 1,250,000</b>	<b>\$ 175,647</b>	<b>\$ 1,000,000</b>	<b>\$ 600,000</b>	
<b>Total Capital Planning, Studies &amp; Administration</b>	<b>\$ 10,012,100</b>	<b>\$ 8,542,123</b>	<b>\$ 10,152,938</b>	<b>\$ 9,610,298</b>	

(A) Funded by Facility Capacity Fee Fund

(B) This project includes studying interconnections between the four divisions

(C) The total annual cost for the BV/RRB program is \$10,232,192. In accordance with the wholesale water rate structure, BV/RRB costs are being transitioned to the General Fund/Operating Budget over a ten-year period. In FY 2019/2020, \$3,581,253 is transferred to the General Fund/Operating Budget. The growth portion is funded by Facility Capacity Fees in the amount of \$2,984,571. The remainder of \$3,666,367 is funded by one percent property tax revenues. Of this amount, \$421,900 is funded by the Tesoro annexing party and is accounted for as revenue to the one percent property tax fund.

(D) Funds various studies, permits and other activities related to the watershed.

(E) For various grant programs.

(F) Annual participation fees for Semitropic Water Banking and Exchange Program.

(G) Funds for Phase II Preliminary Design

(H) This program provides approximately 850 AF of non-SWP water in critically dry years. Additional supplies could be available in wetter years. The quantity and price of water varies depends on hydrology and participation by other parties.

(I) Annexing parties reimburse actual costs for processing specific annexations.

(J) Funds for continued work related to the LAFCO terms and conditions.

(K) Continuation of new water agency integration and studies.

**SCV WATER - CAPITAL IMPROVEMENT BUDGET - MINOR CAPITAL PROJECTS  
FY 2019/20 and FY 2020/21 - REGIONAL DIVISION**

The Minor Capital Projects Budget is funded by one percent property tax revenues.

<b>Project Title</b>	<b>*Total Estimated Project Cost</b>	<b>Adopted Budget FY 2018/19</b>	<b>Projected 6/30/19 FY 2018/19</b>	<b>Proposed Budget FY 2019/20</b>	<b>Proposed Budget FY 2020/21</b>
ESFP HVAC Replacement	\$ 210,000	\$ -	\$ -	\$ -	\$ -
ESFP Emergency Generator Replacement	130,000	-	-	-	-
ESIPS Additional Pump	910,000	-	-	-	-
Pipeline Inspection Facility Modifications	Ongoing	-	-	150,000	150,000
Pipeline Relocations/Modifications	Ongoing	150,000	70,000	125,000	340,000
RVWTP Ozone Gas Collection Modification	515,000	-	-	-	-
RVWTP Underground Storage Tank Replmt	575,000	-	-	-	150,000
RVWTP Upper Mesa Erosion Repair	70,000	-	-	-	-
SPTF Pressure Control Modifications	200,000	-	-	-	-
Devil's Den Property Solar Project	tbd	100,000	20,000	100,000	100,000
RVWTP Chlorine Scrubber Replacement	400,000	-	-	400,000	-
Recycled Water Potable Make-up Connection	250,000	-	-	200,000	50,000
Recycled Water Pump Station Improvements	200,000	-	-	150,000	50,000
<b>Total Minor Capital Projects</b>	<b>\$ 3,460,000</b>	<b>\$ 250,000</b>	<b>\$ 90,000</b>	<b>\$ 1,125,000</b>	<b>\$ 840,000</b>

(A)  
(B)  
(C)

\* Note that projects with a "tbd" for Total Estimated Project Cost are in the planning or design phase. Total Esstimated Project Cost will be developed through this process.

- (A) Modifications to existing facilities to accommodate pipeline inspection activities
- (B) Includes funds for modifications of SPTF Pipeline on Bouquet Canyon Bridge
- (C) Funds are for studies related to a potential solar energy project

**SCV WATER - CAPITAL IMPROVEMENT BUDGET - NEW CAPITAL EQUIPMENT  
FY 2019/20 and FY 2020/21 - REGIONAL DIVISION**

The Capital Equipment Budget is funded by one percent property tax revenues.

	<b>Adopted Budget FY 2018/19</b>	<b>Projected 6/30/19 FY 2018/19</b>	<b>Proposed Budget FY 2019/20</b>	<b>Proposed Budget FY 2020/21</b>	*
<b>Office Technology and Equipment Additions</b>					
Office Technology and Equipment - General	\$ 305,000	\$ 300,000	\$ 778,659	\$ 446,920	(A)
Office Technology and Equipment - Accounting	50,000	50,000	1,011,822	2,261,234	(B)
Office Technology and Equipment - HR	-	-	15,000	5,000	
<b>Total Office Equipment Additions</b>	<b>\$ 355,000</b>	<b>\$ 350,000</b>	<b>\$ 1,805,481</b>	<b>\$ 2,713,154</b>	
<b>Office Furniture Additions</b>					
Office Furniture - General	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	
Office Improvements - Various	50,000	25,000	30,000	30,000	
<b>Total Office Furniture Additions</b>	<b>\$ 80,000</b>	<b>\$ 55,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	
<b>Miscellaneous Equipment</b>					
Lab Equipment	\$ 120,000	\$ 95,000	\$ 50,000	\$ 50,000	
Miscellaneous Large Tools and Equipment	40,000	35,000	35,000	35,000	
RWTP HVAC Equipment	30,000	22,000	30,000	30,000	
Security Equipment Upgrades	10,000	5,000	15,000	15,000	
Video Surveillance Equipment	20,000	20,000	10,000	10,000	
<b>Total Miscellaneous Equipment</b>	<b>\$ 220,000</b>	<b>\$ 177,000</b>	<b>\$ 140,000</b>	<b>\$ 140,000</b>	
<b>Vehicles</b>					
Vehicle & Equipment Replacements	\$ 55,000	\$ 50,000	\$ 175,000	\$ 60,000	(C)
<b>Total Vehicles</b>	<b>\$ 55,000</b>	<b>\$ 50,000</b>	<b>\$ 175,000</b>	<b>\$ 60,000</b>	
<b>Total New Capital Equipment</b>	<b>\$ 710,000</b>	<b>\$ 632,000</b>	<b>\$ 2,180,481</b>	<b>\$ 2,973,154</b>	

\* Significant items:

(A) Office Technology and Equipment - General includes phone system replacement, audio and video equipment for the Boardroom, computer replacements, network contingency, mobile device replacements, copiers and plotters.

(B) Enterprise Resource Planning Software (finance/accounting software replacements)

(C) Addition of (2) 4x4 utility trucks for inspectors, man/scissor lift and (1) pool vehicle

**SCV WATER - CAPITAL IMPROVEMENT BUDGET - REPAIR AND REPLACEMENT  
FY 2019/20 FY 2020/21 - REGIONAL DIVISION**

The Major Repair and Replacement Budget is funded by one percent property tax revenues.

	<b>Adopted Budget FY 2018/19</b>	<b>Projected 6/30/19 FY 2018/19</b>	<b>Proposed Budget FY 2019/20</b>	<b>Proposed Budget FY 2020/21</b>	*
<b>Major Repair and Replacement</b>					
ESFP Repair & Replacement	\$ 330,000	\$ 358,958	\$ 290,000	\$ 215,000	(A)
ESIPS Repair & Replacement	40,000	20,000	40,000	40,000	
RVWTP Repair & Replacement	270,000	239,004	596,000	379,450	(B)
RVIPS Repair & Replacement	70,000	14,107	75,000	115,000	(C)
Pipeline Repair & Replacement	45,000	21,000	55,000	25,000	(D)
Recycled Water System Repair & Replacement	50,000	34,082	550,000	50,000	(E)
Sand Canyon System Repair & Replacement	95,000	21,695	65,000	65,000	(F)
Saugus 1 and 2 Wells Repair & Replacement	108,000	37,008	60,000	75,000	(G)
WR-Summit Circle - Repair & Replacement	-	-	24,000	24,000	(H)
<b>Total Major Repair and Replacement</b>	<b>\$ 1,008,000</b>	<b>\$ 745,854</b>	<b>\$ 1,755,000</b>	<b>\$ 988,450</b>	

\* Significant items:

(A) ESFP Repair and Replacement items include:

Emergency Generator Service	\$ -	\$ -	\$ 10,000	\$ 10,000
Closed cooling water loop system for Ozone	-	-	100,000	-
Sodium Hypochlorite tank repair	-	-	25,000	-
Server and node replacement	-	-	-	100,000
Ammonia pumps	-	-	40,000	-
Clearwell actuators on effluent valves	20,000	14,304	-	-
Dissolved ozone analyzers	15,000	-	-	-
Meter replacement	25,000	12,000	15,000	15,000
Ozone system equipment replacement	10,000	78,000	30,000	20,000
Pump and motor replacement	25,000	12,000	20,000	20,000
Replace sodium hydroxide tank	150,000	140,000	-	-
Turbidity meters	35,000	36,659	-	-
Valve replacement	25,000	20,000	20,000	20,000
Miscellaneous	25,000	45,996	30,000	30,000
	<b>\$ 330,000</b>	<b>\$ 358,958</b>	<b>\$ 290,000</b>	<b>\$ 215,000</b>

(B) RVWTP Repair and Replacement items include:

Ammonia tank	\$ -	\$ -	\$ 90,000	\$ -
Floater Clearwell Covers Annual Repairs & Maint	-	-	-	79,450
Change Gas & Ammonia Sensors (wireless)	-	-	21,000	-
Emergency Generator Service	-	-	10,000	10,000
Server Room HVAC replacement	-	-	17,000	-
Shipping and Receiving HVAC replacement	-	-	8,000	-
Chiller Compressor replacement	-	-	40,000	-
Administration Building Interior Paint	-	-	30,000	-
Slurry, Seal, & Restripe parking lot and drive	-	-	200,000	-
Maintenance Building Flooring and Paint	-	-	-	30,000
Raw water NTU analyzer	-	-	20,000	-
Server and node replacement	-	-	-	100,000
Painting valves pumps and pipelines	-	-	30,000	30,000
Chlorine Gas Annual Service and Repair	-	-	40,000	40,000

**SCV WATER - CAPITAL IMPROVEMENT BUDGET - REPAIR AND REPLACEMENT  
FY 2019/20 FY 2020/21 - REGIONAL DIVISION**

Meter replacement	15,000	15,768	15,000	15,000
Ferric pumps	25,000	25,872	-	-
Ozone system equipment replacement	10,000	11,176	15,000	15,000
Pump and motor replacement	30,000	25,000	25,000	25,000
Replace 12-year old carpet - RVWTP (Admin)	100,000	60,000	-	-
Sodium hydroxide pumps	25,000	43,830	-	-
Turbidity meters	25,000	25,358	-	-
Valve replacement	20,000	12,000	15,000	15,000
Miscellaneous	20,000	20,000	20,000	20,000
	<b>\$ 270,000</b>	<b>\$ 239,004</b>	<b>\$ 596,000</b>	<b>\$ 379,450</b>
<b>(C) RVIPS Repair and Replacement items include:</b>				
Painting valves pumps and pipelines	\$ -	\$ -	\$ -	\$ 40,000
Emergency Generator Service	-	-	15,000	15,000
Pump and motor replacement	50,000	-	50,000	50,000
Valve replacement	10,000	-	-	-
Miscellaneous	10,000	14,107	10,000	10,000
	<b>\$ 70,000</b>	<b>\$ 14,107</b>	<b>\$ 75,000</b>	<b>\$ 115,000</b>
<b>(D) Pipeline Repair and Replacement items include:</b>				
N-1 5500c Ammonia Analyzer	\$ -	\$ -	\$ 30,000	\$ -
Cathodic test station repairs	15,000	1,000	-	-
Sand Canyon pipeline meter calibration	5,000	-	-	-
Miscellaneous	25,000	20,000	25,000	25,000
	<b>\$ 45,000</b>	<b>\$ 21,000</b>	<b>\$ 55,000</b>	<b>\$ 25,000</b>
<b>(E) Recycled Water System Repair and Replacement items include:</b>				
Recoat Recycled Tank Corrosion Protection	\$ -	\$ -	\$ 500,000	\$ -
Pumps and motor repairs	30,000	15,000	30,000	30,000
Miscellaneous	20,000	19,082	20,000	20,000
	<b>\$ 50,000</b>	<b>\$ 34,082</b>	<b>\$ 550,000</b>	<b>\$ 50,000</b>
<b>(F) Sand Canyon System Repair and Replacement items include:</b>				
Emergency Generator Service	\$ -	\$ -	\$ 10,000	\$ 10,000
Meter replacement	20,000	-	-	-
Pumps and motor repairs	50,000	11,695	40,000	40,000
Miscellaneous	25,000	10,000	15,000	15,000
	<b>\$ 95,000</b>	<b>\$ 21,695</b>	<b>\$ 65,000</b>	<b>\$ 65,000</b>
<b>(G) Saugus 1 and 2 Wells Repair and Replacement items include:</b>				
Meter replacement	\$ 15,000	\$ -	\$ -	\$ 15,000
Ammonia analyzer	28,000	27,402	-	-
Pumps and motor repairs	50,000	9,606	25,000	25,000
Saugus 1 and 2 wells	-	-	25,000	25,000
Valve replacement	5,000	-	-	-
Miscellaneous	10,000	-	10,000	10,000
	<b>\$ 108,000</b>	<b>\$ 37,008</b>	<b>\$ 60,000</b>	<b>\$ 75,000</b>
<b>(H) Water Resources/ Summit Circle Repair and Replacement items include:</b>				
HVAC system replacement X 2	\$ -	\$ -	\$ 24,000	\$ 24,000
	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,000</b>	<b>\$ 24,000</b>

**SCV WATER - DEBT SERVICE - SUMMARY**  
**FY 2019/20 and FY 2020/21 - RETAIL DIVISIONS**

<b>Fiscal Year</b>	<b>2009 (2016) NWD</b>	<b>2012 (2007) NWD</b>	<b>2017A SCWD</b>	<b>2018A VWD Interfund</b>	<b>Acquisition of VWD Stock</b>	<b>Total Debt Service</b>
2007/08	\$ -	\$ 209,976	\$ -	\$ -	\$ -	209,976
2008/09	-	419,951	-	-	-	419,951
2009/10	-	419,951	-	-	-	419,951
2010/11	-	419,951	-	-	-	419,951
2011/12	-	419,951	-	-	\$ (58,600,000)	419,951
2012/13	-	436,880	-	-	-	436,880
2013/14	-	453,809	-	-	798,600	1,252,409
2014/15	-	453,809	-	-	798,600	1,252,409
2015/16	-	453,809	-	-	798,600	1,252,409
2016/17	\$ 148,653.46	453,809	-	-	798,600	1,401,063
2017/18	148,653	453,809	\$ 743,569	-	798,600	2,144,632
2018/19	148,653	453,809	5,144,000	\$ 993,258	4,717,595	11,457,316
2019/20	148,653	453,809	5,253,625	976,975	4,717,595	11,550,658
2020/21	148,653	453,809	5,374,875	976,975	4,717,595	11,671,908
2021/22	-	453,809	5,501,625	976,975	4,717,595	11,650,004
2022/23	-	453,809	5,623,125	976,975	4,717,595	11,771,504
2023/24	-	453,809	5,748,625	1,618,038	4,717,595	12,538,067
2024/25	-	226,905	5,882,000	1,614,541	4,717,595	12,441,040
2025/26	-	-	6,012,250	1,614,706	4,717,595	12,344,551
2026/27	-	-	6,153,250	1,613,856	4,717,595	12,484,701
2027/28	-	-	6,717,875	1,616,875	4,717,595	13,052,345
2028/29	-	-	831,700	1,613,281	4,717,595	7,162,576
2029/30	-	-	828,025	1,613,016	4,717,595	7,158,636
2030/31	-	-	830,525	1,616,353	4,717,595	7,164,473
2031/32	-	-	826,650	1,613,244	4,717,595	7,157,489
2032/33	-	-	826,400	1,613,669	4,717,595	7,157,664
2033/34	-	-	827,900	1,617,397	4,717,595	7,162,892
2034/35	-	-	824,850	1,613,831	4,717,595	7,156,276
2035/36	-	-	824,450	1,613,488	4,717,595	7,155,533
2036/37	-	-	828,375	1,616,738	4,717,595	7,162,708
2037/38	-	-	826,625	1,613,581	4,717,595	7,157,801
2038/39	-	-	818,881	1,614,019	4,717,595	7,150,495
2039/40	-	-	816,663	1,617,163	4,717,595	7,151,420
2040/41	-	-	818,081	1,612,988	4,717,595	7,148,664
2041/42	-	-	-	1,617,069	4,717,595	6,334,664
2042/43	-	-	-	1,614,309	4,717,595	6,331,904
2043/44	-	-	-	1,614,709	-	1,614,709
2044/45	-	-	-	1,613,172	-	1,613,172
2045/46	-	-	-	1,614,600	-	1,614,600
2046/47	-	-	-	1,613,897	-	1,613,897
2047/48	-	-	-	1,615,966	-	1,615,966
2048/49	-	-	-	1,615,709	-	1,615,709
<b>Total</b>	<b>\$ 743,267</b>	<b>\$ 7,545,466</b>	<b>\$ 68,883,944</b>	<b>\$ 46,887,371</b>	<b>\$ 121,932,875</b>	<b>\$ 245,992,923</b>



**SCV WATER - DEBT SERVICE - SUMMARY**  
**FY 2019/20 and FY 2020/21 - REGIONAL DIVISION**

Fiscal Year	2014A Bonds Debt Service	2008A COP Debt Service	1999 COP Debt Service	2016A-R Bonds Debt Service	2010A COP Debt Service	2015A COP Debt Service	2016A-N Bonds Debt Service	2018A Bonds Debt Service *	Total Debt Service
2014/15	\$ 583,537	\$ 5,217,814	\$ -	\$ 3,307,976	\$ 5,294,606	\$ 5,868,375	\$ -	\$ -	\$ 20,272,308
2015/16	3,168,975	5,246,872	-	3,304,776	5,285,781	2,755,943	-	-	19,762,347
2016/17	3,152,025	5,480,000	-	836,498	5,282,606	5,048,950	1,072,116	-	20,872,195
2017/18	3,149,400	5,825,000	-	2,528,900	5,278,906	5,036,725	1,960,450	-	23,779,381
2018/19	3,135,100	5,945,417	-	2,523,950	5,284,056	5,021,850	1,963,350	993,258	23,873,723
2019/20	3,146,500	6,049,303	-	2,523,600	5,273,681	5,018,550	1,965,800	976,975	24,954,409
2020/21	3,146,750	6,098,284	-	2,516,400	5,274,506	5,021,650	1,967,225	976,975	25,001,790
2021/22	-	-	10,445,000	2,518,400	5,265,681	5,008,750	1,964,850	976,975	26,179,656
2022/23	-	-	10,445,000	2,521,275	5,251,556	5,003,750	1,966,100	976,975	26,164,656
2023/24	-	-	10,445,000	2,515,025	5,250,306	4,997,625	1,965,850	1,618,038	26,791,844
2024/25	-	-	10,445,000	2,519,400	5,264,556	4,995,000	1,964,100	1,614,541	26,802,597
2025/26	-	-	10,445,000	2,514,100	5,242,806	4,990,500	1,964,250	1,614,706	26,771,362
2026/27	-	-	10,445,000	2,514,900	5,256,625	4,988,750	1,966,450	1,613,856	26,785,581
2027/28	-	-	10,445,000	2,516,625	5,246,022	4,984,375	1,963,750	1,616,875	26,772,647
2028/29	-	-	10,445,000	2,503,500	5,238,500	4,982,000	1,965,750	1,613,281	26,748,031
2029/30	-	-	10,445,000	2,505,125	5,234,075	4,976,250	1,965,750	1,613,016	26,739,216
2030/31	-	-	10,445,000	2,501,000	5,217,254	4,971,750	1,963,750	1,616,353	26,715,107
2031/32	-	-	-	-	-	4,972,875	1,964,625	1,613,244	8,550,744
2032/33	-	-	-	-	-	4,964,250	1,963,250	1,613,669	8,541,169
2033/34	-	-	-	-	-	4,955,625	1,964,500	1,617,397	8,537,522
2034/35	-	-	-	-	-	4,956,250	1,963,250	1,613,831	8,533,331
2035/36	-	-	-	-	-	4,945,625	1,964,375	1,613,488	8,523,488
2036/37	-	-	-	-	-	-	1,967,625	1,616,738	3,584,363
2037/38	-	-	-	-	-	-	1,967,875	1,613,581	3,581,456
2038/39	-	-	-	-	-	-	1,965,125	1,614,019	3,579,144
2039/40	-	-	-	-	-	-	1,964,250	1,617,163	3,581,413
2040/41	-	-	-	-	-	-	1,965,000	1,612,988	3,577,988
2041/42	-	-	-	-	-	-	1,967,125	1,617,069	3,584,194
2042/43	-	-	-	-	-	-	1,965,500	1,614,309	3,579,809
2043/44	-	-	-	-	-	-	1,965,000	1,614,709	3,579,709
2044/45	-	-	-	-	-	-	1,965,375	1,613,172	3,578,547
2045/46	-	-	-	-	-	-	1,966,375	1,614,600	3,580,975
2046/47	-	-	-	-	-	-	1,962,875	1,613,897	3,576,772
<b>Total</b>	<b>\$ 19,482,287</b>	<b>\$ 39,862,690</b>	<b>\$ 104,450,000</b>	<b>\$ 42,671,450</b>	<b>\$ 89,441,523</b>	<b>\$ 108,465,418</b>	<b>\$ 60,021,666</b>	<b>\$ 43,655,696</b>	<b>\$ 508,050,730</b>

\* Issued on behalf of the Valencia Water Division. Fully paid by the Valencia Water Division.

**SCV WATER - CAPITAL PROJECT FUND  
FY 2019/20 and FY 2020/21 - REGIONAL DIVISION**

	Projected 06/30/19 FY 2019	Proposed Budget FY 2020	Proposed Budget FY 2021	Proposed Budget FY 2022	Proposed Budget FY 2023	Proposed Budget FY 2024
<b>Fund Balance, Beginning</b>	\$ 20,294,794	\$ 10,649,351	\$ 24,522,351	\$ 6,622,551	\$ 51,708,551	\$ 7,713,551
<b>REVENUES</b>						
Bond Proceeds	\$ -	\$ 35,000,000	\$ -	\$ 60,000,000	\$ -	\$ 60,000,000
Grant Reimbursements	986,171	2,695,000	1,533,200	-	-	-
Investment Revenues	164,572	437,000	386,000	722,000	735,000	574,000
<b>Total Revenues</b>	<b>\$ 1,150,743</b>	<b>\$ 38,132,000</b>	<b>\$ 1,919,200</b>	<b>\$ 60,722,000</b>	<b>\$ 735,000</b>	<b>\$ 60,574,000</b>
<b>EXPENDITURES</b>						
Capital Projects - Major	\$ (10,796,186)	\$ (24,259,000)	\$ (19,819,000)	\$ (15,636,000)	\$ (44,730,000)	\$ (29,603,000)
<b>Total Expenditures</b>	<b>\$ (10,796,186)</b>	<b>\$ (24,259,000)</b>	<b>\$ (19,819,000)</b>	<b>\$ (15,636,000)</b>	<b>\$ (44,730,000)</b>	<b>\$ (29,603,000)</b>
<b>Available Fund Balance, Ending</b>	<b>\$ 10,649,351</b>	<b>\$ 24,522,351</b>	<b>\$ 6,622,551</b>	<b>\$ 51,708,551</b>	<b>\$ 7,713,551</b>	<b>\$ 38,684,551</b>

**SCV WATER - FINANCIAL SUMMARY**  
**FY 2019/20**

	Estimated	Estimated, FY 2019/20		Projected
	Balance	Inflows	Outflows	Balance
	June 30, 2019			June 30, 2020
<b>OPERATING FUND</b>	\$ 47,874,330	\$ -	\$ -	\$ 47,874,330
Water Sales		109,599,775	-	109,599,775
Expenditures		-	87,509,635	(87,509,635)
Capital		-	28,705,126	(28,705,126)
Debt Service		-	36,505,067	(36,505,067)
Transfer to Reserves		-	20,493,599	(20,493,599)
Property Tax		26,724,000	-	26,724,000
Facility Capacity Fees		8,500,000	-	8,500,000
Grants and Reimbursements		2,827,455	-	2,827,455
VWD Interfund Loan		5,694,870	-	5,694,870
Other		3,209,369	-	3,209,369
<b>Total Operating Fund</b>	<b>47,874,330</b>	<b>156,555,469</b>	<b>173,213,427</b>	<b>31,216,372</b>
<b>CAPITAL FUND</b>	10,649,351	-	-	10,649,351
Transfer from Operations		28,705,126	-	28,705,126
Transfer from Reserves		3,462,232	-	3,462,232
Bond Proceeds		35,000,000	-	35,000,000
Grants and Investments		3,132,000	-	3,132,000
CIP Projects		-	58,453,858	(58,453,858)
Other		2,027,500	-	2,027,500
<b>Total Capital Fund</b>	<b>10,649,351</b>	<b>72,326,858</b>	<b>58,453,858</b>	<b>24,522,351</b>
<b>RESERVE FUND*</b>	123,595,796	-	-	123,595,796
From Operating		20,943,467	-	20,943,467
To Capital Fund		-	3,462,232	(3,462,232)
<b>Total Reserve Fund</b>	<b>123,595,796</b>	<b>20,943,467</b>	<b>3,462,232</b>	<b>141,077,031</b>
<b>SUPPLEMENTAL FUND</b>				
Debt Holding Account	252,243	-	-	252,243
Developer Deposits	6,363,114	-	155,000	6,208,114
Customer Deposits	185,180	-	-	185,180
Expansion Account	7,454,897	2,821,500	2,077,500	8,198,897
<b>Total Supplemental Fund</b>	<b>14,255,434</b>	<b>2,821,500</b>	<b>2,232,500</b>	<b>14,844,434</b>
<b>STATE WATER CONTRACT FUND**</b>				
State Water Contract	43,949,360	32,387,000	35,365,000	40,971,360
Investments	-	650,000	-	650,000
<b>Total State Water Fund</b>	<b>43,949,360</b>	<b>33,037,000</b>	<b>35,365,000</b>	<b>41,621,360</b>
<b>TOTAL</b>	<b>\$ 240,324,271</b>	<b>\$ 285,684,294</b>	<b>\$ 272,727,017</b>	<b>\$ 253,281,548</b>

Note:

OTHER can include property taxes, interest earnings, communication rentals, lab revenues or fire service.

\*Unrestricted Cash Reserve

\*\*Outflows estimated - will be updated

**SCV WATER - FINANCIAL SUMMARY  
FY 2019/20 - RETAIL DIVISIONS**

	Estimated	Estimated, FY 2019/20		Projected
	Balance June 30, 2019	Inflows	Outflows	Balance June 30, 2020
<b>OPERATING FUND</b>	\$ 26,252,916	\$ -	\$ -	\$ 26,252,916
Water Sales		82,785,708	-	82,785,708
Expenditures		-	58,725,741	(58,725,741)
Capital		-	10,981,707	(10,981,707)
Debt Service		-	11,550,658	(11,550,658)
Transfer to Reserves		-	9,445,118	(9,445,118)
Other		1,886,187	-	1,886,187
<b>Total Operating Fund</b>	<b>26,252,916</b>	<b>84,671,895</b>	<b>90,703,224</b>	<b>20,221,587</b>
<b>CAPITAL FUND</b>	-	-	-	-
Transfer from Operating		10,981,707	-	10,981,707
Transfer from Reserves		3,462,232	-	3,462,232
CIP Projects		-	16,471,439	(16,471,439)
Expansion Account		2,027,500	-	2,027,500
<b>Total Capital Fund</b>	<b>-</b>	<b>16,471,439</b>	<b>16,471,439</b>	<b>-</b>
<b>RESERVE FUND</b>	38,023,210	-	-	38,023,210
Transfer from Operating		9,445,118	-	9,445,118
Transfer to Capital Fund		-	3,462,232	(3,462,232)
<b>Total Reserve Fund</b>	<b>38,023,210</b>	<b>9,445,118</b>	<b>3,462,232</b>	<b>44,006,096</b>
<b>SUPPLEMENTAL FUND</b>				
Debt Holding Account	252,243	-	-	252,243
Customer Deposits	185,180	-	-	185,180
Developer Deposits	6,363,114	-	155,000	6,208,114
Expansion Account	7,454,897	2,821,500	2,077,500	8,198,897
<b>Total Supplemental Fund</b>	<b>14,255,434</b>	<b>2,821,500</b>	<b>2,232,500</b>	<b>14,844,434</b>
<b>TOTAL</b>	<b>\$ 78,531,560</b>	<b>\$ 113,409,952</b>	<b>\$ 112,869,395</b>	<b>\$ 79,072,117</b>

*Note:*

*OTHER can include property taxes, interest earnings, communication rentals, or fire service.*

**SCV WATER - FINANCIAL SUMMARY  
FY 2019/20 - REGIONAL DIVISION**

	Estimated	Estimated, FY 2019/20		Projected
	Balance	Inflows	Outflows	Balance
	June 30, 2019			June 30, 2020
<b>OPERATING FUND</b>	\$ 21,621,414	\$ -	\$ -	\$ 21,621,414
Water Sales		26,814,067	-	26,814,067
Expenditures		-	28,783,894	(28,783,894)
Capital		-	17,723,419	(17,723,419)
Debt Service		-	24,954,409	(24,954,409)
Transfer to Reserves		-	11,048,481	(11,048,481)
Property Tax		26,724,000	-	26,724,000
Facility Capacity Fees		8,500,000	-	8,500,000
Grants and Reimbursements		2,827,455	-	2,827,455
VWD Interfund Loan		5,694,870	-	5,694,870
Other		1,323,182	-	1,323,182
<b>Total Operating Fund</b>	<b>21,621,414</b>	<b>71,883,574</b>	<b>82,510,203</b>	<b>10,994,785</b>
<b>CAPITAL FUND*</b>	10,649,351	-	-	10,649,351
Bond Proceeds		35,000,000	-	35,000,000
CIP Projects		-	24,259,000	(24,259,000)
Grants and Investments		3,132,000	-	3,132,000
<b>Total Capital Fund</b>	<b>10,649,351</b>	<b>38,132,000</b>	<b>24,259,000</b>	<b>24,522,351</b>
<b>RESERVE FUND**</b>	85,572,586	-	-	85,572,586
Transfer to Capital		-	-	-
Transfer from Operating		11,498,349	-	11,498,349
<b>Total Reserve Fund</b>	<b>85,572,586</b>	<b>11,498,349</b>	<b>-</b>	<b>97,070,935</b>
<b>STATE WATER CONTRACT FUND***</b>				
State Water Contract	43,949,360	32,387,000	35,365,000	40,971,360
Investments	-	650,000	-	650,000
<b>Total State Water Fund</b>	<b>43,949,360</b>	<b>33,037,000</b>	<b>35,365,000</b>	<b>41,621,360</b>
<b>TOTAL</b>	<b>\$ 161,792,711</b>	<b>\$ 154,550,923</b>	<b>\$ 142,134,203</b>	<b>\$ 174,209,431</b>

Note:

OTHER can include property taxes, interest earnings, communication rentals, or fire service.

\*Major Capital - Funded by Bond Proceeds

\*\*Unrestricted Cash Reserve

\*\*\*Outflows estimated - will be updated

**SCV WATER - FINANCIAL SUMMARY**  
**FY 2020/21**

	Estimated	Estimated, FY 2020/21		Projected
	Balance June 30, 2020	Inflows	Outflows	Balance June 30, 2021
<b>OPERATING FUND</b>	\$ 31,216,372	\$ -	\$ -	\$ 31,216,372
Water Sales		111,291,773	-	111,291,773
Expenditures		-	92,797,200	(92,797,200)
Capital		-	30,695,428	(30,695,428)
Debt Service		-	36,673,698	(36,673,698)
Transfer to Reserves		-	9,918,066	(9,918,066)
Property Tax		28,007,000	-	28,007,000
Facility Capacity Fees		9,000,000	-	9,000,000
Grants and Reimbursements		5,625,579	-	5,625,579
VWD Interfund Loan		5,694,570	-	5,694,570
Other		3,229,120	-	3,229,120
<b>Total Operating Fund</b>	<b>31,216,372</b>	<b>162,848,042</b>	<b>170,084,392</b>	<b>23,980,022</b>
<b>CAPITAL FUND</b>	24,522,351	-	-	24,522,351
Transfer from Operating		30,695,428	-	30,695,428
Transfer from Reserves		4,500,000	-	4,500,000
Bond Proceeds		-	-	-
Grants and Investments		1,919,200	-	1,919,200
CIP Projects		-	56,601,928	(56,601,928)
Other		1,587,500	-	1,587,500
<b>Total Capital Fund</b>	<b>24,522,351</b>	<b>38,702,128</b>	<b>56,601,928</b>	<b>6,622,551</b>
<b>RESERVE FUND*</b>	141,077,031	-	-	141,077,031
From Operating		9,918,066	-	9,918,066
To Capital Fund		-	4,500,000	(4,500,000)
<b>Total Reserve Fund</b>	<b>141,077,031</b>	<b>9,918,066</b>	<b>4,500,000</b>	<b>146,495,097</b>
<b>SUPPLEMENTAL FUND</b>				
Debt Holding Account	252,243	-	-	252,243
Customer Deposits	185,180	-	-	185,180
Developer Deposits	6,208,114	-	-	6,208,114
Expansion Account	8,198,897	2,970,000	1,587,500	9,581,397
<b>Total Supplemental Fund</b>	<b>14,844,434</b>	<b>2,970,000</b>	<b>1,587,500</b>	<b>16,226,934</b>
<b>STATE WATER CONTRACT FUND**</b>				
State Water Contract	41,621,360	33,942,000	35,365,000	40,198,360
Investments	-	650,000	-	650,000
<b>Total State Water Fund</b>	<b>41,621,360</b>	<b>34,592,000</b>	<b>35,365,000</b>	<b>40,848,360</b>
<b>TOTAL</b>	<b>\$ 211,660,188</b>	<b>\$ 214,438,236</b>	<b>\$ 232,773,820</b>	<b>\$ 193,324,604</b>

Note:

OTHER can include property taxes, interest earnings, communication rentals, lab revenues or fire service.

\*Unrestricted Cash Reserve

\*\*Outflows estimated - will be updated

**SCV WATER - FINANCIAL SUMMARY  
FY 2020/21 - RETAIL DIVISIONS**

	Estimated	Estimated, FY 2020/21		Projected
	Balance June 30, 2020	Inflows	Outflows	Balance June 30, 2021
<b>OPERATING FUND</b>	\$ 20,221,587	\$ -	\$ -	\$ 20,221,587
Water Sales		86,042,978	-	86,042,978
Expenditures		-	61,891,213	(61,891,213)
Capital		-	9,518,526	(9,518,526)
Debt Service		-	11,671,908	(11,671,908)
Transfer to Reserves		-	9,918,066	(9,918,066)
Other		1,899,842	-	1,899,842
<b>Total Operating Fund</b>	<b>20,221,587</b>	<b>87,942,820</b>	<b>92,999,713</b>	<b>15,164,694</b>
<b>CAPITAL FUND</b>	-	-	-	-
Transfer from Operating		9,518,526	-	9,518,526
Transfer from Reserves		4,500,000	-	4,500,000
CIP Projects		-	15,606,026	(15,606,026)
Expansion Account		1,587,500	-	1,587,500
<b>Total Capital Fund</b>	<b>-</b>	<b>15,606,026</b>	<b>15,606,026</b>	<b>-</b>
<b>RESERVE FUND</b>	44,006,096	-	-	44,006,096
Transfer from Operating		9,918,066	-	9,918,066
Transfer to Capital Fund		-	4,500,000	(4,500,000)
<b>Total Reserve Fund</b>	<b>44,006,096</b>	<b>9,918,066</b>	<b>4,500,000</b>	<b>49,424,162</b>
<b>SUPPLEMENTAL FUND</b>				
Debt Holding Account	252,243	-	-	252,243
Customer Deposits	185,180	-	-	185,180
Developer Deposits	6,208,114	-	-	6,208,114
Expansion Account	8,198,897	2,970,000	1,587,500	9,581,397
<b>Total Supplemental Fund</b>	<b>14,844,434</b>	<b>2,970,000</b>	<b>1,587,500</b>	<b>16,226,934</b>
<b>TOTAL</b>	<b>\$ 79,072,117</b>	<b>\$ 116,436,912</b>	<b>\$ 114,693,239</b>	<b>\$ 80,815,790</b>

*Note:*

*OTHER can include property taxes, interest earnings, communication rentals, or fire service.*

**SCV WATER - FINANCIAL SUMMARY  
FY 2020/21 - REGIONAL DIVISION**

	Estimated	Estimated, FY 2020/21		Projected
	Balance June 30, 2020	Inflows	Outflows	Balance June 30, 2021
<b>OPERATING FUND</b>	\$ 10,994,785	\$ -	\$ -	\$ 10,994,785
Water Sales		25,248,795	-	25,248,795
Expenditures		-	30,905,987	(30,905,987)
Capital		-	21,176,902	(21,176,902)
Debt Service		-	25,001,790	(25,001,790)
Transfer to Reserves		-	-	-
Property Tax		28,007,000		28,007,000
Facility Capacity Fees		9,000,000		9,000,000
Grants and Reimbursements		5,625,579		5,625,579
VWD Interfund Loan		5,694,570		5,694,570
Other		1,329,278	-	1,329,278
<b>Total Operating Fund</b>	<b>10,994,785</b>	<b>74,905,222</b>	<b>77,084,679</b>	<b>8,815,328</b>
<b>CAPITAL FUND*</b>	24,522,351	-	-	24,522,351
CIP Projects		-	19,819,000	(19,819,000)
Grants and Investments		1,919,200	-	1,919,200
<b>Total Capital Fund</b>	<b>24,522,351</b>	<b>1,919,200</b>	<b>19,819,000</b>	<b>6,622,551</b>
<b>RESERVE FUND**</b>	97,070,935	-	-	97,070,935
Transfer to Capital		-	-	-
Transfer from Operating		-	-	-
<b>Total Reserve Fund</b>	<b>97,070,935</b>	<b>-</b>	<b>-</b>	<b>97,070,935</b>
<b>STATE WATER CONTRACT FUND**</b>				
State Water Contract	41,621,360	33,942,000	35,365,000	40,198,360
Investments		650,000	-	650,000
<b>Total State Water Fund</b>	<b>41,621,360</b>	<b>34,592,000</b>	<b>35,365,000</b>	<b>40,848,360</b>
<b>TOTAL</b>	<b>\$ 174,209,431</b>	<b>\$ 111,416,422</b>	<b>\$ 132,268,679</b>	<b>\$ 153,357,174</b>

Note:

OTHER can include property taxes, interest earnings, communication rentals, or fire service.

\*Major Capital - Funded by Bond Proceeds

\*\*Unrestricted Cash Reserve

\*\*\*Outflows estimated - will be updated



**SCV WATER**  
**CASH RESERVES**  
**Projected 06/30/20**

	<b>Unrestricted</b>	<b>Restricted*</b>	<b>Total</b>
<b>Cash Reserve Balance As of June 30, 2019</b>	<b>123,595,796</b>	<b>15,998,907</b>	<b>139,594,703</b>
<b>Details of Cash Reserve Balance for FY 19/20</b>			
Capital Improvement & Replacement Reserve	21,814,700	-	21,814,700
Emergency/Disaster Reserve	30,178,877	-	30,178,877
Capital Reserve	23,436,762	-	23,436,762
Operating Reserve	35,862,443	5,349,556	41,211,999
Revenue Rate Stabilization Reserve	9,303,014	-	9,303,014
Water Supply Reliability Reserve	3,000,000	-	3,000,000
Bond Proceeds	-	10,649,351	10,649,351
<b>Total</b>	<b>123,595,796</b>	<b>15,998,907</b>	<b>139,594,703</b>
<b>Beginning Balance - FY 2019/20</b>	<b>123,595,796</b>	<b>15,998,907</b>	<b>139,594,703</b>
<b>Plus</b>			
Capital Improvement & Replacement Reserve	10,096,833	-	10,096,833
Emergency/Disaster Reserve	4,063,436	-	4,063,436
Capital Reserve	3,028,243	-	3,028,243
Operating Reserve	2,514,540	-	2,514,540
Revenue Rate Stabilization Reserve	1,240,415	-	1,240,415
Water Supply Reliability Reserve	-	-	-
Grants and Investments	-	3,132,000	3,132,000
Bond Proceeds	-	35,000,000	35,000,000
<b>Less</b>			
Transfer to General Fund	-	-	-
Capital Expenditures	(3,462,232)	(24,259,000)	(27,721,232)
<b>Ending Balance - FY 2019/20</b>	<b>141,077,031</b>	<b>29,871,907</b>	<b>170,948,938</b>
<b>Projected Cash Reserve Balance @ June 30, 2020</b>	<b>141,077,031</b>	<b>29,871,907</b>	<b>170,948,938</b>
<b>Details of Cash Reserve Balance for FY 2019/20</b>			
Capital Improvement & Replacement Reserve	28,449,301	-	28,449,301
Emergency/Disaster Reserve	34,242,313	-	34,242,313
Capital Reserve	26,465,005	-	26,465,005
Operating Reserve	38,376,983	5,349,556	43,726,539
Revenue Rate Stabilization Reserve	10,543,429	-	10,543,429
Water Supply Reliability Reserve	3,000,000	-	3,000,000
Bond Proceeds	-	24,522,351	24,522,351
<b>Total</b>	<b>141,077,031</b>	<b>29,871,907</b>	<b>170,948,938</b>

<b>Details of Cash Reserve Target for FY 2019/20</b>	<b>Reserve Balance</b>	<b>Target</b>	<b>% of Target</b>
Capital Improvement & Replacement Reserve	28,449,301	32,382,358	88%
Emergency/Disaster Reserve	34,242,313	34,836,061	98%
Capital Reserve	26,465,005	29,282,258	90%
Operating Reserve	38,376,983	46,280,615	83%
Revenue Rate Stabilization Reserve	10,543,429	11,929,431	88%
Water Supply Reliability Reserve	3,000,000	3,000,000	100%
	<b>141,077,031</b>	<b>157,710,723</b>	<b>89%</b>
<b>Days Cash Ratio</b>	<b>588</b>	<b>658</b>	

\*Restricted - Includes restricted debt service reserve and bond proceeds for Capital Improvement Projects

# SCV WATER - RETAIL

## CASH RESERVES

Projected 06/30/20

	Unrestricted	Restricted	Total
<b>Cash Reserve Balance As of June 30, 2019</b>	<b>38,023,210</b>	-	<b>38,023,210</b>
<b>Details of Cash Reserve Balance for FY 2019/20</b>			
Capital Improvement & Replacement Reserve	11,415,200	-	11,415,200
Emergency/Disaster Reserve	4,038,677	-	4,038,677
Capital Reserve	6,168,969	-	6,168,969
Operating Reserve	11,073,393	-	11,073,393
Revenue Rate Stabilization Reserve	5,326,971	-	5,326,971
Water Supply Reliability Reserve	-	-	-
<b>Total</b>	<b>38,023,210</b>	-	<b>38,023,210</b>
<b>Beginning Balance - FY 2019/20</b>	<b>38,023,210</b>	-	<b>38,023,210</b>
<b>Plus</b>			
Capital Improvement & Replacement Reserve	2,772,914	-	2,772,914
Emergency/Disaster Reserve	1,419,742	-	1,419,742
Capital Reserve	2,207,125	-	2,207,125
Operating Reserve	1,479,739	-	1,479,739
Revenue Rate Stabilization Reserve	1,565,598	-	1,565,598
Water Supply Reliability Reserve	-	-	-
<b>Less</b>			
Transfer to General Fund	-	-	-
Capital Expenditures	(3,462,232)	-	(3,462,232)
<b>Ending Balance - FY 2019/20</b>	<b>44,006,096</b>	-	<b>44,006,096</b>
<b>Projected Cash Reserve Balance @ June 30, 2020</b>	<b>44,006,096</b>	-	<b>44,006,096</b>
<b>Details of Cash Reserve Balance for FY 2019/20</b>			
Capital Improvement & Replacement Reserve	10,725,882	-	10,725,882
Emergency/Disaster Reserve	5,458,419	-	5,458,419
Capital Reserve	8,376,094	-	8,376,094
Operating Reserve	12,553,132	-	12,553,132
Revenue Rate Stabilization Reserve	6,892,569	-	6,892,569
Water Supply Reliability Reserve	-	-	-
<b>Total</b>	<b>44,006,096</b>	-	<b>44,006,096</b>

<b>Details of Cash Reserve Target for FY 2019/20</b>	Reserve Balance	Target	% of Target
Capital Improvement & Replacement Reserve	10,725,882	14,658,939	73%
Emergency/Disaster Reserve	5,458,419	6,052,167	90%
Capital Reserve	8,376,094	11,193,347	75%
Operating Reserve	12,553,132	20,456,764	61%
Revenue Rate Stabilization Reserve	6,892,569	8,278,571	83%
	<b>44,006,096</b>	<b>60,639,788</b>	<b>73%</b>
<b>Days Cash Ratio</b>	<b>274</b>	<b>377</b>	

**SCV WATER - REGIONAL**  
**CASH RESERVES**  
**Projected 06/30/20**

	<b>Unrestricted</b>	<b>Restricted*</b>	<b>Total</b>
<b>Cash Reserve Balance As of June 30, 2019</b>	<b>85,572,586</b>	<b>15,998,907</b>	<b>101,571,493</b>
<b>Details of Cash Reserve Balance for FY 2019/20</b>			
Capital Improvement & Replacement Reserve	10,399,500	-	10,399,500
Emergency/Disaster Reserve	26,140,200	-	26,140,200
Capital Reserve	17,267,793	-	17,267,793
Operating Reserve	24,789,050	5,349,556	30,138,606
Revenue Rate Stabilization Reserve	3,976,043	-	3,976,043
Water Supply Reliability Reserve	3,000,000	-	3,000,000
Bond Proceeds	-	10,649,351	10,649,351
<b>Total</b>	<b>85,572,586</b>	<b>15,998,907</b>	<b>101,571,493</b>
<b>Beginning Balance - FY 2019/20</b>	<b>85,572,586</b>	<b>15,998,907</b>	<b>101,571,493</b>
<b>Plus</b>			
Capital Improvement & Replacement Reserve	7,323,919	-	7,323,919
Emergency/Disaster Reserve	2,643,694	-	2,643,694
Capital Reserve	821,118	-	821,118
Operating Reserve	1,034,801	-	1,034,801
Revenue Rate Stabilization Reserve	(325,183)	-	(325,183)
Water Supply Reliability Reserve	-	-	-
Grants and Investments	-	3,132,000	3,132,000
Bond Proceeds	-	35,000,000	35,000,000
<b>Less</b>			
Transfer to General Fund	-	-	-
Capital Expenditures	-	(24,259,000)	(24,259,000)
<b>Ending Balance - FY 2019/20</b>	<b>97,070,935</b>	<b>29,871,907</b>	<b>126,942,842</b>
<b>Projected Cash Reserve Balance @ June 30, 2020</b>	<b>97,070,935</b>	<b>29,871,907</b>	<b>126,942,842</b>
<b>Details of Cash Reserve Balance for FY 2019/20</b>			
Capital Improvement & Replacement Reserve	17,723,419	-	17,723,419
Emergency/Disaster Reserve	28,783,894	-	28,783,894
Capital Reserve	18,088,911	-	18,088,911
Operating Reserve	25,823,851	5,349,556	31,173,407
Revenue Rate Stabilization Reserve	3,650,860	-	3,650,860
Water Supply Reliability Reserve	3,000,000	-	3,000,000
Bond Proceeds	-	24,522,351	24,522,351
<b>Total</b>	<b>97,070,935</b>	<b>29,871,907</b>	<b>126,942,842</b>

<b>Details of Cash Reserve Target for FY 2019/20</b>	<b>Reserve Balance</b>	<b>Target</b>	<b>% of Target</b>
Capital Improvement & Replacement Reserve	17,723,419	17,723,419	100%
Emergency/Disaster Reserve	28,783,894	28,783,894	100%
Capital Reserve	18,088,911	18,088,911	100%
Operating Reserve	25,823,851	25,823,851	100%
Revenue Rate Stabilization Reserve	3,650,860	3,650,860	100%
Water Supply Reliability Reserve	3,000,000	3,000,000	100%
	<b>97,070,935</b>	<b>97,070,935</b>	<b>100%</b>
<b>Days Cash Ratio</b>	<b>1,231</b>	<b>1,231</b>	

\*Restricted - Includes restricted debt service reserve and bond proceeds for Capital Improvement Projects

**SCV WATER**  
**CASH RESERVES**  
**Projected 06/30/21**

	Unrestricted	Restricted*	Total
<b>Cash Reserve Balance As of June 30, 2020</b>	<b>141,077,031</b>	<b>29,871,907</b>	<b>170,948,938</b>
<b>Details of Cash Reserve Balance for FY 2020/21</b>			
Capital Improvement & Replacement Reserve	28,449,301	-	28,449,301
Emergency/Disaster Reserve	34,242,313	-	34,242,313
Capital Reserve	26,465,005	-	26,465,005
Operating Reserve	38,376,983	5,349,556	43,726,539
Revenue Rate Stabilization Reserve	10,543,429	-	10,543,429
Water Supply Reliability Reserve	3,000,000	-	3,000,000
Bond Proceeds	-	24,522,351	24,522,351
<b>Total</b>	<b>141,077,031</b>	<b>29,871,907</b>	<b>170,948,938</b>
<b>Beginning Balance - FY 2020/21</b>	<b>141,077,031</b>	<b>29,871,907</b>	<b>170,948,938</b>
<b>Plus</b>			
Capital Improvement & Replacement Reserve	2,807,105	-	2,807,105
Emergency/Disaster Reserve	922,405	-	922,405
Capital Reserve	1,316,868	-	1,316,868
Operating Reserve	3,160,549	-	3,160,549
Revenue Rate Stabilization Reserve	1,711,139	-	1,711,139
Water Supply Reliability Reserve	-	-	-
Grants and Investments	-	1,919,200	1,919,200
Bond Proceeds	-	-	-
<b>Less</b>			
Transfer to General Fund	-	-	-
Capital Expenditures	(4,500,000)	(19,819,000)	(24,319,000)
<b>Ending Balance - FY 2020/21</b>	<b>146,495,097</b>	<b>11,972,107</b>	<b>158,467,204</b>
<b>Projected Cash Reserve Balance @ June 30, 2021</b>	<b>146,495,097</b>	<b>11,972,107</b>	<b>158,467,204</b>
<b>Details of Cash Reserve Balance for FY 2020/21</b>			
Capital Improvement & Replacement Reserve	26,756,406	-	26,756,406
Emergency/Disaster Reserve	35,164,718	-	35,164,718
Capital Reserve	27,781,873	-	27,781,873
Operating Reserve	41,537,532	5,349,556	46,887,088
Revenue Rate Stabilization Reserve	12,254,568	-	12,254,568
Water Supply Reliability Reserve	3,000,000	-	3,000,000
Bond Proceeds	-	6,622,551	6,622,551
<b>Total</b>	<b>146,495,097</b>	<b>11,972,107</b>	<b>158,467,204</b>

<b>Details of Cash Reserve Target for FY 2020/21</b>	Reserve Balance	Target	% of Target
Capital Improvement & Replacement Reserve	26,756,406	34,353,371	78%
Emergency/Disaster Reserve	35,164,718	37,286,811	94%
Capital Reserve	27,781,873	29,843,827	93%
Operating Reserve	41,537,532	47,297,356	88%
Revenue Rate Stabilization Reserve	12,254,568	12,391,027	99%
Water Supply Reliability Reserve	3,000,000	3,000,000	100%
	<b>146,495,097</b>	<b>164,172,392</b>	<b>89%</b>
<b>Days Cash Ratio</b>	<b>576</b>	<b>646</b>	

\*Restricted - Includes restricted debt service reserve and bond proceeds for Capital Improvement Projects

## SCV WATER - RETAIL

### CASH RESERVES

Projected 06/30/21

	Unrestricted	Restricted	Total
<b>Cash Reserve Balance As of June 30, 2020</b>	<b>44,006,096</b>	-	<b>44,006,096</b>
<b>Details of Cash Reserve Balance for FY 2020/21</b>			
Capital Improvement & Replacement Reserve	10,725,882	-	10,725,882
Emergency/Disaster Reserve	5,458,419	-	5,458,419
Capital Reserve Reserve	8,376,094	-	8,376,094
Operating Reserve	12,553,132	-	12,553,132
Revenue Rate Stabilization Reserve	6,892,569	-	6,892,569
Water Supply Reliability Reserve	-	-	-
<b>Total</b>	<b>44,006,096</b>	-	<b>44,006,096</b>
<b>Beginning Balance - FY 2020/21</b>	<b>44,006,096</b>	-	<b>44,006,096</b>
<b>Plus</b>			
Capital Improvement & Replacement Reserve	2,807,105	-	2,807,105
Emergency/Disaster Reserve	922,405	-	922,405
Capital Reserve	1,316,868	-	1,316,868
Operating Reserve	3,160,549	-	3,160,549
Revenue Rate Stabilization Reserve	1,711,139	-	1,711,139
Water Supply Reliability Reserve	-	-	-
<b>Less</b>			
Transfer to General Fund	-	-	-
Capital Expenditures	(4,500,000)	-	(4,500,000)
<b>Ending Balance - FY 2020/21</b>	<b>49,424,162</b>	-	<b>49,424,162</b>
<b>Projected Cash Reserve Balance @ June 30, 2021</b>	<b>49,424,162</b>	-	<b>49,424,162</b>
<b>Details of Cash Reserve Balance for FY 2020/21</b>			
Capital Improvement & Replacement Reserve	9,032,987	-	9,032,987
Emergency/Disaster Reserve	6,380,824	-	6,380,824
Capital Reserve	9,692,962	-	9,692,962
Operating Reserve	15,713,681	-	15,713,681
Revenue Rate Stabilization Reserve	8,603,708	-	8,603,708
Water Supply Reliability Reserve	-	-	-
<b>Total</b>	<b>49,424,162</b>	-	<b>49,424,162</b>

<b>Details of Cash Reserve Target for FY 2020/21</b>	Reserve Balance	Target	% of Target
Capital Improvement & Replacement Reserve	9,032,987	13,176,469	69%
Emergency/Disaster Reserve	6,380,824	6,380,824	100%
Capital Reserve	9,692,962	11,574,347	84%
Operating Reserve	15,713,681	20,895,600	75%
Revenue Rate Stabilization Reserve	8,603,708	8,603,708	100%
	<b>49,424,162</b>	<b>60,630,948</b>	<b>82%</b>
<b>Days Cash Ratio</b>	<b>298</b>	<b>365</b>	

**SCV WATER - REGIONAL**  
**CASH RESERVES**  
**Projected 06/30/21**

	<b>Unrestricted</b>	<b>Restricted*</b>	<b>Total</b>
<b>Cash Reserve Balance As of June 30, 2020</b>	<b>97,070,935</b>	<b>29,871,907</b>	<b>126,942,842</b>
<b>Details of Cash Reserve Balance for FY 2020/21</b>			
Capital Improvement & Replacement Reserve	17,723,419	-	17,723,419
Emergency/Disaster Reserve	28,783,894	-	28,783,894
Capital Reserve	18,088,911	-	18,088,911
Operating Reserve	25,823,851	5,349,556	31,173,407
Revenue Rate Stabilization Reserve	3,650,860	-	3,650,860
Water Supply Reliability Reserve	3,000,000	-	3,000,000
Bond Proceeds	-	24,522,351	24,522,351
<b>Total</b>	<b>97,070,935</b>	<b>29,871,907</b>	<b>126,942,842</b>
<b>Beginning Balance - FY 2020/21</b>	<b>97,070,935</b>	<b>29,871,907</b>	<b>126,942,842</b>
<b>Plus</b>			
Capital Improvement & Replacement Reserve	-	-	-
Emergency/Disaster Reserve	-	-	-
Capital Reserve	-	-	-
Operating Reserve	-	-	-
Revenue Rate Stabilization Reserve	-	-	-
Water Supply Reliability Reserve	-	-	-
Grants and Investments	-	1,919,200	1,919,200
Bond Proceeds	-	-	-
<b>Less</b>			
Transfer to General Fund	-	-	-
Capital Expenditures	-	(19,819,000)	(19,819,000)
<b>Ending Balance - FY 2020/21</b>	<b>97,070,935</b>	<b>11,972,107</b>	<b>109,043,042</b>
<b>Projected Cash Reserve Balance @ June 30, 2021</b>	<b>97,070,935</b>	<b>11,972,107</b>	<b>109,043,042</b>
<b>Details of Cash Reserve Balance for FY 2020/21</b>			
Capital Improvement & Replacement Reserve	17,723,419	-	17,723,419
Emergency/Disaster Reserve	28,783,894	-	28,783,894
Capital Reserve	18,088,911	-	18,088,911
Operating Reserve	25,823,851	5,349,556	31,173,407
Revenue Rate Stabilization Reserve	3,650,860	-	3,650,860
Water Supply Reliability Reserve	3,000,000	-	3,000,000
Bond Proceeds	-	6,622,551	6,622,551
<b>Total</b>	<b>97,070,935</b>	<b>11,972,107</b>	<b>109,043,042</b>

<b>Details of Cash Reserve Target for FY 2020/21</b>	<b>Reserve Balance</b>	<b>Target</b>	<b>% of Target</b>
Capital Improvement & Replacement Reserve	17,723,419	21,176,902	84%
Emergency/Disaster Reserve	28,783,894	30,905,987	93%
Capital Reserve	18,088,911	18,269,480	99%
Operating Reserve	25,823,851	26,401,756	98%
Revenue Rate Stabilization Reserve	3,650,860	3,787,319	96%
Water Supply Reliability Reserve	3,000,000	3,000,000	100%
	<b>97,070,935</b>	<b>103,541,444</b>	<b>94%</b>
<b>Days Cash Ratio</b>	<b>1,146</b>	<b>1,223</b>	

\*Restricted - Includes restricted debt service reserve and bond proceeds for Capital Improvement Projects

**SCV WATER - FIVE-YEAR FORECAST**

**REGIONAL + RETAIL OPERATING RESULTS**

	Projected 6/30/2019	Budget 6/30/2020	Budget 6/30/2021	6/30/2022	6/30/2023	6/30/2024
<b>OPERATING REVENUE SUMMARY</b>						
<b>Retail</b>						
Service Charge	28,832,435	29,489,324	31,330,310	32,044,712	32,916,063	33,811,304
Water Usage	52,160,424	51,912,788	53,325,793	54,334,719	55,365,627	56,419,032
Misc Fees	1,513,185	1,383,596	1,386,875	1,418,863	1,453,557	1,489,102
Property Taxes	580,016	566,406	572,070	583,511	595,182	607,085
Communication / Rental Income	478,121	495,424	499,688	509,682	519,876	530,273
Interest Earnings	631,508	644,519	653,244	664,476	676,425	688,607
Miscellaneous Revenues	176,997	179,838	174,839	177,330	179,862	182,433
Connection Fees	895,000	2,821,500	2,970,000	2,999,700	3,029,697	3,059,994
<b>Total Retail Operating Revenues</b>	<b>\$ 85,267,686</b>	<b>\$ 87,493,395</b>	<b>\$ 90,912,820</b>	<b>\$ 92,732,994</b>	<b>\$ 94,736,287</b>	<b>\$ 96,787,832</b>
<b>Regional</b>						
Facility Capacity Fees	9,129,958	8,500,000	9,000,000	9,225,000	9,455,625	9,692,016
1% Property Tax Revenues	24,442,000	26,724,000	28,007,000	29,351,336	30,760,200	32,236,690
Wholesale Water - Fixed Charges	15,107,100	15,484,539	15,949,096	16,746,551	17,583,878	18,463,072
Wholesale Water Sales - Variable Charges	9,432,600	7,892,900	8,293,700	8,708,385	9,143,804	9,600,994
Water Sales - Recycled and Saugus Wells	878,050	961,628	1,005,999	1,036,179	1,067,264	1,099,282
Investment revenues	998,666	1,000,000	1,000,000	1,456,064	1,477,905	1,500,074
Other Revenues (operating)	318,502	323,182	329,278	335,864	342,581	349,432
Settlement Agreement (CIP)	-	1,070,000	4,030,000	-	-	-
Settlement Agreement (O&M)	1,298,500	1,337,455	1,377,579	1,405,131	1,433,233	1,461,898
Grants and Reimbursements	320,059	420,000	218,000	-	-	-
Reimbursement from Annexing Parties	-	-	-	-	-	-
One-time Water Sales	1,875,000	2,475,000	-	-	-	-
Miscellaneous	-	-	-	-	-	-
VWD 2018A Bonds	993,258	976,975	976,975	976,975	976,975	1,618,038
VWD Acquisition Revenue	4,717,595	4,717,595	4,717,595	4,717,595	4,717,595	4,717,595
<b>Total Regional Operating Revenues</b>	<b>\$ 69,511,288</b>	<b>\$ 71,883,274</b>	<b>\$ 74,905,222</b>	<b>\$ 73,959,079</b>	<b>\$ 76,959,061</b>	<b>\$ 80,739,091</b>
<b>OPERATION EXPENSE SUMMARY</b>						
<b>Retail</b>						
Source of Supply	25,431,809	27,108,364	28,133,868	28,977,884	29,847,221	30,742,637
Pumping	7,703,604	8,220,296	9,317,912	9,597,449	9,885,373	10,181,934
Water Treatment	2,188,813	2,587,769	2,673,984	2,754,204	2,836,830	2,921,935
Transmission and Distribution	6,790,295	6,948,390	7,128,132	7,341,976	7,562,235	7,789,102
Customer Service	2,608,998	3,248,158	3,372,024	3,473,185	3,577,380	3,684,702
Engineering	179,952	1,426,590	1,471,689	1,515,840	1,561,315	1,608,154
Administrative and General Other	8,922,832	9,674,481	9,793,604	10,087,412	10,390,034	10,701,736
Debt Service	11,457,315	11,550,657	11,671,907	11,650,004	11,771,504	12,538,067
<b>Total Retail Operating Expenses</b>	<b>\$ 65,283,618</b>	<b>\$ 70,764,705</b>	<b>\$ 73,563,120</b>	<b>\$ 75,397,953</b>	<b>\$ 77,431,892</b>	<b>\$ 80,168,266</b>
<b>Regional</b>						
Management	1,837,784	1,819,957	2,514,573	2,590,010	2,667,710	2,747,742
Administration	5,509,700	5,706,849	5,767,479	5,940,504	6,118,719	6,302,281
Engineering	1,372,530	1,561,739	1,657,968	1,707,707	1,758,939	1,811,707
Maintenance	3,014,155	3,460,245	3,540,664	3,646,884	3,756,291	3,868,979
Water Quality and Regulatory Affairs	1,004,894	1,061,082	1,105,074	1,138,226	1,172,373	1,207,544
Water Resources	6,775,412	9,930,355	10,853,899	11,179,516	11,514,902	11,860,349
Water Treatment Operations	4,560,908	5,243,667	5,466,329	5,630,318	5,799,228	5,973,205
Debt Service	24,866,981	24,954,409	26,592,765	27,770,631	30,777,131	31,404,319
<b>Total Regional Operating Expenses</b>	<b>\$ 48,942,364</b>	<b>\$ 53,738,303</b>	<b>\$ 57,498,752</b>	<b>\$ 59,603,797</b>	<b>\$ 63,565,292</b>	<b>\$ 65,176,125</b>
<b>Total Operating Revenue</b>	<b>\$ 154,778,974</b>	<b>\$ 159,376,669</b>	<b>\$ 165,818,042</b>	<b>\$ 166,692,073</b>	<b>\$ 171,695,348</b>	<b>\$ 177,526,923</b>
<b>Total Operating Expense</b>	<b>\$ 114,225,982</b>	<b>\$ 124,503,008</b>	<b>\$ 131,061,872</b>	<b>\$ 135,001,751</b>	<b>\$ 140,997,184</b>	<b>\$ 145,344,391</b>
<b>Total Net Operating Revenues</b>	<b>\$ 40,552,992</b>	<b>\$ 34,873,661</b>	<b>\$ 34,756,170</b>	<b>\$ 31,690,322</b>	<b>\$ 30,698,164</b>	<b>\$ 32,182,532</b>



**SCV WATER - FIVE-YEAR FORECAST  
REGIONAL DIVISION**

**SANTA CLARITA VALLEY WATER AGENCY  
Projected Operating Results**

	<b>Projected</b>	<b>Budget</b>	<b>Budget</b>			
	<b>6/30/2019</b>	<b>6/30/2020</b>	<b>6/30/2021</b>	<b>6/30/2022</b>	<b>6/30/2023</b>	<b>6/30/2024</b>
<b>REVENUES</b>						
Facility Capacity Fees	\$ 9,129,958	\$ 8,500,000	\$ 9,000,000	\$ 9,225,000	\$ 9,455,625	\$ 9,692,016
1% Property Tax Revenues	24,442,000	26,724,000	28,007,000	29,351,336	30,760,200	32,236,690
Wholesale Water - Fixed Charges	15,107,100	15,484,539	15,949,096	16,746,551	17,583,878	18,463,072
Wholesale Water Sales - Variable Charges	9,432,600	7,892,900	8,293,700	8,708,385	9,143,804	9,600,994
Water Sales - Recycled and Saugus Wells	878,050	961,628	1,005,999	1,036,179	1,067,264	1,099,282
Investment revenues	998,666	1,000,000	1,000,000	1,456,064	1,477,905	1,500,074
Other Revenues (operating)	318,502	323,182	329,278	335,864	342,581	349,432
Settlement Agreement (CIP)	-	1,070,000	4,030,000	-	-	-
Settlement Agreement (O&M)	1,298,500	1,337,455	1,377,579	1,405,131	1,433,233	1,461,898
Grants and Reimbursements	320,059	420,000	218,000	-	-	-
Reimbursement from Annexing Parties	-	-	-	-	-	-
One-time Water Sales	1,875,000	2,475,000	-	-	-	-
Miscellaneous	-	-	-	-	-	-
VWD 2018A Bonds	993,258	976,975	976,975	976,975	976,975	1,618,038
VWD Acquisition Loan	4,717,595	4,717,595	4,717,595	4,717,595	4,717,595	4,717,595
<b>Total Revenues</b>	<b>\$ 69,511,288</b>	<b>\$ 71,883,274</b>	<b>\$ 74,905,222</b>	<b>\$ 73,959,079</b>	<b>\$ 76,959,061</b>	<b>\$ 80,739,091</b>
<b>Operations and Maintenance Costs</b>						
<u>Audited O&amp;M Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Management	1,837,784	1,819,957	2,514,573	2,590,010	2,667,710	2,747,742
Administration	5,509,700	5,706,849	5,767,479	5,940,504	6,118,719	6,302,281
Engineering	1,372,530	1,561,739	1,657,968	1,707,707	1,758,939	1,811,707
Maintenance	3,014,155	3,460,245	3,540,664	3,646,884	3,756,291	3,868,979
Water Quality and Regulatory Affairs	1,004,894	1,061,082	1,105,074	1,138,226	1,172,373	1,207,544
Water Resources	6,775,412	9,930,355	10,853,899	11,179,516	11,514,902	11,860,349
Water Treatment Operations	4,560,908	5,243,667	5,466,329	5,630,318	5,799,228	5,973,205
<b>Total O&amp;M Costs</b>	<b>\$ 24,075,383</b>	<b>\$ 28,783,894</b>	<b>\$ 30,905,986</b>	<b>\$ 31,833,166</b>	<b>\$ 32,788,161</b>	<b>\$ 33,771,806</b>
<b>Total System Net Revenues</b>	<b>\$ 45,435,905</b>	<b>\$ 43,099,380</b>	<b>\$ 43,999,236</b>	<b>\$ 42,125,913</b>	<b>\$ 44,170,900</b>	<b>\$ 46,967,285</b>
<b>Senior Debt Service</b>						
1994 Installment Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1999 Installment Payments	-	-	-	10,445,000	10,445,000	10,445,000
2004A Installment Payments	-	-	-	-	-	-
<b>Total Senior Debt Service</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,445,000</b>	<b>\$ 10,445,000</b>	<b>\$ 10,445,000</b>
<b>Senior Debt Service Coverage</b>	N/A	N/A	N/A	4.03	4.23	4.50
<b>Net Revenues Available after Senior Debt Service</b>	<b>\$ 45,435,905</b>	<b>\$ 43,099,380</b>	<b>\$ 43,999,236</b>	<b>\$ 31,680,913</b>	<b>\$ 33,725,900</b>	<b>\$ 36,522,285</b>
<b>Subordinate Debt Service</b>						
2006A COP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2006C COP	-	-	-	-	-	-
2008A COP	5,945,417	6,049,303	6,098,284	-	-	-
2010A COP	5,284,056	5,273,681	5,274,506	5,265,681	5,251,556	5,250,306
2014A Revenue Bonds	3,135,100	3,146,500	3,146,750	-	-	-
2015A Revenue Bonds	5,021,850	5,018,550	5,021,650	5,008,750	5,003,750	4,997,625
2016A Revenue Bonds	4,487,300	4,489,400	4,483,625	4,483,250	4,487,375	4,480,875
2018A Revenue Bonds (VWD)	993,258	976,975	976,975	976,975	976,975	1,618,038



**SCV WATER - FIVE-YEAR FORECAST  
REGIONAL DIVISION**

	Projected 6/30/2019	Budget 6/30/2020	Budget 6/30/2021	6/30/2022	6/30/2023	6/30/2024
Projected Debt Service	-	-	1,590,975	1,590,975	4,612,475	4,612,475
<b>Total Subordinate Debt Service</b>	<b>\$ 24,866,981</b>	<b>\$ 24,954,409</b>	<b>\$ 26,592,765</b>	<b>\$ 17,325,631</b>	<b>\$ 20,332,131</b>	<b>\$ 20,959,319</b>
<b>Subordinate Debt Service Coverage</b>	1.83	1.73	1.65	1.83	1.66	1.74
<b>Total Debt Service Coverage</b>	1.83	1.73	1.65	1.52	1.44	1.50
<b>Revenues Available for Other Purposes</b>	<b>\$ 20,568,924</b>	<b>\$ 18,144,971</b>	<b>\$ 17,406,470</b>	<b>\$ 14,355,282</b>	<b>\$ 13,393,769</b>	<b>\$ 15,562,966</b>
<b>Capital Improvement Projects</b>	\$37,112,100	\$41,982,419	\$40,995,902	\$33,136,000	\$57,230,000	\$42,103,000
Debt Funding Breakdown	0%	58%	48%	47%	78%	70%
Debt Funded Projects	-	24,259,000	19,819,000	15,636,000	44,730,000	29,603,000
Pay-go Funded Projects	37,112,100	17,723,419	21,176,902	17,500,000	12,500,000	12,500,000
<b>Bond Proceeds</b>						
Fixed-Rate Bond Issue #1	-	35,000,000	-	-	-	-
Fixed-Rate Bond Issue #2	-	-	-	60,000,000	-	-
Fixed-Rate Bond Issue #3	-	-	-	-	-	60,000,000
Fixed-Rate Bond Issue #4	-	-	-	-	-	-
<b>Total Bond Proceeds Available</b>	<b>\$ -</b>	<b>\$ 35,000,000</b>	<b>\$ 24,522,351</b>	<b>\$ 66,622,551</b>	<b>\$ 51,708,551</b>	<b>\$ 67,713,551</b>
<b>Remaining Bond Proceeds</b>	\$0	\$24,522,351	\$6,622,551	\$51,708,551	\$7,713,551	\$38,684,551
<b>Funding Sources</b>						
Available 2016 Bond Proceeds	-	10,649,351	-	-	-	-
Grant Reimbursements / Interest	-	3,132,000	1,919,200	722,000	735,000	574,000
New Bond Proceeds	-	10,477,649	17,899,800	14,914,000	43,995,000	29,029,000
Pay-as-you-go Funding	-	17,723,419	21,176,902	17,500,000	12,500,000	12,500,000
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ 41,982,419</b>	<b>\$ 40,995,902</b>	<b>\$ 33,136,000</b>	<b>\$ 57,230,000</b>	<b>\$ 42,103,000</b>
<b>Reserve Policy Funds</b>						
Capital Improvement and Replacement Funds	11,315,729	17,723,419	17,723,419	17,500,000	12,500,000	12,500,000
Emergency/Disaster Reserves	29,273,400	28,783,894	28,783,894	31,833,166	32,788,161	33,771,806
Capital Reserves	3,204,700	18,088,911	18,088,911	18,088,911	18,088,911	18,088,911
Operating Reserves	25,536,271	25,823,851	25,823,851	30,379,367	33,624,616	34,497,714
Revenue Rate Stabilization Reserve	-	3,650,860	3,650,860	3,836,711	4,024,047	4,220,629
Water Supply Reliability Reserve	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
<b>Total Unrestricted Cash and Investments</b>	<b>\$ 72,330,100</b>	<b>\$ 97,070,935</b>	<b>\$ 97,070,935</b>	<b>\$ 104,638,155</b>	<b>\$ 104,025,734</b>	<b>\$ 106,079,060</b>
<b>Days Cash</b>	1,097	1,231	1,146	1,200	1,158	1,146

ASSUMPTIONS: REGIONAL

FY 2022-2024 Revenues

FCF revenues grow at 2.5% per year; property tax revenue grows at 4.8% per year, wholesale fixed and variable charges grow at 5% per year

FY 2022-2024 Expenses

Operating expenses grow at 3% per year

Capital Improvement Expenditures FY 2020-2024 \$215 million

New Debt: FY 2020 \$35 million, FY 2022 \$60 million, FY 2023 \$60 million

Debt Structure: back loaded structure consistent with past practice.

ASSUMPTIONS: RETAIL

FY 2022-2024 - 2% revenue increase; 3% cost increase

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## COMMITTEE MEMORANDUM

**DATE:** April 24, 2019

**TO:** Finance and Administration Committee

**FROM:** Rochelle Patterson *RP*  
Director of Finance and Administration

**SUBJECT:** Recommend Approval of a Resolution Adopting the Appropriation of All As-Yet Unappropriated Funds for FY 2018/19

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### SUMMARY AND DISCUSSION

Pursuant to Article XIII-B of the California Constitution, the Agency must appropriate all as-yet unappropriated funds each year prior to June 30. This is a legal formality to ensure that no funds of the Agency are unappropriated and thereby subject to forfeiture.

### FINANCIAL CONSIDERATIONS

None.

### RECOMMENDATION

That the Finance and Administration Committee recommends the Board of Directors adopt the attached resolution appropriating all as-yet unappropriated funds for FY 2018/19.

RP/ed

Attachment

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**RESOLUTION NO. \_\_\_\_**

**RESOLUTION OF THE  
SANTA CLARITA VALLEY WATER AGENCY BOARD OF DIRECTORS  
ADOPTING THE APPROPRIATION OF ALL AS-YET UNAPPROPRIATED FUNDS  
FOR FISCAL YEAR 2018/19**

**WHEREAS**, it is in the best interest of all Agency citizens that the Agency amend its Fiscal Year 2018/19 Budget by appropriating pursuant to Article XIII-B of the California Constitution all as-yet unappropriated funds.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Directors of the Santa Clarita Valley Water Agency hereby amends its Fiscal Year 2018/19 Budget by appropriating all as-yet unappropriated funds received through June 30, 2019 to the General Fund/Operating Fund of the Agency, with the exception that any one percent property tax receipts are hereby appropriated to the Agency's Capital Improvement Fund.

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# COMMITTEE MEMORANDUM

**DATE:** April 24, 2019

**TO:** Finance and Administration Committee

**FROM:** Rochelle Patterson *[Signature]*  
Director of Finance and Administration

**SUBJECT:** Recommend Approval of a Resolution Adopting the Appropriation Limit for FY 2019/20

## SUMMARY AND DISCUSSION

Article XIII B of the California Constitution, commonly referred to as the Gann Appropriations Limit, adopted by California voters in 1980, placed limits on the amount of tax proceeds that state and local agencies can appropriate and spend each year. The Agency is required to calculate the limit for each upcoming fiscal year, which the governing body must adopt by resolution. The amount of the limit is based on the amount of tax proceeds authorized to be spent in Fiscal Year 1978/1979, modified for changes in per capita income and population. The appropriations limit applies to taxes which are not specifically approved by voters. Therefore, the appropriations limit includes the Agency's One-Percent tax revenues, but does not include its State Water Project tax revenues.

The limit for each year is equal to the limit for the prior year, adjusted for changes (adjustment factor) in the cost-of-living and population, and various other adjustments. This information is published by the California Department of Finance **annually in May**, which delays the setting of the Agency's official appropriation limit for FY 2019/20 **at this time**.

It is reasonable to estimate, however, that based on historical data of FY 2018/19's appropriation limit of \$42,829,927 and adjustment factor of 1.0369148 (see Attachment 1), the Agency's FY 2019/20 appropriation limit will be approximately \$44,506,633.

Once the California Department of Finance releases this information in May 2019, the Agency will set the exact appropriation limit for FY 2019/20. An updated report and resolution (draft attached as Attachment 2) will be presented for the full Board's consideration at the May 21, 2019 or June 4, 2019 regular Board meeting.

## FINANCIAL CONSIDERATIONS

None.

## RECOMMENDATION

That the Finance and Administration Committee recommends that the Board of Directors approve a resolution adopting the appropriation limit for FY 2019/20.

RP/ed

Attachments

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**ATTACHMENT 1**  
**Santa Clarita Valley Water Agency**  
**GANN Appropriations Limit**  
**Fiscal Year 2018/19 Calculation**

	<u>Ratio</u>	<u>Amount</u>
Fiscal Year 2017/18 GANN Limit		\$ 41,216,388
2017 to 2018 Change in California Per Capita Income <sup>1</sup>	1.0367	
2017 to 2018 Change in Population <sup>1</sup>	1.002361	
Calculation Factor (1.0367 x 1.002361)	1.039148	
Fiscal Year 2018/19 GANN Limit		\$ 42,829,927
Estimated Proceeds from General Property Taxes <sup>2</sup>		25,998,243
Amount under Limit		\$ 16,831,684

<sup>1</sup> Source: California Department of Finance Price Factor and Population Information May 2018

<sup>2</sup> Source: SCVWA FY 2018/19 Proposed Budget

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## ATTACHMENT 2

RESOLUTION NO. \_\_\_\_

### RESOLUTION OF THE BOARD OF DIRECTORS OF THE SANTA CLARITA VALLEY WATER AGENCY ADOPTING THE APPROPRIATION LIMIT FOR FY 2019/20

**WHEREAS**, the Agency's General Manager has caused to be prepared a calculation of the Agency's annual appropriation limit for the Agency FY 2019/20; and

**WHEREAS**, documentation used in the determination of said appropriation limit has been publicly available at the Agency's offices for the period required by law; and

**WHEREAS**, Proposition 111 has determined that the appropriation limit may be set by using either the change in California per capita income or the change in assessed value of non-residential development; and

**WHEREAS**, it has been determined that the change in California per capita income is the appropriation selection of the Agency; and

**WHEREAS**, the calculation is hereby found to have been completed in full accordance with Article XIII-B of the California State Constitution and the implementing legislation for Article XIII-B.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Directors of the Santa Clarita Valley Water Agency does hereby, based upon said calculation, adopt the sum of \$XXXXXXX as its FY 2019/20 appropriation limit.

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ITEM NO.  
6

# Monthly Financial Report

## FEBRUARY 2019

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# Statements of Revenues and Expenses

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**Santa Clarita Water Agency - Regional  
Statement of Revenues and Expenses  
For the 8th Period Ending 2.28.19**

(in \$000)

	(A)	(B)	(C)		(D)	(E)	(F)	(G)
	<b>Current Period</b>				<b>Year-to-Date</b>			
	<b>Actual</b>	<b>Budget</b>	<b>Variance</b>		<b>Actual</b>	<b>Budget</b>	<b>Variance</b>	<b>Percent</b>
(1)	\$1,446	\$1,759	(\$313)	<b>Operating Revenues</b>	\$16,912	\$16,230	\$682	4% (1)
(2)	145	175	(30)	Water Sales	861	1,398	(537)	(38%) (2)
(3)	\$1,591	1,934	(343)	Other	\$17,773	\$17,628	\$143	1% (3)
				Total Revenue				
(4)	194	173	21	<b>Operating Expense</b>	1,281	1,428	(147)	(10%) (4)
(5)	376	393	(17)	Management	3,748	3,361	387	12% (5)
(6)	131	113	18	Administration	902	942	(40)	(4%) (6)
(7)	243	258	(15)	Engineering	2,073	2,170	(97)	(4%) (7)
(8)	96	81	15	Maintenance	670	674	(4)	(1%) (8)
(9)	254	431	(177)	Water Quality & Regulatory Affairs	4,425	6,389	(1,964)	(31%) (9)
(10)	391	404	(13)	Water Resources	3,184	3,138	46	1% (10)
				Water Treatment Operations				
(11)	\$1,685	\$1,853	(\$168)	<b>Total Operating Expense</b>	16,283	\$18,102	(\$1,819)	(10%) (11)
(12)	(\$95)	\$81	(\$176)	<b>Operating Revenue Over/(Under) Operating Expenses</b>	\$1,488	(\$474)	\$1,962	(12)

**Santa Clarita Water Agency - Retail  
Statement of Revenues and Expenses  
For the 8th Period Ending 2.28.19**

(in \$000)

	(A)		(B)		(C)		
	Actual	Budget	Variance	Current Period			
	(D)	(E)	(F)	Year-to-Date		(G)	
	Actual	Budget	Variance			Percent	
<b>Operating Revenues</b>							
Water Sales	\$56,291	\$56,049	\$242			0%	(1)
Other	1,087	880	207			24%	(2)
Total Revenue	\$57,378	\$56,929	\$449			1%	(3)
<b>Operating Expense</b>							
Source of Supply	16,925	16,889	36			0%	(4)
Pumping Expense	5,384	5,446	(62)			(1%)	(5)
Water Treatment	1,537	1,869	(332)			(18%)	(6)
Transmission & Distribution	4,406	4,953	(548)			(11%)	(7)
Customer Accounts	1,741	2,165	(424)			(20%)	(8)
Engineering	458	1,067	(609)			(57%)	(9)
Admin & General	5,566	6,486	(920)			(14%)	(10)
<b>Total Operating Expense</b>	\$36,016	\$38,875	(\$2,859)			(7%)	(11)
<b>Operating Revenue Over/(Under) Operating Expenses</b>	\$21,362	\$18,054	\$3,308			18%	(12)
<b>Nonoperating Revenue and Expenses</b>							
Other Income	1,541	994	547			55%	(13)
Debt Service	(4,341)	(4,418)	77			(2%)	(14)
CIP Expenditures	(4,157)	(10,373)	6,216			(60%)	(15)
<b>Total Non-Operating Revenues and (Expense)</b>	(6,957)	(13,797)	6,840			(50%)	(16)
<b>Total Change in Net Position</b>	\$14,405	\$4,257	\$10,148				(17)

# Investment Reports

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**Regional Division**  
Cash and Investment Summary  
February 28, 2019

	BALANCE	% OF TOTAL	AVERAGE REMAINING LIFE DAYS	WGHTD. AVG. YIELD
<b><u>Agency Funds</u></b>				
Cash & Sweep Account	\$ 3,363,799	1.84%	-	2.317%
LAIF - Regional	30,967,313	16.98%	-	2.392%
LAIF - NWD (invested through Regional)*	7,573,504	4.15%	-	2.392%
LAIF - SCWD (invested through Regional)*	13,721,949	7.52%	-	2.392%
LAIF - VWD (invested through Regional)*	2,251,148	1.23%	-	2.392%
LACPIF	28,015,201	15.36%	-	2.300%
California GO Bonds	1,946,780	1.07%	-	2.862%
Federal Agencies	78,500,000	43.02%	580	1.624%
Total Agency	166,339,694			
<b><u>Capital Improvement Project Funds</u></b>				
Cash & Sweep Account	\$ 983,435	0.54%	-	2.317%
LAIF	5,118,016	2.81%	-	2.392%
Federal Agencies	9,996,000	5.48%	873	2.226%
Total CIP	16,097,451			
<b>Total Cash and Investment</b>	<b>\$ 182,437,145</b>	<b>100.00%</b>		<b>2.041%</b>

\* Regional division's LAIF investments include NWD, SCWD, and VWD pass through investments as noted above. NWD, SCWD, and VWD also report their LAIF investments on their Investment Reports.

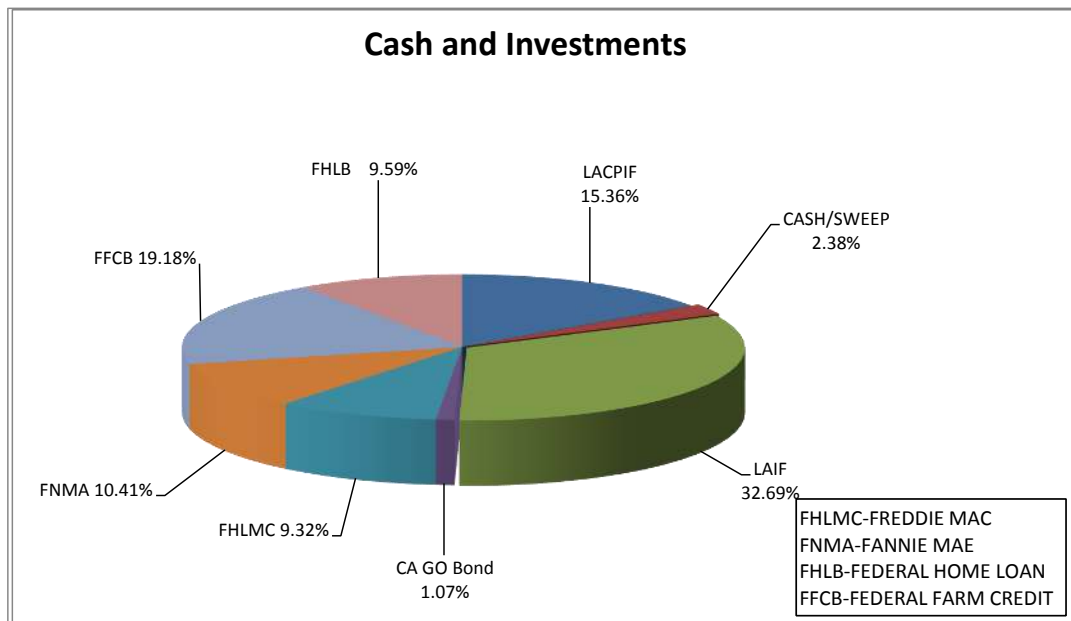
I certify that all investment actions executed since the last investment report have been made in full compliance with the Investment Policy as adopted by the Board of Directors, and that the Agency will meet its expenditure obligations for the next 6 months as required by Government Code Section 53646(b)(2) and (3), respectively.



Rochelle Patterson  
Treasurer/Director of Finance & Administration



Amy Aguer  
Controller



**Regional Division General Funds Invested:**

<u>Description</u>	<u>Par Value</u>	<u>Rate</u>	<u>Yield</u>	<u>Purchase Date</u>	<u>Maturity Date</u>	<u>Life Days</u>	<u>Rem. Days</u>	<u>Average Interest</u>
State of California GO Bonds	1,946,780	2.250%	2.862%	01/25/19	10/01/23	1710	1676	43,803

**Federal Government Agency Investment Portfolio**

FFCB	5,000,000	1.030%	1.030%	07/05/16	04/05/19	1004	36	51,500 #
FHLB	5,000,000	1.200%	1.200%	10/31/16	10/11/19	1075	225	60,000 #
FFCB	5,000,000	1.300%	1.300%	05/25/16	11/25/19	1279	270	65,000 #
FFCB	2,500,000	1.240%	1.240%	07/13/16	01/13/20	1279	319	31,000 #
FFCB	5,000,000	1.360%	1.360%	05/18/16	02/18/20	1371	355	68,000 #
FHLB	5,000,000	1.450%	1.450%	03/30/16	03/30/20	1461	396	72,500 #
FFCB	5,000,000	1.470%	1.470%	06/29/16	06/29/20	1461	487	73,500 #
FNMA	6,000,000	1.500%	1.500%	06/30/16	09/29/20	1552	579	90,000 #
FHLMC	5,000,000	1.750%	1.750%	04/26/17	10/26/20	1279	606	87,500 #
FNMA	8,000,000	1.750%	1.750%	10/30/15	10/29/20	1826	609	140,000 #
FFCB	5,000,000	1.350%	1.350%	11/02/16	11/02/20	1461	613	67,500 #
FFCB	5,000,000	1.440%	1.440%	07/16/16	01/19/21	1648	691	72,000 #
FHLMC	2,000,000	2.900%	2.900%	07/30/18	07/30/21	1096	883	58,000 #
FNMA	5,000,000	1.550%	1.550%	08/24/16	08/24/21	1826	908	77,500 #
FHLMC	5,000,000	2.000%	2.000%	04/27/17	04/27/22	1826	1154	100,000 #
FHLMC	5,000,000	2.100%	2.100%	04/27/17	04/27/22	1826	1154	105,000 #

\$ 78,500,000

9285 1,262,803

Weighted Avg Yield 1.624%

Avg Remaining Life 580 Days

**Regional Division CIP Funds Invested:**

<u>Description</u>	<u>Par Value</u>	<u>Rate</u>	<u>Yield</u>	<u>Purchase Date</u>	<u>Maturity Date</u>	<u>Life Days</u>	<u>Rem. Days</u>	<u>Average Interest</u>
FFCB	2,500,000	2.625%	2.625%	04/30/18	08/03/20	826	522	65,625 #
FHLB	2,497,500	2.680%	2.680%	04/30/18	04/26/21	1092	788	66,933 #
FHLB	4,998,500	1.800%	1.800%	04/30/18	09/29/22	1613	1309	89,973 #

\$ 9,996,000

3531 2619 222,531

Weighted Avg Yield 2.226%

Avg Remaining Life 873 Days

# Callable

Cash & Sweep Account, LAIF, and LACPIF are liquid investments.

Newhall Water Division  
Cash and Investment Summary  
As of February 28, 2019

<b><u>Operating and Reserve Funds</u></b>	Balance	Percent of Total	Average Remaining Life Days	Weighted Avg. Yield
Checking Account	\$ 2,430,960	19.20%		n/a
LAIF	7,591,611	59.95%		2.39%
UBS Certificates of Deposit	2,640,000	20.85%	733	2.31%
<b>Total</b>	<b>\$ 12,662,571</b>	<b>100.00%</b>		
 <b>Total Cash and Investment</b>	 <b>\$ 12,662,571</b>	 <b>100.00%</b>		

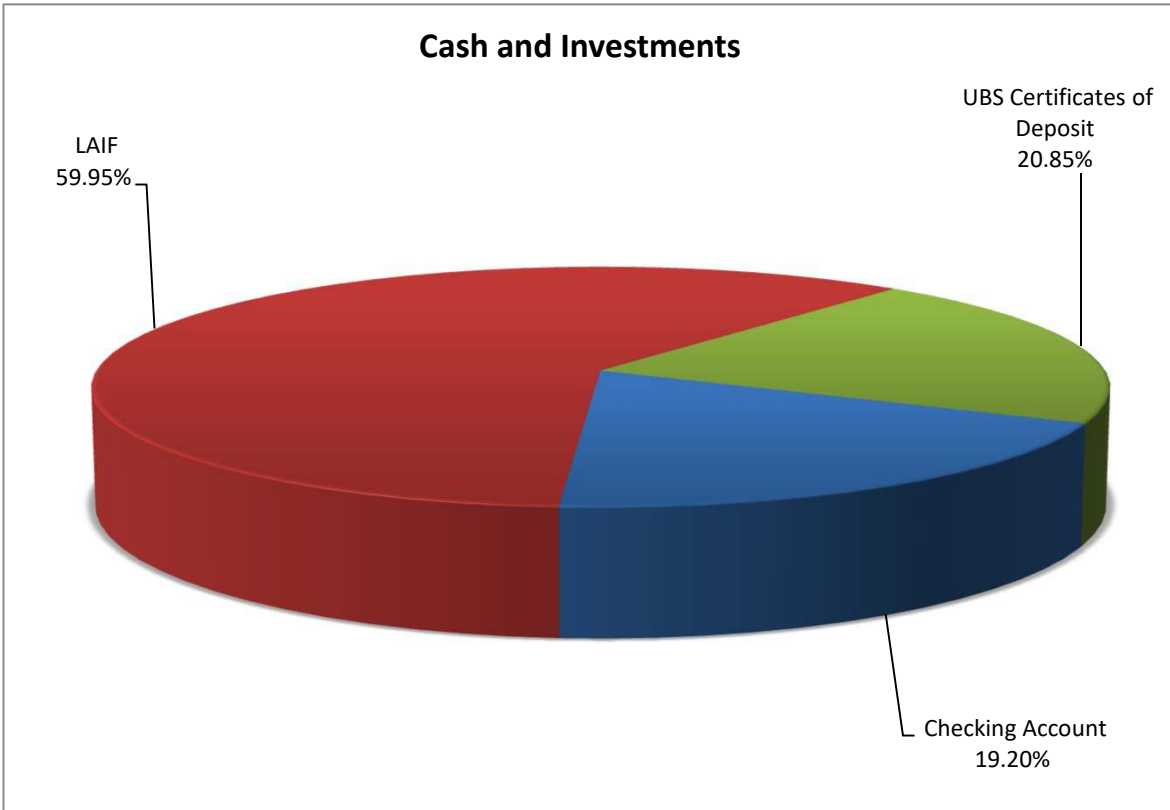


Rochelle Patterson  
Director of Finance and Administration/Treasurer



Amy Aguer  
Controller

I certify that the investments of the Newhall Water Division are in compliance with the Investment Policy as adopted by the Board of Directors, and that the Division has the ability to meet the expenditure requirements for the next 6 months.



NEWHALL WATER DIVISION  
As of February 28, 2019

<u>Description</u>	<u>Rate</u>	<u>Yield</u>	<u>Market Value</u>
Wells Fargo Bank Checking Account	N/A	N/A	\$ 2,430,960
Local Agency Investment Fund (LAIF)	2.39%	2.39%	7,591,611
			<b><u>\$ 10,022,571</u></b>

<u>Description</u>	<u>Par</u>	<u>Rate</u>	<u>Yield</u>	<u>Purchase Date</u>	<u>Maturity Date</u>	<u>Average Remaining Days</u>	<u>Average Interest</u>
<u>UBS Certificates of Deposit</u>							
Barclays Bank DE US	240,000	2.05%	2.05%	07/11/14	07/16/19	138	4,920
Comenity Bank DE US	200,000	2.15%	2.15%	10/23/14	10/29/19	243	4,300
Capital One Bank VA US	100,000	1.90%	1.90%	10/29/15	11/04/19	249	1,900
MUFG Union Bank NA CA US	200,000	2.85%	2.85%	10/16/18	10/16/20	595	5,700
BMW Bank UT US	200,000	2.19%	2.19%	10/29/15	10/16/20	230	4,380
Compass Bank AL US	200,000	2.95%	2.95%	10/17/18	10/19/20	597	5,900
American Express C UT US	200,000	2.25%	2.25%	10/29/15	11/04/20	614	4,500
Capital One Bank VA US	200,000	2.14%	2.14%	10/29/15	03/31/21	761	4,280
World's Foremost B NE US	200,000	1.81%	1.81%	03/24/16	03/31/21	761	3,620
JP Morgan Chase Bank DE US	100,000	1.75%	1.75%	09/26/16	09/30/21	944	1,750
Wells Fargo Bank NA SD US	200,000	1.81%	1.81%	10/27/16	11/02/21	977	3,620
State Bank of India NY US	200,000	2.25%	2.25%	01/30/17	02/09/22	1,076	4,500
Goldman Sachs Bank NY US	200,000	2.36%	2.36%	10/24/17	11/01/22	1,341	4,720
Celtic Bank UT US	200,000	3.50%	3.50%	11/30/18	11/30/23	1,734	7,000
	<b><u>\$ 2,640,000</u></b>					<b><u>733</u></b>	<b><u>\$ 61,090</u></b>

**NWD Total Cash and Investments**

**12,662,571**



Santa Clarita Water Division  
Cash and Investment Summary  
As of February 28, 2019

<b>SCWD*</b>	Balance	Percent of Total	Maximum Concentration Allowed	Average Remaining Life Days	Weighted Avg. Yield
Retail Division Cash and Sweep	\$ 7,043,811	13.8%	n/a		2.27%
Wells Fargo Government I 1751 MMF	1,332,455	2.6%	10%		2.27%
FNMA Bond	3,000,000	5.9%	100%	410	1.52%
FFCB Bond	7,750,000	15.2%	100%	759	2.39%
FHLB Bond	5,000,000	9.8%	100%	832	1.83%
FHLMC Bond	4,500,000	8.8%	100%	768	2.52%
Wells Fargo Bank Note	1,000,000	2.0%	100%	-	-
California State Taxable Municipal Bond	1,500,000	3.0%	30%	-	-
United States Treasury bill	500,000	1.0%	n/a	-	-
LAIF	13,721,949	27.0%	State Max		2.39%
Wells Fargo Certificates of Deposit	5,550,000	10.9%	30%	298	0.00%
<b>Total</b>	<b>\$ 50,898,215</b>	<b>100.0%</b>			

**Total Cash and Investment\*\* \$ 50,898,215 100.0%**

\* See SCWD Portfolio on next page for detailed descriptions.

\*\* Total for SCWD includes estimated \$3,570,660 in refundable Developer Deposits.

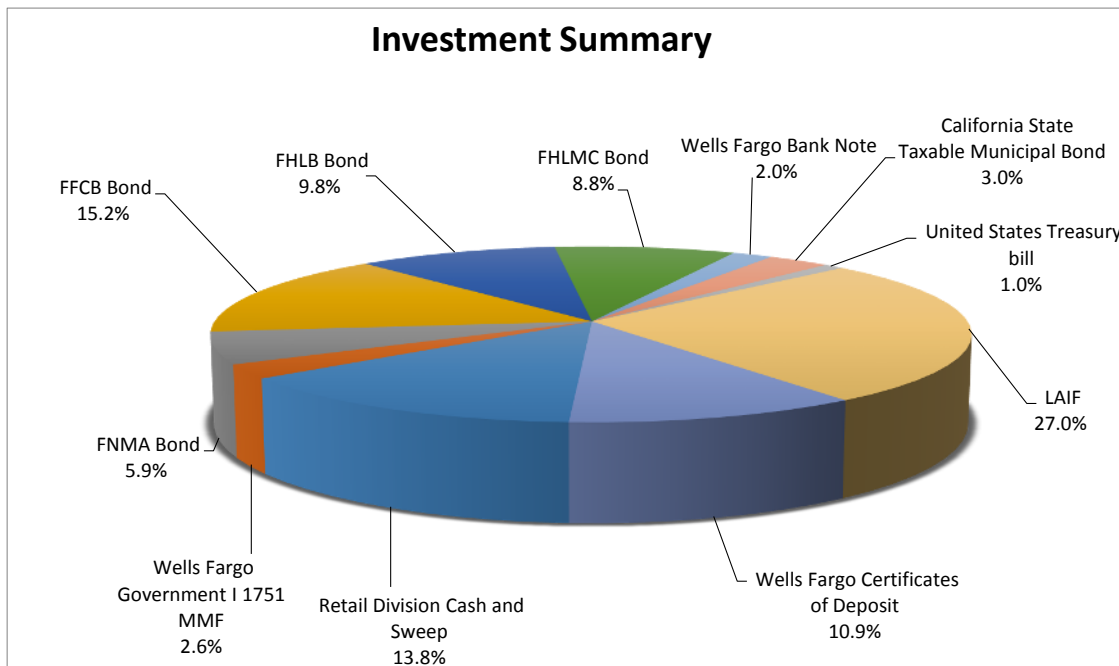
I certify that the investments of the Santa Clarita Water Division are in compliance with the Investment Policy as adopted by the Board of Directors, and that the Division has the ability to meet the expenditure requirements for the next 6 months.



Rochelle Patterson  
Director of Finance and Administration/Treasurer



Elizabeth Ooms-Graziano  
Retail Administrative Officer



Santa Clarita Water Division  
Cash and Investment Summary  
As of February 28, 2019

<u>Description</u>	<u>Balance</u>	<u>Rate</u>	<u>Yield</u>
Cash and Sweep (Cash in Bank)	\$ 7,043,811	2.27%	2.27%
Local Agency Investment Fund (LAIF)	13,721,949	2.39%	2.39%
Wells Fargo Government I 1751 Money Market Fund (MMF)	1,332,455	2.27%	2.27%
	<b><u>\$ 22,098,215</u></b>		

<u>Description</u>	<u>Par</u>	<u>Rate</u>	<u>Yield</u>	<u>Purchase Date</u>	<u>Maturity Date</u>	<u>Life Days</u>	<u>Remaining Days</u>	<u>Average Interest</u>
<b>Federal Government Agency Investment Portfolio</b>								
Federal Farm Credit Bank <sup>†</sup> (FFCB)	1,000,000	1.03%	1.03%	07/05/16	04/05/19	1,005	36	10,300
Federal Farm Credit Bank <sup>†</sup> (FFCB)	1,000,000	1.14%	1.14%	07/07/16	10/07/19	1,188	221	11,400
Fannie Mae <sup>†</sup> (FNMA)	1,000,000	1.30%	1.30%	05/25/16	11/25/19	1,280	270	13,000
Fannie Mae <sup>†</sup> (FNMA)	1,000,000	1.50%	1.50%	12/16/16	03/16/20	1,187	382	15,000
Federal Home Loan Bank <sup>†</sup> (FHLB)	2,000,000	1.75%	1.75%	01/30/17	07/30/20	1,278	518	35,000
Freddie Mac (FHLMC)	1,000,000	2.70%	2.70%	09/21/18	09/21/20	732	571	27,000
Fannie Mae <sup>†</sup> (FNMA)	1,000,000	1.75%	1.75%	12/28/16	09/28/20	1,371	578	17,500
Federal Home Loan Bank <sup>†</sup> (FHLB)	1,500,000	1.38%	1.38%	07/13/16	10/13/20	1,554	593	20,625
Freddie Mac (FHLMC)	1,500,000	2.13%	2.13%	12/29/17	06/29/21	1,279	852	31,875
Freddie Mac (FHLMC)	2,000,000	2.73%	2.73%	04/06/18	07/27/21	1,209	880	54,600
Federal Farm Credit Bank <sup>†</sup> (FFCB)	1,500,000	2.68%	2.68%	01/15/19	01/15/21	732	656	40,200
Federal Farm Credit Bank <sup>†</sup> (FFCB)	2,000,000	2.87%	2.87%	05/16/18	11/15/21	1,280	991	57,400
Federal Farm Credit Bank <sup>†</sup> (FFCB)	1,250,000	3.12%	3.12%	06/27/18	06/27/22	1,462	1,215	39,000
Federal Home Loan Bank <sup>†</sup> (FHLB)	1,500,000	2.38%	2.38%	12/14/17	12/13/22	1,826	1,384	35,625
Federal Farm Credit Bank <sup>†</sup> (FFCB)	1,000,000	2.66%	2.66%	01/30/18	01/30/23	1,827	1,432	26,600
	<b><u>\$ 20,250,000</u></b>						<b><u>705</u></b>	<b><u>\$ 29,008</u></b>

<sup>†</sup> Callable

<u>Description</u>	<u>Par</u>	<u>Rate</u>	<u>Yield</u>	<u>Purchase Date</u>	<u>Maturity Date</u>	<u>Life Days</u>	<u>Remaining Days</u>	<u>Average Interest</u>
Wells Fargo Bank Note	\$ 1,000,000	1.75%	1.75%	12/9/2016	5/24/2019	896	85	\$ 17,500
	<b><u>\$ 1,000,000</u></b>						<b><u>85</u></b>	<b><u>\$ 17,500</u></b>

<u>Description</u>	<u>Par</u>	<u>Rate</u>	<u>Yield</u>	<u>Purchase Date</u>	<u>Maturity Date</u>	<u>Life Days</u>	<u>Remaining Days</u>	<u>Average Interest</u>
California State Taxable Municipal Bond	\$ 1,500,000	2.30%	2.30%	1/29/2018	10/1/2020	976	581	\$ 34,500
	<b><u>\$ 1,500,000</u></b>						<b><u>581</u></b>	<b><u>\$ 34,500</u></b>

<u>Description</u>	<u>Par</u>	<u>Disc.Rate</u>	<u>Yield</u>	<u>Purchase Date</u>	<u>Maturity Date</u>	<u>Life Days</u>	<u>Remaining Days</u>	<u>Average Interest</u>
United States Treasury Bill	\$ 500,000	2.30%	2.37%	8/28/2018	8/15/2019	352	168	\$ 11,500
	<b><u>\$ 500,000</u></b>						<b><u>168</u></b>	<b><u>\$ 11,500</u></b>

Note: Cash and Sweep, LAIF and Wells Fargo Money Market Fund are liquid investments.

<u>Description</u>	<u>Par</u>	<u>Rate</u>	<u>Yield</u>	<u>Purchase Date</u>	<u>Maturity Date</u>	<u>Life Days</u>	<u>Remaining Days</u>	<u>Average Interest</u>
<u>Wells Fargo Certificates of Deposit</u>								
Private Bank & Trust Co Chicago	250,000	1.10%	1.10%	05/20/16	05/20/19	1,096	81	2,750
BMW Bank NY	50,000	1.95%	1.95%	06/20/14	06/20/19	1,827	112	975
Discover Bank	250,000	2.00%	2.00%	07/02/14	07/02/19	1,827	124	5,000
Centennial Bank Conway	250,000	1.20%	1.20%	05/20/16	11/20/19	1,280	265	3,000
Everbank/Jacksonville FL	250,000	1.45%	1.45%	12/09/16	12/09/19	1,096	284	3,625
American Exp Centurion	50,000	2.20%	2.20%	12/11/14	12/11/19	1,827	286	1,100
Bank of China/New York	250,000	2.75%	2.75%	12/28/18	12/27/19	365	302	6,875
Safra National Bank	250,000	2.80%	2.80%	12/27/18	04/15/20	476	412	7,005
Gothenburg State Bank & Trust	250,000	2.80%	2.80%	11/28/18	05/28/20	548	455	7,000
Capital One Bank, NA	50,000	2.30%	2.30%	07/23/15	07/29/20	1,834	517	1,150
Capital One Bank USA, NA	250,000	1.85%	1.85%	12/07/16	12/07/20	1,462	648	4,625
Pinnacle Gank TN	250,000	3.05%	3.05%	12/14/18	12/14/20	732	655	7,625
Mercantil Commercebank	250,000	1.90%	1.90%	12/16/16	12/16/20	1,462	657	4,750
Ally Bank	250,000	2.15%	2.15%	12/21/17	12/21/20	1,097	662	5,375
Morgan Stanley Bank	250,000	2.15%	2.15%	12/21/17	12/21/20	1,097	662	5,375
Merrick Bank	250,000	2.25%	2.25%	01/30/18	01/29/21	1,096	701	5,625
Eagle Bank	250,000	2.85%	2.85%	09/07/18	03/08/21	914	739	7,125
First Internet Bank	250,000	2.20%	2.20%	12/18/17	12/17/21	1,461	1,023	5,500
BMO Harris Bank	250,000	2.80%	2.80%	04/13/18	04/13/22	1,462	1,140	7,000
JP Morgan Chase Bank	150,000	2.85%	2.85%	04/17/18	04/17/22	1,462	1,144	4,275
American Express Bank FSB	250,000	2.35%	2.35%	05/03/17	05/03/22	1,827	1,160	5,875
Citibank	250,000	3.00%	3.00%	05/16/18	05/23/22	1,469	1,180	7,500
Bridgewater Bank Bloom MN	250,000	3.20%	3.20%	12/14/18	06/14/22	1,279	1,202	8,000
Allegiance Bank Texas	250,000	2.50%	2.50%	01/23/19	01/23/20	366	298	6,250
US Bank Natl Assoc	250,000	2.55%	2.55%	01/23/19	01/23/20	366	298	6,375
	<b><u>\$ 5,550,000</u></b>						<b><u>600</u></b>	<b><u>\$ 129,755</u></b>

**SCWD Total Cash and Investments \$ 50,898,215**

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**Santa Clarita Valley Water Agency  
Valencia Water Division  
As of February 28, 2019  
Investment Report**

	<b>Current Balance</b>	<b>Percent of Total</b>	<b>Average Remaining Life Days</b>	<b>Weighted Average Yield</b>
Wells Fargo Cash and Sweep	\$2,940,739	18.0%	n/a	0.25%
LAIF	\$2,250,000	13.7%	n/a	2.36%
Certificates of Deposit	\$3,000,000	18.3%	457	0.22%
Corporate Bond	\$3,687,500	22.5%	641	1.43%
US Treasury Bill	\$4,500,000	27.5%	543	0.63%
<b>Total Cash and Investment</b>	<b>\$16,378,239</b>	<b>100.0%</b>		

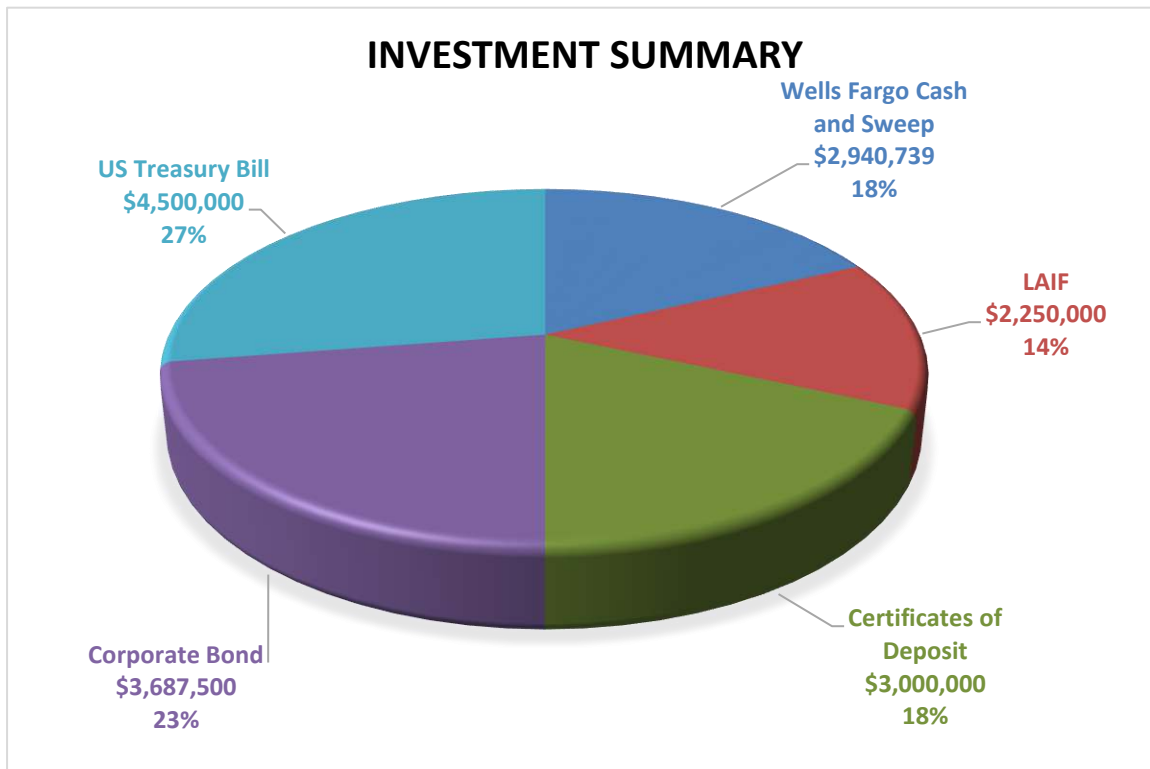
I certify that the investments of the Valencia Water Division are in compliance with the Investment Policy as adopted by the Board of Directors, and that the Division has the ability to meet the expenditure requirement for the next 6 months.



Rochelle Patterson  
Director of Finance and Administration, Treasurer



Kim Grass  
Sr. Management Analyst



**Valencia Water Division  
As of February 28, 2019**

Description	Balance	Rate	Yield
Wells Fargo Cash and Sweep	\$2,940,739	0.25%	0.25%
Local Agency Investment Fund (LAIF)	\$2,250,000	2.36%	2.36%
	<u>\$5,190,739</u>		

Description	Par	Rate	Yield	Purchase Date	Maturity Date	Life Days	Remaining Days	Average Interest
2/28/2019								
<b>Certificates of Deposit</b>								
FIRST DAKOTA NATIONAL BA	250,000.00	2.100%	2.100%	6/15/2018	3/15/2019	273	15	5,250
EAST-WEST BANK	250,000.00	2.300%	2.300%	6/29/2018	6/28/2019	364	120	5,750
MERCHANTS & MANUF BANK	250,000.00	2.250%	2.250%	7/11/2018	7/11/2019	365	133	5,625
MORGAN STANLEY PVT BANK	250,000.00	2.450%	2.450%	9/27/2018	9/27/2019	365	211	6,125
WOORI AMERICA BANK	250,000.00	2.500%	2.500%	10/1/2018	10/1/2019	365	215	6,250
FRANKLIN SYNERGY BANK	250,000.00	2.500%	2.500%	9/26/2018	11/26/2019	426	271	6,250
DRUMMOND COMMUNITY BANK	250,000.00	2.600%	2.600%	9/25/2018	3/25/2020	547	391	6,500
IBERIABANK/LA	250,000.00	2.850%	2.850%	11/28/2018	5/28/2020	547	455	7,125
BNY Mellon NA	250,000.00	2.800%	2.800%	9/24/2018	9/24/2020	731	574	7,000
STEARNS BANK NA	250,000.00	2.950%	2.950%	7/6/2018	7/6/2021	1096	859	7,375
BERKSHIRE BK/PITTSFIELD	250,000.00	3.150%	3.150%	11/30/2018	11/30/2021	1096	1006	7,875
COMENITY CAPITAL BANK	250,000.00	3.150%	3.150%	7/16/2018	7/18/2022	1463	1236	7,875
	<u>3,000,000.00</u>						<u>457</u>	<u>6,583</u>
<b>Corporate Bond</b>								
MUFG UNION BANK NA	687,500.00	2.250%	2.250%	9/20/2018	5/6/2019	228	67	15,469
FHLMC	3,000,000.00	3.000%	3.000%	12/27/2018	6/27/2022	1278	1215	90,000
	<u>3,687,500.00</u>						<u>641</u>	<u>52,734</u>
<b>US Treasury Bill</b>								
United States Treasury Bill	1,000,000.00	2.380%	2.450%	11/14/2018	9/12/2019	302	196	23,800
United States Treasury Bill	1,500,000.00	2.530%	2.613%	11/27/2018	11/7/2019	345	252	37,950
United States Treasury Bill	1,000,000.00	2.500%	2.500%	2/12/2019	1/31/2021	719	703	25,000
United States Treasury Bill	1,000,000.00	2.625%	2.625%	12/17/2018	12/15/2021	1094	1021	26,250
	<u>4,500,000.00</u>						<u>543</u>	<u>28,250</u>
<b>VWD Total Cash and Investments</b>	<u><b>16,378,239.47</b></u>							

# Check Registers

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## SCVWA - Regional Division

### Check Register Report

From: Feb 1, 2019 to Feb 28, 2019

Vendor Name	Description	Amount
A.V. EQUIPMENT RENTAL, INC.	REACHLIFT RENTAL 12/19	344.90
<b>A.V. EQUIPMENT RENTAL, INC.</b>		<b>344.90</b>
ACC BUSINESS	EARL SCHMIDT FILTRATION PLANT 12/11/18-1/10/19	369.89
	SCADA 12/11-01/10/19	739.77
<b>ACC BUSINESS</b>		<b>1,109.66</b>
ACE TREE SERVICE, INC.	TREE REMOVAL	950.00
<b>ACE TREE SERVICE, INC.</b>		<b>950.00</b>
ACWA	2019 SPONSORSHIP-K.MARTIN	2,000.00
<b>ACWA</b>		<b>2,000.00</b>
ACWA/JPIA	CLAIM# 17-0798	200.00
	COBRA-KF MARCH	18.56
	COBRA-SA MARCH	112.67
	NWD DENTAL-MARCH	7,974.93
	NWD EAP-MARCH	129.25
	NWD LIFE-MARCH	1,456.74
	NWD RETIREE-DENTAL	1,173.68
	NWD VISION-MARCH	1,020.80
	REGIONAL DENTAL-MARCH	11,326.41
	REGIONAL EAP-MARCH	204.45
	REGIONAL LIFE-MARCH	3,014.34
	REGIONAL RETIREE-DENTAL	2,373.63
	REGIONAL VISION-MARCH	1,651.84
	SCWD DENTAL-MARCH	6,350.68
	SCWD EAP-MARCH	117.50
	SCWD LIFE-MARCH	1,406.51
	SCWD RETIREE-DENTAL	886.27
	SCWD VISION-MARCH	928.00
	VWD DENTAL-MARCH	4,170.46
	VWD EAP-MARCH	89.30
	VWD LIFE-MARCH	1,450.71
	VWD VISION-MARCH	705.28
	WORKERS COMP 10/1-12/31	87,511.04
<b>ACWA/JPIA</b>		<b>134,273.05</b>
AFLAC	SCVWA FEB. 2018	8,250.98
	SCVWA JAN. 2018	8,307.76
<b>AFLAC</b>		<b>16,558.74</b>
AKEL ENGINEERING GROUP, INC.	HYDRAULIC MODEL CONSOLIDATION	513.00
<b>AKEL ENGINEERING GROUP, INC.</b>		<b>513.00</b>
ALL STAR FENCE	REPLACE GATE WHEELS	2,500.00
<b>ALL STAR FENCE</b>		<b>2,500.00</b>
AMERICAN BUSINESS MACHINES	WRCAN7270-TONER	8.00
<b>AMERICAN BUSINESS MACHINES</b>		<b>8.00</b>
ANDY GUMP, INC.	HOLDING TANK11/19-12/16	247.00
<b>ANDY GUMP, INC.</b>		<b>247.00</b>
APPLIED BEST PRACTICES	CDIAC CONSULT SERVICE FEE	2,000.00
	JAN SERVICES	766.50
<b>APPLIED BEST PRACTICES</b>		<b>2,766.50</b>
ARAMARK UNIFORM SERVICE INC.	LAB SERVICE JAN	165.44
	MAINTENANCE SERVICE JAN	1,323.38
<b>ARAMARK UNIFORM SERVICE INC.</b>		<b>1,488.82</b>

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Vendor Name	Description	Amount
AROUND THE CLOCK CALL CENTER	ANSWERING SERVICE FEB.	128.30
<b>AROUND THE CLOCK CALL CENTER</b>		<b>128.30</b>
ASTRA INDUSTRIAL SERVICES, INC	BACKFLOW- RIO VISTA WATER TREATMENT PLANT	82.45
<b>ASTRA INDUSTRIAL SERVICES, INC</b>		<b>82.45</b>
AT&T	EARL SCHMIDT FILTRATION PLANT COMP AUTODIALER	20.72
	EARL SCHMIDT FILTRATION PLANT SERVICE 1/11-2/10/19	122.75
	EARL SCHMIDT FILTRATION PLANT/RIO VISTA WATER TREATMENT PLANT ALARMS	94.71
	EARL SCHMIDT INTAKE PUMP STATION 1/11/19- 2/10/19	20.72
	IRRIGATION TELEMTRY	39.82
	INTERGRADED SERVICE DIGITAL NETWORK - EARL SCHMIDT FILTRATION PLANT TO RIO VISTA WATER TREATMENT PLANT	64.25
	INTERGRADED SERVICE DIGITAL NETWORK-RIO VISTA WATER TREATMENT PLANT TO EARL SCHMIDT FILTRATION PLANT 1/11	64.25
	LAN SERVICE 1/11-2/10/19	230.53
	MODEM 1/11/19-2/10/19	39.80
	PRIMARY INTERNET	1,276.16
	RIO VISTA INTAKE PUMP STATION ALARMS 1/11-2/10	58.87
	RIO VISTA WATER TREATMENT PLANT ELEVATOR SERVICE	20.72
	RIO VISTA WATER TREATMENT PLANT SERVICE 297- 1600	52.84
	RIO VISTA WATER TREATMENT PLANT SERVICE 297- 1607-19	159.16
	SAFETY/ IT / EVENTS	20.77
	T-1 INTERNET FEBRUARY	1,347.89
	TURNOUTS TELEMTRY	125.72
	WAREHOUSE/SUMMIT	847.48
<b>AT&amp;T</b>		<b>4,607.16</b>
AV PARTY RENTAL, INC.	EMPLOYEE HEALTH FAIR	1,210.00
	STRATEGIC PLANNING 1/25	222.35
<b>AV PARTY RENTAL, INC.</b>		<b>1,432.35</b>
AWARDS, TROPHIES & TREASURES	ANNIVERSARY PLAQUES	1,063.25
	BOARD OF DIRECTORS-NAME PLATE	135.78
	DROP-ASSEMBLY WOMAN SMITH	197.10
	DROP-CONGRESS WOMAN HILL	197.10
	EMPLOYEE NAME PLATES	60.23
	PROPERTY OF SCVWA-PLATE	60.23
<b>AWARDS, TROPHIES &amp; TREASURES</b>		<b>1,713.69</b>
BARBARA CAWLEY	2ND GRADE PROGRAM	2.17
	JAN MILEAGE	26.68
<b>BARBARA CAWLEY</b>		<b>28.85</b>
BAY ALARM COMPANY	ACCESS CONTROL 3479672 2/1-3/1	20.00
	MONITORING 3479472 2/1-3/1	35.00
<b>BAY ALARM COMPANY</b>		<b>55.00</b>

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Vendor Name	Description	Amount
BEST BEST & KRIEGER LLP	BIDDING REQUIREMENTS	312.00
	CAPACITY FEES JAN.	375.00
	CASTAIC CONDUIT	156.00
	CASTAIC CONDUIT DEC.	1,430.00
	CEQA DEC. 2018	1,946.00
	DEVIL'S DENS SOLAR PROJECT JAN	1,067.00
	EMPLOYEE BENEFITS	13,403.50
	FINANCING DEC. 2018	480.00
	GENERAL LEGAL DEC.	14,894.06
	GENERAL LEGAL JAN.	17,245.68
	VVC DISSOLUTION	288.00
	WATERFIX LITIGATION	2,536.60
	<b>BEST BEST &amp; KRIEGER LLP</b>	
BONNIE DEAGON	JAN MILEAGE	24.36
<b>BONNIE DEAGON</b>		<b>24.36</b>
BURRTEC WASTE INDUSTRIES INC.	FEB. SERVICES	339.30
<b>BURRTEC WASTE INDUSTRIES INC.</b>		<b>339.30</b>
BUSINESS MANAGEMENT DAILY	ANNUAL SUBSCRIPTION	89.00
<b>BUSINESS MANAGEMENT DAILY</b>		<b>89.00</b>
CALIFORNIA ADVOCATES, INC.	GOVERNMENT AFFAIRS SERVICES/LEGISLATIVE ANALYSIS	8,138.40
<b>CALIFORNIA ADVOCATES, INC.</b>		<b>8,138.40</b>
CALIFORNIA DEPARTMENT OF TAX	ENVIRONMENTAL FEE	1,146.00
<b>CALIFORNIA DEPARTMENT OF TAX</b>		<b>1,146.00</b>
CANYON RADIATOR AUTO REPAIR, INC.	LABOR/PARTS UNIT #I08	403.86
	LABOR/PARTS UNIT #I36	949.41
	LABOR/PARTS UNIT# I12	561.47
	LABOR/PARTS UNIT# I33	369.75
	LABOR/PARTS UNIT# I37	127.96
<b>CANYON RADIATOR AUTO REPAIR, INC.</b>		<b>2,412.45</b>
CAPPO	MEMBERSHIP DUES-B. LYTTLE	130.00
<b>CAPPO</b>		<b>130.00</b>
CDW GOVERNMENT, INC	3FT EXTENSION CABLE	278.46
	COMPUTER EQUIPMENT	1,154.69
<b>CDW GOVERNMENT, INC</b>		<b>1,433.15</b>
CED, INC.	LED FLOOD LIGHTS	465.38
	LED LAMPS	1,046.13
<b>CED, INC.</b>		<b>1,511.51</b>
CHANNING BETE COMPANY, INC.	WATER CONSERVE BOOKS	1,830.00
<b>CHANNING BETE COMPANY, INC.</b>		<b>1,830.00</b>
CHARLES P. CROWLEY COMPANY, INC.	90VDC MOTOR	5,963.37
	AMMONIA PUMPS	15,579.66
	FERRIC/CAUSTIC PUMPS	42,843.84
<b>CHARLES P. CROWLEY COMPANY, INC.</b>		<b>64,386.87</b>
CHARMAINE'S FLORIST	SYMPATHY FLOWERS-L. MEDINA	125.93
<b>CHARMAINE'S FLORIST</b>		<b>125.93</b>
CHAVON HALUSHKA	MILEAGE 2/6-7/19	162.16
	WATER EFFICIENCY WORKSHOP EXPENSE 2/6	20.40
<b>CHAVON HALUSHKA</b>		<b>182.56</b>
CLARK BROS. INC.	PARTIAL RETENTION RELEASE	200,000.00
<b>CLARK BROS. INC.</b>		<b>200,000.00</b>

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Vendor Name	Description	Amount
CMJ INFORMATION TECHNOLOGY INC.	MAIN/SUPPORT FEB 18	900.00
<b>CMJ INFORMATION TECHNOLOGY INC.</b>		<b>900.00</b>
COLE-PARMER INSTRUMENT INC.	LAB SUPPLIES	757.98
<b>COLE-PARMER INSTRUMENT INC.</b>		<b>757.98</b>
CORE & MAIN LP	BOLT & NUT KIT	45.91
	HYDRO-PNEUMATIC PARTS	180.07
	REDWOOD PIPE PLUGS	180.92
<b>CORE &amp; MAIN LP</b>		<b>406.90</b>
COSTCO/CAPITAL ONE COMMERCIAL	MEMBERSHIP RENEWAL	180.00
<b>COSTCO/CAPITAL ONE COMMERCIAL</b>		<b>180.00</b>
COUNTY SANITATION DISTRICT NO. 32	2014 DROUGHT GRANT	62,669.91
	ROUND 2 IMPLEMENTATION GRANT PROJECT 5 PASS THRU	217,671.74
<b>COUNTY SANITATION DISTRICT NO. 32</b>		<b>280,341.65</b>
CP SYSTEMS	INTERACTIVE DISPLAY	10,958.98
<b>CP SYSTEMS</b>		<b>10,958.98</b>
CSMFO	SEMINAR 10/23/18	150.00
<b>CSMFO</b>		<b>150.00</b>
CUSTOM CATERERS	BOARD OF DIRECTORS DINNER 3/5/19	580.35
<b>CUSTOM CATERERS</b>		<b>580.35</b>
CYNTHIA BRADY	JAN MILEAGE	29.00
<b>CYNTHIA BRADY</b>		<b>29.00</b>
DATALINK NETWORKS, INC	SQL RATE TABLE-DEC.	3,600.00
<b>DATALINK NETWORKS, INC</b>		<b>3,600.00</b>
DELTA CONVEYANCE FINANCE AUTHORITY	ADMINISTRATION COST SHARE	26,666.67
<b>DELTA CONVEYANCE FINANCE AUTHORITY</b>		<b>26,666.67</b>
DEPARTMENT OF PUBLIC WORKS	WASTE INSPECTION FEE	354.00
<b>DEPARTMENT OF PUBLIC WORKS</b>		<b>354.00</b>
DEPARTMENT OF WATER RESOURCES	CO# 160213 FEB 2019	730,908.00
	CO# 160213 JAN 2019	88,970.00
<b>DEPARTMENT OF WATER RESOURCES</b>		<b>819,878.00</b>
DIRECT SAFETY SOLUTIONS, INC.	CALIBRATION GAS	608.11
	FIELD STAFF JACKETS	5,928.88
	FIELD STAFF PARKAS	592.89
<b>DIRECT SAFETY SOLUTIONS, INC.</b>		<b>7,129.88</b>
DOLPHIN PROMOTIONS	EDUCATION GIVEAWAYS	5,639.25
	EMPLOYEE LONG SLEEVE SHIRTS	7,997.19
	EMPLOYEE APPAREL	7,222.13
	EMPLOYEE HATS	6,723.84
	FIELD JACKETS	6,088.75
	GIVE AWAY ITEMS	421.58
<b>DOLPHIN PROMOTIONS</b>		<b>34,092.74</b>
EAGLE AERIAL IMAGING	AERIAL UPDATE SUBSCRIPTION	3,600.00
<b>EAGLE AERIAL IMAGING</b>		<b>3,600.00</b>
EDWARD GLADBACH	NWRA MANAGEMENT EXPENSE 1/9-11/19	424.54
	NWRA MANAGEMENT REGISTRATION 1/9-11/19	375.00
	NWRA MANAGEMENT TRAVEL EXPENSE 1/9-11	622.66
<b>EDWARD GLADBACH</b>		<b>1,422.20</b>
ELYSSA PATRICIA GALICIA-BARRAZA	SMART CONTROLLER REBATE	109.00
<b>ELYSSA PATRICIA GALICIA-BARRAZA</b>		<b>109.00</b>
EMCOR SERVICES-MESA ENERGY SYSTEMS	COMPRESSOR AND REPAIR CONTRACT	7,936.50
<b>EMCOR SERVICES-MESA ENERGY SYSTEMS</b>		<b>7,936.50</b>

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Vendor Name	Description	Amount
EMPLOYMENT DEVELOPMENT DEPT.	UNEMPLOYMENT INS-VS	2,486.00
	WITHHOLDING 2/22/19	404.55
	WITHHOLDING 2/8/19	404.55
<b>EMPLOYMENT DEVELOPMENT DEPT.</b>		<b>3,295.10</b>
ESTIN PROMOTIONAL PRODUCTS	BOARD MEMBER APPAREL	220.82
<b>ESTIN PROMOTIONAL PRODUCTS</b>		<b>220.82</b>
EUROFINS EATON ANALYTICAL, INC.	PERCHLORATE 12/14, 12/16	600.00
	PERCHLORATE 12/20/18	300.00
<b>EUROFINS EATON ANALYTICAL, INC.</b>		<b>900.00</b>
FEDAK & BROWN LLP	AUDITOR SERVICES	2,100.00
<b>FEDAK &amp; BROWN LLP</b>		<b>2,100.00</b>
FEDEX	DELIVERY THRU 1/25	48.30
<b>FEDEX</b>		<b>48.30</b>
FLEETCOR TECHNOLOGIES, INC.	GASOLINE THRU 1/31	4,875.00
	SERVICES THRU 1/31	65.45
<b>FLEETCOR TECHNOLOGIES, INC.</b>		<b>4,940.45</b>
FRANCHISE TAX BOARD	WITHHOLDING 2/22/19	100.00
	WITHHOLDING 2/8/19	100.00
<b>FRANCHISE TAX BOARD</b>		<b>200.00</b>
GARY MARTIN	CSDA MANAGEMENT EXPENSE 2/1	16.10
	CSDA MANAGEMENT TRAVEL EXPENSE 2/1	103.32
	SOCAL WATER TRAVEL 1/23	59.79
<b>GARY MARTIN</b>		<b>179.21</b>
GASB	2019 SUBSCRIPTION	278.00
<b>GASB</b>		<b>278.00</b>
GOVERNMENT FINANCE OFFICERS ASSOC.	MEMBER DUES 2/1-1/31/19	1,330.00
<b>GOVERNMENT FINANCE OFFICERS ASSOC.</b>		<b>1,330.00</b>
GRAINGER, INC.	RESPIRATORS	1,137.33
	SECURITY CAMERA SIGNS.	39.09
	WARNING SIGN	39.09
<b>GRAINGER, INC.</b>		<b>1,215.51</b>
HACH COMPANY	4TH GRADE CHLORINE PACKS	111.82
	6TH GRADE CHEMICAL TEST	88.84
	AMMONIA MONOCHLORAMINE	411.55
	MAINTENANCE KITS	3,784.32
	REAGENTS/STANDARDS	7,055.68
<b>HACH COMPANY</b>		<b>11,452.21</b>
HARRINGTON INDUSTRIAL PLASTICS LLC	CAUSTIC PUMP INSTALLATION PART	4,895.59
<b>HARRINGTON INDUSTRIAL PLASTICS LLC</b>		<b>4,895.59</b>
HASA, INC.	BULK 12.5% SOLUTION SODIUM HYPOCHLORITE - (BLEACH)	4,618.72
<b>HASA, INC.</b>		<b>4,618.72</b>
HILL BROTHERS CHEMICAL CO.	BULK 19% AMMONIUM HYDROXIDE - (AQUA AMMONIA)	6,090.01
<b>HILL BROTHERS CHEMICAL CO.</b>		<b>6,090.01</b>
HYDREX PEST CONTROL CO.	PEST SERVICE 1/23	133.00
<b>HYDREX PEST CONTROL CO.</b>		<b>133.00</b>
IDEXX DISTRIBUTION, INC.	COLILERT POWDER	10,775.83
<b>IDEXX DISTRIBUTION, INC.</b>		<b>10,775.83</b>
IMANAGE LLC	LICENSE RENEWAL 2019	17,745.12
<b>IMANAGE LLC</b>		<b>17,745.12</b>
JEANINE HANCOCK	MILEAGE 1/29 & 1/31	20.77
<b>JEANINE HANCOCK</b>		<b>20.77</b>

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Vendor Name	Description	Amount
JEFFREY KOELEWYN	COA LAB MANAGEMENT EXPENSE 1/23	10.19
	COA LAB MANAGEMENT TRAVEL EXPENSE 1/23	14.00
<b>JEFFREY KOELEWYN</b>		<b>24.19</b>
JOHN MURRAY PLUMBING	NEW HOLDING TANK PLUMBING SERVICES	4,595.00
<b>JOHN MURRAY PLUMBING</b>		<b>4,595.00</b>
KANOWSKY & ASSOCIATES	APPLIED TO RETAINER	-475.00
	LEGAL SERVICES-DEC	1,007.00
<b>KANOWSKY &amp; ASSOCIATES</b>		<b>532.00</b>
KAREN SONKSEN	JAN MILEAGE	22.04
<b>KAREN SONKSEN</b>		<b>22.04</b>
KATHLEEN GORDON	EMP LUNCH/LEARN-COOKIES	59.62
<b>KATHLEEN GORDON</b>		<b>59.62</b>
KENNEDY/JENKS	UPDATE RISK MANAGEMENT PLAN	3,400.80
	GRANT ADMINISTRATION SERVICES-PROP 84 ROUND 2 IMPLEMENTATION	573.75
	PROPOSITION 84 IRWM DROUGHT GRANT ADMINISTRATION SERVICES	1,969.50
<b>KENNEDY/JENKS</b>		<b>5,944.05</b>
KHTS AM 1220	DIGITAL ADS-DEC.	3,000.00
<b>KHTS AM 1220</b>		<b>3,000.00</b>
KIMBERLY EGUEZ	JAN MILEAGE	38.28
<b>KIMBERLY EGUEZ</b>		<b>38.28</b>
L&M PRECISION, INC.	PNEUMATIC CYLINDERS	13,578.00
<b>L&amp;M PRECISION, INC.</b>		<b>13,578.00</b>
LAGERLOF,SENECAL,GOSNEY & KRUSE LLP	GENERAL LEGAL DEC.	8,700.00
	GENERAL LEGAL JAN.	11,472.00
	GSA GENERAL LEGAL JAN	96.00
<b>LAGERLOF,SENECAL,GOSNEY &amp; KRUSE LLP</b>		<b>20,268.00</b>
LEGALSHIELD	MEMBERSHIP DUES FEB.	349.90
<b>LEGALSHIELD</b>		<b>349.90</b>
LINKEDIN	RECRUITER LICENSE	13,500.00
<b>LINKEDIN</b>		<b>13,500.00</b>
LOWE'S	PARTS AND MATERIALS	1,698.68
<b>LOWE'S</b>		<b>1,698.68</b>
LUHDORFF & SCALMANINI	2018 SCV WATER REPORT	435.00
	2019 DATABASE MAINTENANCE	215.00
<b>LUHDORFF &amp; SCALMANINI</b>		<b>650.00</b>
LUIS M. MARGHERITIS	AUMA TRAINING EXPENSE 1/29	421.59
	MILEAGE 1/29-31/19	102.32
<b>LUIS M. MARGHERITIS</b>		<b>523.91</b>
LYNNE PLAMBECK	SOCAL WATER TRAVEL 1/23	37.47
<b>LYNNE PLAMBECK</b>		<b>37.47</b>
MARI-CO MAIL SERVICE	MARI-CO MAIL SERVICE	689.50
<b>MARI-CO MAIL SERVICE</b>		<b>689.50</b>
MARIE ELAINA WARD	SMART CONTROLLER REBATE	150.00
<b>MARIE ELAINA WARD</b>		<b>150.00</b>
MATHESON TRI-GAS, INC.	WATER TREATMENT CHEMICAL - BULK LIQUID OXYGEN	7,211.23
<b>MATHESON TRI-GAS, INC.</b>		<b>7,211.23</b>
MICHAEL BAKER INTERNATIONAL, INC.	ON-CALL ENGINEERING AND/OR CM AND INSPECTION SERVICES	14,772.69
<b>MICHAEL BAKER INTERNATIONAL, INC.</b>		<b>14,772.69</b>

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Vendor Name	Description	Amount
MICHAEL COLE	UNIFORM PANTS	150.00
<b>MICHAEL COLE</b>		<b>150.00</b>
MITESH SANGHAVI	SMART CONTROLLER REBATE	145.00
<b>MITESH SANGHAVI</b>		<b>145.00</b>
MUNITEMPS	HERRERA W/E 1/13	2,178.00
	HERRERA W/E 1/20	1,782.00
	MARTINEZ W/E 1/13	2,178.00
	MARTINEZ W/E 1/20	1,782.00
<b>MUNITEMPS</b>		<b>7,920.00</b>
NEWHALL WATER DIVISION	AWWA WORKSHOP REGISTRATION-C.HALUSHKA	375.00
	DEVIL'S DEB PIPE REPAIR	2,327.83
	GALVANIZED STEEL NIPPLE	11.41
	GASOLINE-UNIT# N73	94.92
	VALVE SUPPORT STAND	720.00
<b>NEWHALL WATER DIVISION</b>		<b>3,529.16</b>
NORTHWEST ENERGY EFFICIENCY COUNCIL	BOC LEVEL II-CG	65.00
	BOC LEVEL II-RH	65.00
<b>NORTHWEST ENERGY EFFICIENCY COUNCIL</b>		<b>130.00</b>
NOSSAMAN LLP	PERCHLORATE JAN 2019	21,633.53
<b>NOSSAMAN LLP</b>		<b>21,633.53</b>
PACIFIC PRINTING COMPANY	BUSINESS CARDS-C.HALUSHKA	71.18
	BUSINESS CARDS-D.ACOSTA	98.55
<b>PACIFIC PRINTING COMPANY</b>		<b>169.73</b>
PANERA BREAD/RISEN BREAD LLC	ADMINISTRATION MANAGEMENT 1/14/19	150.06
<b>PANERA BREAD/RISEN BREAD LLC</b>		<b>150.06</b>
PEST OPTIONS INC.	WEED ABATEMENT AND PEST CONTROL	350.00
<b>PEST OPTIONS INC.</b>		<b>350.00</b>
PRESCIENT SOFTWARE JRD, INC.	MUNEASE ANNUAL MAINTENANCE	15,500.00
<b>PRESCIENT SOFTWARE JRD, INC.</b>		<b>15,500.00</b>
PROMIUM, LLC.	LIMS ANNUAL MAINTENANCE	2,772.00
<b>PROMIUM, LLC.</b>		<b>2,772.00</b>
RED HAWK FIRE & SECURITY	FIRE ALARM REPAIR	2,276.56
<b>RED HAWK FIRE &amp; SECURITY</b>		<b>2,276.56</b>
RED WING SHOES	BOOT REPAIR-CN	100.00
<b>RED WING SHOES</b>		<b>100.00</b>
REEVES COMPLETE AUTO CENTER, INC.	LABOR/PARTS UNIT# I61	25.75
<b>REEVES COMPLETE AUTO CENTER, INC.</b>		<b>25.75</b>
REPUBLIC SERVICES	ROLL OFF RENTAL DEC.	64.16
	ROLL OFF RENTAL JAN.	386.45
	SERVICE FEB. 2018	271.56
	SERVICE JAN. 2018	271.56
<b>REPUBLIC SERVICES</b>		<b>993.73</b>
RICHARD VASILOPULOS	GASOLINE 2/6	33.63
	GROUNDWATER MANAGEMENT EXPENSE 2/4-6	90.17
	GROUNDWATER MANAGEMENT TRAVEL EXPENSE 2/4-6	87.76
<b>RICHARD VASILOPULOS</b>		<b>211.56</b>
ROSEDALE-RIO BRAVO WATER STORAGE	DROUGHT RELIEF PROJECT	190,058.19
<b>ROSEDALE-RIO BRAVO WATER STORAGE</b>		<b>190,058.19</b>

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Vendor Name	Description	Amount
SAGE STAFFING	BARRY W/E 1/13/19	2,166.69
	BARRY W/E 1/20/19	1,664.46
	BARRY W/E 12/16/18	2,284.00
	BARRY W/E 12/23/18	1,865.16
	BARRY W/E 12/30/18	1,353.16
	BARRY W/E 12/6/18	1,404.54
	BARRY W/E 12/9/18	1,865.16
<b>SAGE STAFFING</b>		<b>12,603.17</b>
SANTA CLARITA WATER DIVISION	1/8-2/8/19 SERVICE	369.50
<b>SANTA CLARITA WATER DIVISION</b>		<b>369.50</b>
SARAH FLEURY	MILEAGE 1/24	24.82
	SWOC MANAGEMENT EXPENSE 1/24	39.31
	SWOC MANAGEMENT TRAVEL EXPENSE 1/24	16.00
<b>SARAH FLEURY</b>		<b>80.13</b>
SAUGUS UNION SCHOOL DISTRICT	BUS TRIPS 12/3-12/19	705.41
<b>SAUGUS UNION SCHOOL DISTRICT</b>		<b>705.41</b>
SEDARU, INC	HYDRAULIC MODELING NOV/DEC	1,440.00
<b>SEDARU, INC</b>		<b>1,440.00</b>
SHADI BADER	WATER REUSE MANAGEMENT TRAVEL EXPENSE 2/12	40.00
<b>SHADI BADER</b>		<b>40.00</b>
SMART & FINAL	BOARD SUPPLIES	279.58
<b>SMART &amp; FINAL</b>		<b>279.58</b>
SOLAR STAR CA. XXIV, LLC/ SUNPOWER	JAN 2018 SERVICE	12,918.54
<b>SOLAR STAR CA. XXIV, LLC/ SUNPOWER</b>		<b>12,918.54</b>
SOLAR STAR CA. XXVIII, LLC/SUNPOWER	JAN 2018 SERVICE	41,539.89
<b>SOLAR STAR CA. XXVIII, LLC/SUNPOWER</b>		<b>41,539.89</b>
SOUTHERN CA MATERIAL HANDLING, INC.	FORKLIFT MAINTENANCE	606.11
<b>SOUTHERN CA MATERIAL HANDLING, INC.</b>		<b>606.11</b>
SOUTHERN CALIFORNIA EDISON	BOUQUET PM 12/18-1/17	27.24
	CAMP PLENTY TURNOUT	74.43
	DL (SOLAR) 9/26-12/27	2,729.53
	EARL SCHMIDT FILTRATION PLANT PS 11/28-1/29	7,821.20
	EARL SCHMIDT FILTRATION PLANT PS 6/28-12/28/18	48,426.85
	EARL SCHMIDT INTAKE PUMP STATION SERVICE 11/28-1/29	1,172.94
	EARL SCHMIDT INTAKE PUMP STATION SERVICE 9/27-10/26	168.76
	HONBY PM 11/28-1/29	56.00
	HONBY PS 11/28-1/29	86.30
	LAKE HUGHES PIPE METER	68.17
	LOWER MESA PIPE METER	198.94
	N-2 TURNOUT 11/28-1/29	204.70
	NEWHALL RANCH RD PM	53.48
	RECYCLED WATER RESERVOIR	82.94
	RECYCLED WATER METER	55.16
	RIO VISTA(SOLAR) 9/26-12/27	38,488.10
	RIO VISTA INTAKE PUMP STATION SERVICE 12/27- 1/29	6,364.57
	RIO VISTA WATER TREATMENT PLANT GATE 11/28- 1/29	268.23
	SAUGUS1 WELL 12/7-1/9	7,543.50



# SCVWA - Regional Division

## Check Register Report

From: Feb 1, 2019 to Feb 28, 2019

Vendor Name	Description	Amount
	SAUGUS2 WELL 12/28-1/29	7,747.24
	SAND CANYON LOW VOLTAGE METER	271.52
	SAND CANYON-11 TURNOUT 11/28-	72.48
	SAND CANYON-7 TURNOUT 12/12-	51.76
	SAND CANYON PUMP STATION 11/28-1/29/19	47,898.63
	SANTA CLARITY RESERVOIR 9/27-1/29	665.44
	SUMMIT CIR 11/21-1/24	64.10
	SUMMIT CIR 12/21-1/23	708.68
	V-8 @ MCBEAN PKWY	56.42
<b>SOUTHERN CALIFORNIA EDISON</b>		<b>171,427.31</b>
SPECTRUM REACH	LRP DIGITAL ADS-JAN	5,000.00
	LRP DIGITAL COMMERCIAL-JAN	958.33
<b>SPECTRUM REACH</b>		<b>5,958.33</b>
STATE DISBURSEMENT UNIT	WITHHOLDING 2/22/19	702.71
	WITHHOLDING 2/8/19	702.71
<b>STATE DISBURSEMENT UNIT</b>		<b>1,405.42</b>
STAY GREEN INC.	REPLACE LEAKING VALVE	482.86
<b>STAY GREEN INC.</b>		<b>482.86</b>
STERLING WATER TECHNOLOGIES LLC	CATIONIC POLYMER 12/12	13,560.14
<b>STERLING WATER TECHNOLOGIES LLC</b>		<b>13,560.14</b>
STEVE'S FLORISTS	SYMPATHY FLOWERS	120.45
<b>STEVE'S FLORISTS</b>		<b>120.45</b>
STOLL CUSTOM MACHINING, INC.	RIO VISTA WATER TREATMENT PLANT FATE WHEELS	186.15
<b>STOLL CUSTOM MACHINING, INC.</b>		<b>186.15</b>
SUEZ TREATMENT SOLUTIONS, INC.	DIELECTRIC-OZONE GENERATOR	25,578.79
	OZONE GENERATOR TUBE REPAIR	26,360.19
<b>SUEZ TREATMENT SOLUTIONS, INC.</b>		<b>51,938.98</b>
SUNWEST ENGINEERING	UST AND AST PREVENTIVE INSPECTIONS, CERTIFICATIONS AND DO TRAINING	219.35
<b>SUNWEST ENGINEERING</b>		<b>219.35</b>
TAMERA BASTIAANS	JAN MILEAGE	24.36
<b>TAMERA BASTIAANS</b>		<b>24.36</b>
THADDEUS PATRICK MILLER	SMART CONTROLLER REBATE	79.00
<b>THADDEUS PATRICK MILLER</b>		<b>79.00</b>
THATCHER COMPANY OF CALIFORNIA, INC	LIQUIDE CHLORINE GAS	5,870.75
<b>THATCHER COMPANY OF CALIFORNIA, INC</b>		<b>5,870.75</b>
THE SIGNAL	DISPLAY AD 10/27/18	800.00
	FACEBOOK ADS-DEC.	1,500.00
	LEGAL AD-RFP 1/31/19	205.60
<b>THE SIGNAL</b>		<b>2,505.60</b>
THERMO ELECTRON NA LLC	LAB SUPPLIES	1,428.60
<b>THERMO ELECTRON NA LLC</b>		<b>1,428.60</b>
TIREHUB, LLC	TIRES-UNIT# I58	1,027.53
<b>TIREHUB, LLC</b>		<b>1,027.53</b>
TODD GROUNDWATER	GROUNDWATER MODELING SERVICE	709.65
<b>TODD GROUNDWATER</b>		<b>709.65</b>
TODD GRUBER	PRESCRIPTION SAFETY GLASSES	250.00
<b>TODD GRUBER</b>		<b>250.00</b>
TPX COMMUNICATIONS	RIO VISTA WATER TREATMENT PLANT SERVICE 2/16- 3/15	982.71
<b>TPX COMMUNICATIONS</b>		<b>982.71</b>

## SCVWA - Regional Division

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From: Feb 1, 2019 to Feb 28, 2019

Vendor Name	Description	Amount
UNDERGROUND SERVICE ALERT	SERVICE NOV. 2018	79.30
<b>UNDERGROUND SERVICE ALERT</b>		<b>79.30</b>
UNITED RECORDS MANAGEMENT, INC.	DATA IMAGING SERVICES	250.00
<b>UNITED RECORDS MANAGEMENT, INC.</b>		<b>250.00</b>
US HEALTHWORKS MEDICAL GROUP	PFT,RESP QST,FIT TEST	259.00
<b>US HEALTHWORKS MEDICAL GROUP</b>		<b>259.00</b>
VALENCIA COMMERCE CENTER ASSOC.	P4-S4 LL TURF REMOVAL	47,164.00
<b>VALENCIA COMMERCE CENTER ASSOC.</b>		<b>47,164.00</b>
VALENCIA WATER DIVISION	CHAIR MAT-D.RICHAN	59.11
	CUSTOMER CARE TRAINING	17.05
	ERGONOMIC CHAIR-D.RICHAN	344.00
<b>VALENCIA WATER DIVISION</b>		<b>420.16</b>
VALENCIA-MAYFAIR HOMEOWNERS ASSOC.	P3-LL TURF REMOVAL	1,578.00
<b>VALENCIA-MAYFAIR HOMEOWNERS ASSOC.</b>		<b>1,578.00</b>
VALLEY PUBLICATIONS	CC MAG/WEB ADS-JAN	327.00
<b>VALLEY PUBLICATIONS</b>		<b>327.00</b>
VERIZON WIRELESS	TELEMETRY 12/24-1/23	841.77
<b>VERIZON WIRELESS</b>		<b>841.77</b>
VWR SCIENTIFIC INC.	MICROSCOPE CAMERA	398.64
	SLIDES PLASTIC WELLS	16.81
<b>VWR SCIENTIFIC INC.</b>		<b>415.45</b>
WAGEWORKS, INC.	DEC 2018 SERVICE	266.20
	JAN 2019 SERVICE	510.60
<b>WAGEWORKS, INC.</b>		<b>776.80</b>
WARD'S SCIENCE	4TH GRADE PROTOZOA	61.10
	4TH GRADE SLIDES	120.39
<b>WARD'S SCIENCE</b>		<b>181.49</b>
WARREN DISTRIBUTING, INC.	PARTS-UNIT# I36	63.70
<b>WARREN DISTRIBUTING, INC.</b>		<b>63.70</b>
WAXIE SANITARY SUPPLY	JANITORIAL SUPPLIES	1,055.40
<b>WAXIE SANITARY SUPPLY</b>		<b>1,055.40</b>
WHEELER COMPANY	DEVIL'S DEN PROPERTY MANAGEMENT SERVICES	1,487.50
	2019 LANDSCAPE EDUCATION CONSULTING	1,360.00
<b>WHEELER COMPANY</b>		<b>2,847.50</b>
WHIFFAWAY, INC.	URINALS	147.81
<b>WHIFFAWAY, INC.</b>		<b>147.81</b>
WORK BOOT WAREHOUSE	SAFETY BOOTS- J.GILLIAM	250.00
<b>WORK BOOT WAREHOUSE</b>		<b>250.00</b>
<b>Summary</b>		<b>2,495,400.06</b>

AP Check Register with GL Distributions

Date Range: 2/1/2019 to 2/28/2019

Check No.	Ck Date	Vendor Name /	Inv Date	Amount	GL Account	Description
<b>CIP</b> Construction in Progress						
112421	2/7/2019	GREEN LANDSCAPE NURSERY 7/17/18	7/17/18	21.90	0300-00-1044	Marathon Sod - Hart High 300-1044
112445	2/14/2019	CONNECTRONICS S3720190.005	12/26/18	51.62	0300-00-1052	SCADA Antenna Sales Tax- Inv #S3720190.001 300-1052
112459	2/14/2019	PENHALL COMPANY 13660	9/26/18	2,237.50	0300-00-1056	Saw Cut - Main St 300-1056
112461	2/14/2019	QUINN RENTAL SERVICES 07944404	1/31/19	5,751.56	0300-01-307F	Excavator & Compaction Wheel Rntl - Sloan Cyn 301-307F
112474	2/21/2019	CHARLES P. CROWLEY COMPANY, INC. 25540	1/24/19	8,767.65	0300-00-1060	(1) Tank Mixer Replacement - Pinetree Tank #4 300-1060
112475	2/21/2019	CITY OF SANTA CLARITA MISC002090	2/11/19	348.00	0300-00-0975	Encroachment Permit Fees - Sierra Hwy & Newhall Ave 300-975
112489	2/21/2019	NATIONAL READY MIXED CONCRETE CO. 678659	2/6/19	594.04	0300-01-307F	(5) sk. Sand Slurry 301-307F
112492	2/21/2019	RMC, A WOODARD & CURRAN CO 26859	2/11/19	47,373.52	0300-00-1021	Phase 2C Recycled Water Main Extension 10-12/18 300-1021
<b>DIREMP</b> Director/Employee Expense						
112437	2/7/2019	US BANK 1/22/19	1/22/19	58.01	7161-00	Office Supp, Teflon Tapes, Car Wash, Towing Unit #68
112478	2/21/2019	DELAWARE MANAGEMENT TRUST CO. 2/1/19	2/1/19	470.00	2663-00	Roth IRA 2/19
<b>DRAFT</b> Drafting and Mapping Expense						
112464	2/14/2019	SCV WATER - VALENCIA WATER DIVISION 10399	1/31/19	835.70	5725-00	GIS Binders, Privacy Filters, Quarterly Training & Uniforms
<b>DUES</b> Dues/Memberships/Certification						
112411	2/7/2019	AMERICAN EXPRESS 1/28/19	1/28/19	165.00	7161-00	IT Support,Office Supp,Workshops, Workboots,Web Hosting 1/19
		1/28/19	1/28/19	430.00	7158-00	IT Support,Office Supp,Workshops, Workboots,Web Hosting 1/19
112430	2/7/2019	SCV WATER - SANTA CLARITA DIVISION 8425	1/30/19	85.00	7158-00	Brinks, Conference, Safety Gift Cards, Labor 12/18
112434	2/7/2019	SWRCB-DWOCF 08650	1/31/19	60.00	7160-00	T2 Renewal Fee - SP
112437	2/7/2019	US BANK 1/22/19	1/22/19	300.00	7161-00	Office Supp, Teflon Tapes, Car Wash, Towing Unit #68
112475	2/21/2019	CITY OF SANTA CLARITA SUS-00009N	1/31/19	147.00	5755-00	2019 Stormwater Inspection Permit Fee
<b>INSUR</b> Insurance						
112427	2/7/2019	ROBERT HARRIS INSURANCE AGENCY, INC. 123433	2/6/19	3,748.40	1710-00	Travel/Accident Insurance Renewal 1/15/19-1/15/20
<b>INV</b> Inventory						
112416	2/7/2019	CORE & MAIN LP K022441	1/16/19	5,831.27	1810-00	(2) 1" Master Meter, (10) 1-1/2" Master Meter
		K016583	1/15/19	2,439.17	1810-00	(1) 4" Octave Meter
112446	2/14/2019	CORE & MAIN LP K001178	1/17/19	1,956.71	1810-00	Inventory

Santa Clarita Valley Water Agency  
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Check No.	Ck Date	Vendor Name /	Inv Date	Amount	GL Account	Description
112467	2/14/2019	SWAGELOK 549392	1/23/19	2,782.79	1810-00	Cla-Val Materials
112481	2/21/2019	FAMCON PIPE AND SUPPLY INC 215749	1/30/19	4,875.41	1810-00	(90') 4" MJ Pipes, (73') 6" MJ/TJ Pipes
<b>MAINT</b>	Maintenance and Services					
112411	2/7/2019	AMERICAN EXPRESS 1/28/19 1/28/19	1/28/19 1/28/19	133.20 3,016.97	5525-00 7163-00	IT Support,Office Supp,Workshops, Workboots,Web Hosting 1/19 IT Support,Office Supp,Workshops, Workboots,Web Hosting 1/19
112412	2/7/2019	AMTECH ELEVATOR SERVICES DVA21120001	1/30/19	453.00	7221-00	Fire & Emergency Conditions Testing 12/13/18
112414	2/7/2019	BURRTEC WASTE INDUSTRIES INC N114529572 N114529572	2/1/19 2/1/19	87.01 87.01	7215-00 5755-00	Disposal Service 2/19 Disposal Service 2/19
112417	2/7/2019	CULLIGAN OF SYLMAR 1670075 1666048 1667714 1666157 1666049	1/31/19 1/31/19 1/31/19 1/31/19 1/31/19	148.00 488.00 32.00 972.00 122.00	5330-00	(4) Portable Tank Exchange - Pinetree 2/19 (4) Portable Tank Exchange - Castaic 2/19 (1) Portable Tank Exchange - Stetson Ranch 2/19 (4) Portable Tank Exchange - Newhall 2/19 (1) Portable Tank Exchange - Tesoro 2/19
112419	2/7/2019	EUROFINS EATON ANALYTICAL INC L0422661 L0434316 L0422664 L0433856 L0434102 L0428736 L0433857	11/19/18 1/30/19 11/28/18 1/28/19 1/30/19 12/21/18 1/28/19	1,020.00 1,345.00 1,400.00 480.00 100.00 800.00 240.00	5315-00	Water Analysis 10/15/18 - Newhall Water Analysis 1/9/19 - Castaic Well #7 Water Analysis 10/18/18 - N3 Turnout Water Analysis 1/14/19 - Newhall Water Analysis 12/27/18 - Castaic Well #7 Water Analysis 12/5/18 - N3 Turnout Water Analysis 1/14/19 - Pinetree
112426	2/7/2019	RICK FRANKLIN CONSTRUCTION INC 5447	1/31/19	10,944.00	5425-00	Asphalt Repairs - Lillyglen Dr
112430	2/7/2019	SCV WATER - SANTA CLARITA DIVISION 8425	1/30/19	509.91	5525-00	Brinks, Conference, Safety Gift Cards, Labor 12/18
112435	2/7/2019	UNDERGROUND SERVICE ALERT 120190466	2/1/19	95.80	5425-00	(52) Dig Alerts 1/19
112440	2/14/2019	AROUND-THE-CLOCK CALL CENTER INC 190200314101	2/4/19	278.50	7215-00	Answering Service 1/8-2/4/19
112441	2/14/2019	ASBURY ENVIRONMENTAL SERVICES I500-00404534	1/17/19	65.00	5755-00	Waste Oil Transportation & Recycle 1/2/19
112447	2/14/2019	COURIER-MESSENGER INC. 21607	1/31/19	400.00	5525-00	Courier Service 1/19
112450	2/14/2019	EQUATION TECHNOLOGIES INC. 53276	1/31/19	376.25	7163-00	Install Updated Print Boss & Confirm Print Process 1/25/19
112451	2/14/2019	EXPERIAN CD1910008557	1/25/19	178.61	5525-00	Credit Checks 1/19
112455	2/14/2019	JM MCKINNEY COMPANY V151876	1/31/19	851.72	5765-00	Service & Repairs to Pipe Freezer #1215220
112456	2/14/2019	LINO'S TRUCKING 2897507	1/28/19	1,100.00	5425-00	(10) hrs. Trucking Service
112460	2/14/2019	PRAXAIR DISTRIBUTION INC. 87214393	1/21/19	26.20	5706-00	Cylinder Rental 1/19
112468	2/14/2019	VULCAN MATERIALS CO. 72092841	1/31/19	1,360.00	5425-00	(4) LF Mixed Semi 1/28/19

Santa Clarita Valley Water Agency  
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Check No.	Ck Date	Vendor Name /	Inv Date	Amount	GL Account	Description
112469	2/14/2019	WASTE MANAGEMENT 3670430-0160-4	2/1/19	839.89	5755-00 (1) 40 yd. Roll-Off 1/25/19	
112470	2/14/2019	YP 2/1/19	2/1/19	21.00	7215-00 Directory Advertising 2/19	
112472	2/21/2019	ALL TEMPERATURES CONTROLLED INC 218430 218428 218432 218432 218429 218427	1/28/19 1/28/19 1/28/19 1/28/19 1/28/19 1/28/19	125.00 145.00 1,175.00 220.00 75.00 195.00	5325-00 Quarterly Maintenance 10-12/18 - Newhall Well #12 5225-00 Quarterly Maintenance 10-12/18 - Northlake Booster 7221-00 Quarterly Maintenance 12/18-2/19 - Office 5755-00 Quarterly Maintenance 12/18-2/19 - Office 5325-00 Quarterly Maintenance 10-12/18 - Castaic OSEC 5225-00 Quarterly Maintenance 10-12/18 - Stetson Ranch	
112476	2/21/2019	CLARK PEST CONTROL 2/19/19	2/19/19	47.00	7221-00 Pest Control Service 2/19	
112486	2/21/2019	MAGICAL FENCE 1/29/19	1/29/19	550.00	5165-00 Fence Repairs - Pinetree Tank #1	
112497	2/21/2019	TRENCH SHORING CO., INC. 1163400-0001	1/10/19	90.00	5425-00 Plywood Delivery Charge	
<b>MATSUP</b>		Material and Supply Expense				
112411	2/7/2019	AMERICAN EXPRESS 1/28/19	1/28/19	86.37	5215-00 IT Support, Office Supp, Workshops, Workboots, Web Hosting 1/19	
112416	2/7/2019	CORE & MAIN LP K020037	1/15/19	721.29	5425-00 (112) Marking Paint	
112420	2/7/2019	GRAINGER INC 9059700071 9059201088	1/16/19 1/16/19	48.70 274.48	5755-00 (1) pk. Serrated Utility Blade 5755-00 Hand Towels & Dust Mops	
112422	2/7/2019	HACH COMPANY 11293111 11293110	1/11/19 1/11/19	906.26 401.37	5330-00 Water Quality Supplies 5330-00 Water Quality Supplies	
112423	2/7/2019	HOME DEPOT CREDIT SERVICES 1/28/19	1/28/19	89.79	5275-00 (5) Rapid Set 55 lb. Mortar Mix	
112424	2/7/2019	MCMMASTER-CARR 81347729	12/11/18	221.69	5415-00 (20) Aluminum Sign	
112428	2/7/2019	ROYAL INDUSTRIAL SOLUTIONS 8870-560811	1/29/19	176.27	5175-00 (1) AC Volt Timing Relay - Castaic Well #2	
112430	2/7/2019	SCV WATER - SANTA CLARITA DIVISION 8425 8425	1/30/19 1/30/19	709.50 445.30	5175-00 Brinks, Conference, Safety Gift Cards, Labor 12/18 5215-00 Brinks, Conference, Safety Gift Cards, Labor 12/18	
112431	2/7/2019	SHILPARK PAINT 15475 15491 15492	1/11/19 1/11/19 1/11/19	71.60 153.67 30.34	5275-00 Paint & Supplies 5235-00 Paint & Supplies - NDF 5275-00 (1) gal. Paint	
112436	2/7/2019	USA BLUEBOOK 787222	1/16/19	1,419.62	5330-00 (19) Hach Total Chlorine Chemkey Reagents	
112437	2/7/2019	US BANK 1/22/19	1/22/19	137.60	5325-00 Office Supp, Teflon Tapes, Car Wash, Towing Unit #68	
112438	2/14/2019	AIRGAS SPECIALTY PRODUCTS 131579098	1/18/19	943.67	5330-00 Ammonium Hydroxide Solution - Newhall	
112439	2/14/2019	AQUA-FLO SUPPLY SI1322587 SI1322145	2/6/19 2/5/19	31.26 403.91	5325-00 Fittings - Tesoro RMS 5325-00 (5) Tru-Union Ball Check Valve - CDF	

Santa Clarita Valley Water Agency  
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Check No.	Ck Date	Vendor Name /	Inv Date	Amount	GL Account	Description
112442	2/14/2019	BELOW ZERO, INC 508691	1/23/19	432.00	5425-00 (12) 7/8" Carbide Cutter	
112443	2/14/2019	CDW DIRECT QWL4801	1/30/19	127.67	7118-00 (1) Adobe Acrobat License - DB	
112446	2/14/2019	CORE & MAIN LP K001178 K044106	1/17/19 1/18/19	449.39 423.02	5475-00 Inventory 5425-00 (5) 6" Hydrant Riser	
112452	2/14/2019	GRAINGER INC 9064790752	1/22/19	667.52	5225-00 (24) 3/8" Straight Connector	
112453	2/14/2019	HACH COMPANY 11304759	1/18/19	4,860.01	5330-00 Water Quality Supplies	
112457	2/14/2019	LORD & SONS P-163334	1/22/19	130.74	5455-00 (12) Mapp Gas Cylinder	
112460	2/14/2019	PRAXAIR DISTRIBUTION INC. 86535386	12/6/18	1,039.91	5706-00 Oxygen & Acetylene Refill, (2) Regulator	
112462	2/14/2019	ROYAL INDUSTRIAL SOLUTIONS 8870-560358 8870-560033	1/22/19 1/22/19	76.03 291.43	5175-00 120 VAC Relays & Socket - Castaic Well #2 5435-00 (4) 500V Fuse - Sewer Lift Station Pumps	
112466	2/14/2019	STEP SAVER INC 346044 346043 346045	2/6/19 2/6/19 2/6/19	152.31 57.55 249.31	5330-00 (1035) lbs. Certified Coarse Salt - Castaic 5330-00 (315) lbs. Certified Coarse Salt - Stetson Ranch 5330-00 (1855) lbs. Certified Coarse Salt - Newhall	
112467	2/14/2019	SWAGelok 549392	1/23/19	85.00	5225-00 Cla-Val Materials	
112473	2/21/2019	AQUA-FLO SUPPLY SI1323046	2/7/19	42.32	5175-00 (1) 2" Threaded Brass Union - Castaic Well #2	
112477	2/21/2019	CORE & MAIN LP K053100	1/24/19	86.21	5425-00 (1) 6" Hydrant Riser	
112482	2/21/2019	GRAINGER INC 9071385836 9071086202 9071385844 9071664446	1/29/19 1/29/19 1/29/19 1/29/19	201.74 24.92 13.80 33.07	5755-00 (2) 5 gal. Type II Safety Can 5715-00 (4) Weld-On Towing Hook 5755-00 (10) 12" Polypropylene Sheet Stock 5755-00 (10) 12" Polypropylene Sheet Stock	
112484	2/21/2019	HACH COMPANY 11318528	1/30/19	249.54	5330-00 (1) Calibration Kit	
112485	2/21/2019	HARRINGTON INDUSTRIAL PLASTICS LLC 005C2989	1/28/19	511.40	5175-00 (2) 1/2" Flaring Tool	
112487	2/21/2019	MCMaster-CARR 85103627	1/29/19	253.42	5755-00 Adhesive-Back Letter & Number Sets	
112488	2/21/2019	MICHAEL DEVORE TRUCKING CO. 95534	1/28/19	986.53	5425-00 (25) ton Fill Sand, (25) ton A-Base	
112493	2/21/2019	ROYAL INDUSTRIAL SOLUTIONS 8870-561145	2/8/19	122.27	5706-00 Tool Bag & Nut Driver - Unit #62	
112498	2/21/2019	USA BLUEBOOK 799850 799265	1/30/19 1/30/19	183.55 109.87	5325-00 (5) Pocket Thermometer 5325-00 (5) Thermometer	
<b>OFFSUP</b>	Office Supply Expense					
112411	2/7/2019	AMERICAN EXPRESS 1/28/19	1/28/19	55.78	7115-00 IT Support, Office Supp, Workshops, Workbooks, Web Hosting 1/19	
112415	2/7/2019	COAST TO COAST COMPUTER PRODUCTS A1926754	1/16/19	153.29	7118-00 (1) MICR Toner Cartridge	

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Check No.	Ck Date	Vendor Name /	Inv Date	Amount	GL Account	Description
112425	2/7/2019	OFFICE DEPOT BUSINESS CREDIT				
		1/28/19	1/28/19	271.77	7115-00	Office Supplies 1/19
112432	2/7/2019	SMART & FINAL				
		1/31/19	1/31/19	140.58	7115-00	Office Supplies 1/19
112437	2/7/2019	US BANK				
		1/22/19	1/22/19	443.58	7115-00	Office Supp, Teflon Tapes, Car Wash, Towing Unit #68
112452	2/14/2019	GRAINGER INC				
		9063410154	1/21/19	56.41	7115-00	(4) 36 pk. AA Battery
112490	2/21/2019	ONTRAC				
		8894782	1/31/19	147.63	7115-00	Shipping Charges 1/19
112491	2/21/2019	PACIFIC PRINTING CO.				
		63006	2/11/19	142.35	7115-00	(500) Business Cards - LM, JW
112496	2/21/2019	STAPLES CREDIT PLAN				
		2/6/19	2/6/19	356.69	7115-00	Office Supplies 1/19
<b>OTHER</b>	Other Expenses					
112464	2/14/2019	SCV WATER - VALENCIA WATER DIVISION				
		10399	1/31/19	42.63	7160-00	GIS Binders, Privacy Filters, Quarterly Training & Uniforms
<b>PERCHL</b>	Perchlorate					
112458	2/14/2019	NOSSAMAN LLP				
		491649	2/5/19	21,633.53	7150-00	Perchlorate Claim 1/19
<b>PURWTR</b>	Purchased Water					
	2/7/2019	SCV WATER				
		020519C	2/5/19	133,872.30	5130-00	Fixed Water Charges 1/19
		1900012	2/1/19	1,238.00	5315-00	Lab Fees 1/19
		020519A	2/5/19	20,342.58	5130-00	Purchased Water 1/19
112463	2/14/2019	SCV WATER				
		020519B	2/5/19	15,400.56	5130-00	Purchased Water 1/19 - Saugus Well #1 & #2
<b>RENTLE</b>	Rent/Lease Expense					
112454	2/14/2019	IRON MOUNTAIN RECORDS MANAGEMENT				
		ALSE706	1/31/19	251.11	7191-00	Document Storage Rental 2/19
		ALSV956	1/31/19	299.73	7191-00	Document Storage Rental - Vault 2/19
112483	2/21/2019	GREATAMERICA FINANCIAL SVCS				
		24197164	2/4/19	152.21	7225-00	Mail Machine Lease 2/19
<b>SAFETY</b>	Safety Expense					
112411	2/7/2019	AMERICAN EXPRESS				
		1/28/19	1/28/19	208.05	5735-00	IT Support, Office Supp, Workshops, Workboots, Web Hosting 1/19
112418	2/7/2019	DIRECT SAFETY SOLUTIONS INC				
		993568	1/10/19	810.66	5735-00	(4) dz. Safety Gloves, (47) Safety Glasses
		993567	1/10/19	643.41	5735-00	(8) dz. Safety Gloves
		993610	1/15/19	10.40	5735-00	(1) Safety Glasses
		993611	1/15/19	651.99	5735-00	(34) Safety Gloves
112430	2/7/2019	SCV WATER - SANTA CLARITA DIVISION				
		8425	1/30/19	125.00	5735-00	Brinks, Conference, Safety Gift Cards, Labor 12/18
112448	2/14/2019	DIRECT SAFETY SOLUTIONS INC				
		993662	1/18/19	1,351.31	5735-00	Safety Gloves
112471	2/14/2019	ZEE MEDICAL SERVICE				
		34-075894	2/11/19	239.51	5735-00	Medical & Safety Supplies 2/19
112480	2/21/2019	DIRECT SAFETY SOLUTIONS INC				
		993766	1/28/19	934.61	5735-00	(24) Safety Vest
<b>UNIFOR</b>	Uniforms					

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112444	2/14/2019	CINTAS CORP #684				
		684769881	2/6/19	1,011.65	5705-00	Uniform Rental W/E 2/6/19
		684772527	2/13/19	956.65	5705-00	Uniform Rental W/E 2/13/19
		684767229	1/30/19	1,011.65	5705-00	Uniform Rental W/E 1/30/19
112464	2/14/2019	SCV WATER - VALENCIA WATER DIVISION				
		10399	1/31/19	111.12	5705-00	GIS Binders, Privacy Filters, Quarterly Training & Uniforms
<b>UTILIT</b>		Utilities				
112413	2/7/2019	AT&T				
		1/23/19-1	1/23/19	325.24	7215-00	Backup Lines 661 254-1900 1/19
		1/23/19-2	1/23/19	242.16	7215-00	Elevator Emergency 661 254-4865 1/19
		1/23/19-3	1/23/19	150.87	7215-00	Operations Facility 661 254-1841 1/19
		1/23/19	1/23/19	128.14	7215-00	Backup Analog 661 753-9621 1/19
112433	2/7/2019	SPECTRUM BUSINESS				
		0023634012119	1/21/19	1,456.63	7215-00	Phone & Internet Services 2/19
112449	2/14/2019	EDISON CO				
		2/7/19	2/7/19	2,977.10	7215-00	A/C #2-40-708-2270 1/19
112465	2/14/2019	SPRINT				
		934727314-206	2/7/19	1,103.75	7215-00	Cell Phones 1/19
112479	2/21/2019	DIRECTV				
		35872232243	2/8/19	72.59	7215-00	Satellite Service 2/7-3/6/19 - Office & Operations Facility
		35872232243	2/8/19	72.59	5755-00	Satellite Service 2/7-3/6/19 - Office & Operations Facility
		35870005048	2/8/19	24.99	7215-00	Satellite Service 2/7-3/6/19 - Lobby
<b>VEHICL</b>		Vehicle Maintenance				
112429	2/7/2019	SCHWARTZ OIL CO., INC				
		128647	1/29/19	2,740.14	5715-00	(1000) gal. Unleaded Fuel
		128646	1/30/19	1,084.29	5715-00	(320) gal. Diesel
112437	2/7/2019	US BANK				
		1/22/19	1/22/19	49.90	5715-00	Office Supp, Teflon Tapes, Car Wash, Towing Unit #68
		1/22/19	1/22/19	481.25	5775-68	Office Supp, Teflon Tapes, Car Wash, Towing Unit #68
112494	2/21/2019	SCHWARTZ OIL CO., INC				
		128783	2/8/19	1,023.44	5715-00	(300) gal. Diesel
		128784	2/8/19	2,299.95	5715-00	(800) gal. Unleaded Fuel
112495	2/21/2019	SPI COMMUNICATIONS				
		6491	1/25/19	375.00	5775-74	Install Power Inverter - Unit #74
				356,731.31		

Payments: 356,731.31



**Totals by AP Distribution Code**

Dist. Code		Total Amou
<b>CIP</b>	Construction in Progress	<b>65,145.79</b>
<b>DIREMP</b>	Director/Employee Expense	<b>528.01</b>
<b>DRAFT</b>	Drafting and Mapping Expense	<b>835.70</b>
<b>DUES</b>	Dues/Memberships/Certification	<b>1,187.00</b>
<b>INSUR</b>	Insurance	<b>3,748.40</b>
<b>INV</b>	Inventory	<b>17,885.35</b>
<b>MAINT</b>	Maintenance and Services	<b>30,593.07</b>
<b>MATSUP</b>	Material and Supply Expense	<b>19,133.22</b>
<b>OFFSUP</b>	Office Supply Expense	<b>1,768.08</b>
<b>OTHER</b>	Other Expenses	<b>42.63</b>
<b>PERCHL</b>	Perchlorate	<b>21,633.53</b>
<b>PURWTR</b>	Purchased Water	<b>170,853.44</b>
<b>RENTLE</b>	Rent/Lease Expense	<b>703.05</b>
<b>SAFETY</b>	Safety Expense	<b>4,974.94</b>
<b>UNIFOR</b>	Uniforms	<b>3,091.07</b>
<b>UTILIT</b>	Utilities	<b>6,554.06</b>
<b>VEHICL</b>	Vehicle Maintenance	<b>8,053.97</b>

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A T & T	FEBRUARY - ANSWER SERVICE - ACCT# 335 451-0184 482 2	\$105.25
	FEBRUARY - OFFICE - ACCT# 020 749 6745 001	\$47.86
	FEBRUARY - OFFICE - ACCT# 661 286-4331 677 1	\$170.55
	FEBRUARY - TELEMETERING - ACCT# 831-000-2547-595	\$476.56
	FEBRUARY - WAREHOUSE - ACCT# 020 749 6745 001	\$77.41
<b>A T &amp; T</b>		<b>\$877.63</b>
A V EQUIPMENT RENTAL INC	BOOM RENTAL	\$320.00
	PROPANE, CHAIN	\$56.37
	SHOVELS, BROOMS	\$200.04
<b>A V EQUIPMENT RENTAL INC</b>		<b>\$576.41</b>
ADAM PONTIOUS	FILTERS FOR CHLORINATORS	\$325.05
	1/25/19 - MEAL FOR PRODUCTION STAFF	\$19.90
<b>ADAM PONTIOUS</b>		<b>\$344.95</b>
ADVANCED INDUSTRIAL SERVICES, INC.	S17715 RETENTION - BOUQUET TANK EXTERIOR	\$2,487.40
	S17716 RETENTION - DEANE TANK EXTERIOR	\$1,974.70
<b>ADVANCED INDUSTRIAL SERVICES, INC.</b>		<b>\$4,462.10</b>
ALTA FOOD CRAFT	COFFEE & KITCHEN SUPPLIES - SUMMIT CIRCLE	\$245.53
	COFFEE & KITCHEN SUPPLIES - WAREHOUSE	\$155.88
<b>ALTA FOOD CRAFT</b>		<b>\$401.41</b>
AMERICAN BUSINESS MACHINES	BASE & OVERAGE CHARGE - CANON/IR ADV C5255 & C5045 - 2/15/2019 TO 3/14/2019	\$780.57
	USAGE - CANON IMAGERUNNER ADV C9270 - 2/1/2018 TO 2/28/2018	\$194.02
<b>AMERICAN BUSINESS MACHINES</b>		<b>\$974.59</b>
AMERIPRIDE SERVICES, INC.	JANUARY - MATS	\$147.35
	JANUARY - UNIFORMS	\$1,606.00
<b>AMERIPRIDE SERVICES, INC.</b>		<b>\$1,753.35</b>
AQUA METRIC SALES CO.	1" I-PERL T/R METER	\$9,144.39
	MXU520MSP T/C MODULE	\$25,528.93
<b>AQUA METRIC SALES CO.</b>		<b>\$34,673.32</b>
AQUA-FLO SUPPLY	PARTS - CHLORINATOR	\$98.74
<b>AQUA-FLO SUPPLY</b>		<b>\$98.74</b>
ARC IMAGING RESOURCES	ENGINEERING - PRINT MAP BOOKS	\$2,781.80
<b>ARC IMAGING RESOURCES</b>		<b>\$2,781.80</b>
ARMORCAST PRODUCTS COMPANY	1" SOLID ARMORCAST LID	\$6,478.02
	3/4" ARMORCAST T.R. LID	\$9,055.65
	3/4" SOLID ARMORCAST LID	\$3,260.92
	437 ARMORCAST BOX	\$3,902.05
<b>ARMORCAST PRODUCTS COMPANY</b>		<b>\$22,696.64</b>
AROUND THE CLOCK	FEBRUARY SERVICE	\$887.52
<b>AROUND THE CLOCK</b>		<b>\$887.52</b>
ASCENSION RECOVERY MANAGEMENT, LLC	JANUARY BALANCE	\$82.80
<b>ASCENSION RECOVERY MANAGEMENT, LLC</b>		<b>\$82.80</b>
AUTOMATED WATER TREATMENT	CHLORINE TABLETS	\$6,404.00
<b>AUTOMATED WATER TREATMENT</b>		<b>\$6,404.00</b>
AUTONATION, INC.	AIR FILTER # 23	\$141.71
	CONTROLLER - S37	\$943.06
<b>AUTONATION, INC.</b>		<b>\$1,084.77</b>
BEAZER HOMES	S13622 REFUND DEPOSIT - INSTALL WATER SYSTEM FOR TRACT 53425-04, RIVER VILLAGE	\$153,072.22
<b>BEAZER HOMES</b>		<b>\$153,072.22</b>
BEST BEST & KRIEGER LLP	S10808 - SCWD CELL SITE & HONBY SOUTH CELL SITE	\$1,080.00
<b>BEST BEST &amp; KRIEGER LLP</b>		<b>\$1,080.00</b>
BODYSHOP661, INC.	2018 - FORD F-150XL , BODY REFINISH	\$1,336.28
<b>BODYSHOP661, INC.</b>		<b>\$1,336.28</b>
BRINK'S INC.	FEBRUARY SERVICE - SCWD	\$547.63
	S18907 - FEBRUARY SERVICE - NWD	\$547.63
<b>BRINK'S INC.</b>		<b>\$1,095.26</b>
BROOKFIELD HIGH GLEN LLC	HYD METER REFUND	\$867.17
<b>BROOKFIELD HIGH GLEN LLC</b>		<b>\$867.17</b>
BURRTEC WASTE INDUSTRIES	FEBRUARY - SERVICE	\$87.01
<b>BURRTEC WASTE INDUSTRIES</b>		<b>\$87.01</b>
CHARMAINE'S BOUQUET CANYON FLORIST	FLOWERS - 2/25/19, R.& L. SISK	\$84.32
<b>CHARMAINE'S BOUQUET CANYON FLORIST</b>		<b>\$84.32</b>
CIVILTEC ENGINEERING INC.	S14612 - TRACT NO. 53074 SAND CANYON PLAZA	\$1,931.25

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Vendor Name	Transaction Description	Transaction Amount
	S16604 - RECYCLED WATER DESIGN PHASE 2	\$1,560.00
	S16611 - VISTA CANYON PH2 POTABLE/RECYCLED DESIGN	\$1,402.50
	S16623 - SKYLINE RANCH ZONE 16" PIPELINE DESIGN	\$4,650.00
	S17612 - SKYLINE RANCH TANKS REDESIGN	\$330.00
	S17621 - CONCORD PLANNING PHASE	\$6,127.00
<b>CI VILTEC ENGINEERING INC.</b>		<b>\$16,000.75</b>
CONNECTRONICS	S17728 - SCADA RADIO UPGRADE - CONTROLLER	\$808.13
	S17728 - SCADA RADIO UPGRADE - WARRANTY	\$128.00
<b>CONNECTRONICS</b>		<b>\$936.13</b>
CORE & MAIN LP	1 1/2" BRASS ELL	\$117.73
	1 1/2" FIP BRASS COUPLING	\$51.52
	1 1/2" PLUG	\$57.82
	1 1/2" STREET ELL	\$169.62
	1 1/2" X 1" BRASS REDUCER	\$55.63
	1 1/2" X 3" BRASS NIPPLE	\$75.98
	1 1/2" X 4" BRASS NIPPLE	\$39.64
	1 1/2" X 6" NIPPLES	\$87.78
	1 1/2" X CLOSE BRASS NIPP	\$51.36
	1 X 2 5/8" BRASS METER CO	\$943.13
	1" BRASS PIPE PLUG	\$215.50
	1" FIP BRASS COUPLING	\$97.24
	1" FIP X CTS COMP. COUP	\$560.42
	1" IPS INSTATITE PIPE COU	\$528.56
	1" MIP X CTS COMP. COUP	\$403.40
	1" MIP X INSTATITE IPS CO	\$371.86
	1" PLASTIC METER GASKET	\$151.11
	1" PLASTIC TUBING, CLASS	\$306.60
	1" X 3" BRASS NIPPLE	\$86.50
	1" X 4" BRASS NIPPLES	\$113.00
	1" X 5/8" X 3/4" BALL ANG	\$836.69
	1" X 6" BRASS NIPPLE	\$83.00
	10" RING GASKETS	\$77.85
	12" FLG X HYMAX ADAPTER	\$803.35
	16" FLANGE BOLT KITS	\$192.76
	2" BRASS SCREW TEE	\$326.92
	2" PRO PRESS COUPLING # 78	\$290.92
	2" PRO PRESS X M/A	\$954.31
	3/4" BRASS PIPE COUPLING	\$159.87
	3/4" BRASS, STREET, ELL	\$128.39
	3/4" IP BRASS BALL VALVE	\$1,264.94
	3/4" PLASTIC TUBING, CLAS	\$183.96
	3/4" X 1" BRASS TEE	\$92.97
	3/4" X 2 1/2" BRASS NIPPL	\$51.68
	3/4" X 2" BRASS NIPPLES	\$55.85
	3/4" X 3" BRASS NIPPLES	\$59.79
	3/4" X 5" BRASS NIPPLES	\$93.50
	3/4" X CLOSE BRASS NIPPLE	\$44.35
	6" FLG X HYMAX ADAPTER	\$685.12
	6" HYMAX COUPLING	\$1,338.09
	8 X 6 NIPPLE	\$205.63
	8" C900 PIPE	\$369.67
	8" CLASS 300 GASKET	\$117.60
	8" HYMAX COUPLING	\$1,777.91
	8" SLIP ON FLANGES	\$224.20
	COUPLINGS	\$1,288.47
	LOCKS	\$247.29
	MASTER LOCKS	\$589.72
	VALVE, LEVER	\$320.52
<b>CORE &amp; MAIN LP</b>		<b>\$17,349.72</b>

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Vendor Name	Transaction Description	Transaction Amount
DAN'S WELDING SERVICE	S15714 - (2) 10" FLANGES FOR CLAY VALVES SWAP @ SC12	\$460.00
	WELDING - SKYBLUE BOOSTER STATION	\$460.00
<b>DAN'S WELDING SERVICE</b>		<b>\$920.00</b>
DATAVO	FEBRUARY - WAREHOUSE - ACCT# 1003777	\$54.72
<b>DATAVO</b>		<b>\$54.72</b>
DESIGN SPACE MODULAR BUILDINGS	OPS - SERIAL NUMBERS 56472-01 & 56472-02, (2) STEPS METAL NON ADA	\$1,335.97
<b>DESIGN SPACE MODULAR BUILDINGS</b>		<b>\$1,335.97</b>
DICKINSON ENTERPRISE, INC.	BALL JOINT, ROTOR # 33	\$2,982.48
	BEARING, BRAKE # 5	\$3,190.93
	BRAKES, SHOCKS # 8	\$1,796.35
	HOSE, OIL, FILTER # 14	\$861.02
	LUBE, BRAKES # 35	\$1,759.87
	LUBE, OIL, FILTER # 25	\$144.83
	P S FLUSH, FILTER # 11	\$616.94
	TIRE # 10	\$474.52
	TIRE # 7	\$301.83
	TIRES # 29	\$510.01
<b>DICKINSON ENTERPRISE, INC.</b>		<b>\$12,638.78</b>
DIVERSIFIED INSPECTIONS/	INSPECT CRANE	\$574.69
	INSPECT FRKLFT.CRANE	\$712.05
<b>DIVERSIFIED INSPECTIONS/</b>		<b>\$1,286.74</b>
EUROFINS EATON ANALYTICAL, INC.	UCMR4 - SIERRA WELL 6 TREATED & NORTH OAKS WELLS BLENDED PART	\$2,200.00
<b>EUROFINS EATON ANALYTICAL, INC.</b>		<b>\$2,200.00</b>
FEDEX	RETURN CHECK RECEIVED IN ERROR	\$18.29
<b>FEDEX</b>		<b>\$18.29</b>
GARY'S AUTO COLLISION CENTER	REPLACE GLASS S3	\$275.00
<b>GARY'S AUTO COLLISION CENTER</b>		<b>\$275.00</b>
GRAINGER	(5) 5 GALLON CANS	\$468.11
<b>GRAINGER</b>		<b>\$468.11</b>
GREEN LANDSCAPE NURSERY	PUR - 2018	\$217.81
<b>GREEN LANDSCAPE NURSERY</b>		<b>\$217.81</b>
HOME DEPOT CREDIT SERVICES	COOLER, SPRAYER	\$83.93
	COVER, GASKET	\$10.40
	LATE FEE	\$20.00
	S17728 - SCADA RADIO UPGRADE	\$56.24
	S17728 - SCADA RADIO UPGRADE	\$465.01
	SMALL TOOL	\$303.59
	SMALL TOOLS	\$76.12
	SMALL TOOLS	\$192.37
<b>HOME DEPOT CREDIT SERVICES</b>		<b>\$1,207.66</b>
HYDREX PEST CONTROL	SCWD - JANUARY SERVICE	\$54.00
<b>HYDREX PEST CONTROL</b>		<b>\$54.00</b>
INFOSEND, INC.	BALANCE - JANUARY BILL	\$47.80
	BALANCE - JANUARY POSTAGE	\$207.65
	CALENDAR INSERTS - CUSTOMER SERVICE	\$1,223.75
	JANUARY BILL TO 1/25	\$3,403.29
	JANUARY - E BILLS	\$512.50
	JANUARY - POSTAGE TO 1/25	\$10,529.71
<b>INFOSEND, INC.</b>		<b>\$15,924.70</b>
IRON MOUNTAIN	JANUARY STORAGE & SERVICE	\$1,258.66
	JANUARY SHREDDING	\$74.23
<b>IRON MOUNTAIN</b>		<b>\$1,332.89</b>
ISCO MACHINERY, INC.	LOADER RENTAL	\$1,991.75
<b>ISCO MACHINERY, INC.</b>		<b>\$1,991.75</b>
J. P. ARMAN CO.	PATCH GOLDSTREAM	\$4,705.00
	PATCH SHINEDALE	\$2,909.00
<b>J. P. ARMAN CO.</b>		<b>\$7,614.00</b>
JENSEN DESIGN & SURVEY, INC.	S18304V - 29070 AVE VALLEY VIEW FIRE FLOW ANALYSIS	\$2,040.00
	S18307V - 24575 & 24525 COPPERHILL DR FIRE FLOW ANALYSIS	\$1,080.00
<b>JENSEN DESIGN &amp; SURVEY, INC.</b>		<b>\$3,120.00</b>
JOHN DINOVI	S17622 - REFUND DEPOSIT, 3-1" SERVICE LINES & METERS @ 26972 1/2, 26976 & 26976 1/2 SAND CYN RD	\$2,260.02

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Vendor Name	Transaction Description	Transaction Amount
<b>JOHN DI NOVI</b>		<b>\$2,260.02</b>
JOHN MURRAY PLUMBING	SVC CALL - 19639 ERMINE STRRET, CANYON COUNTRY	\$198.00
<b>JOHN MURRAY PLUMBING</b>		<b>\$198.00</b>
JOHNSTONE SUPPLY	FILTERS	\$239.02
<b>JOHNSTONE SUPPLY</b>		<b>\$239.02</b>
KENNEDY/JENKS CONSULTANTS	S16618 - SCVWA-GVALLEY WATERLINE EXTLA, SERVICES RENDERED THROUGH 12/28/18	\$2,706.17
	S16618 - SCVWA-DESIGN LADWP, SERVICES RENDERED THROUGH 1/25/19	\$352.50
<b>KENNEDY/ JENKS CONSULTANTS</b>		<b>\$3,058.67</b>
KIMBALL MIDWEST	BULBS, WASHERS, NUTS	\$158.79
	CLAMPS, WASHERS	\$89.67
	SAFETY GLASSES	\$129.69
	SAFETY GLASSES	\$43.23
<b>KIMBALL MIDWEST</b>		<b>\$421.38</b>
MARI-CO MAIL SERVICE	JANUARY SERVICE	\$300.00
<b>MARI-CO MAIL SERVICE</b>		<b>\$300.00</b>
NAPA AUTO & TRUCK PARTS	LATE FEE	\$6.83
	FILTERS - 310E	\$248.93
	MUD FLAP	\$12.96
<b>NAPA AUTO &amp; TRUCK PARTS</b>		<b>\$268.72</b>
NEWHALL WATER DIVISION-SCVWA	DIESEL IN VEHICLES	\$659.15
	GAS IN VEHICLES	\$1,146.02
	GASOLINE	\$1,944.50
	LABOR MAINLINE REPAIR	\$1,070.49
	LABR-SERVICE LEAK	\$561.99
	S18802 - AGED METER CHG	\$5,244.49
	TESTING SUPPLIES	\$4,446.55
	TESTING SUPPLIES	\$2,381.40
<b>NEWHALL WATER DIVISION-SCVWA</b>		<b>\$17,454.59</b>
NOSSAMAN LLP	S98806 - PERCHLORATE CONTAMINATION CLAIM	\$21,633.53
<b>NOSSAMAN LLP</b>		<b>\$21,633.53</b>
OFFICE DEPOT, INC.	SCWD - KITCHEN SUPPLIES	\$155.92
	SCWD - OFFICE SUPPLIES	\$5.06
	SCWD - OFFICE SUPPLIES	\$78.64
<b>OFFICE DEPOT, INC.</b>		<b>\$239.62</b>
ON TIME TELECOM, INC.	PURCHASE ROBO CALL 150,000 CREDITS	\$4,500.00
<b>ON TIME TELECOM, INC.</b>		<b>\$4,500.00</b>
PACIFIC PRINTING COMPANY	SCWD - ENVELOPES FOR CHECKS	\$566.66
	CUSTOMER SERVICE - SHUT OFF DOOR HANGERS	\$525.86
<b>PACIFIC PRINTING COMPANY</b>		<b>\$1,092.52</b>
PATRICIA MC CLURE	CUSTOMER SERVICE - CREATE LIST OF ACTIVE ACCOUNTS WITH EMAILS	\$300.00
	S18804 - WATER RESOURCES - CONSUMPTION LETTERS	\$1,050.00
<b>PATRICIA MC CLURE</b>		<b>\$1,350.00</b>
PAUL'S PAINT & HARDWARE	MIXING CONTAINERS	\$23.88
	MURIATIC ACID	\$24.05
<b>PAUL'S PAINT &amp; HARDWARE</b>		<b>\$47.93</b>
PAYMENTUS GROUP INC.	JANUARY CREDIT CARD FEES	\$12,244.80
<b>PAYMENTUS GROUP INC.</b>		<b>\$12,244.80</b>
PERIMETER SECURITY SYSTEMS	REMOTES	\$358.31
<b>PERIMETER SECURITY SYSTEMS</b>		<b>\$358.31</b>
PEST OPTIONS INC.	FEBRUARY SERVICE	\$2,099.59
	JANUARY SERVICE	\$2,099.59
<b>PEST OPTIONS INC.</b>		<b>\$4,199.18</b>
PETRO LOCK, INC.	DIESEL	\$1,196.32
	GASOLINE	\$2,612.24
	GASOLINE	\$2,167.55
	SURCHARGE	\$10.95
	SURCHARGE	\$10.95
<b>PETRO LOCK, INC.</b>		<b>\$5,998.01</b>

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PHYL-MAR ELECTRICAL SUPPLY	CONDUIT ELBOWS	\$66.34
	S17728 - SCADA RADIO UPGRADE	\$746.37
<b>PHYL-MAR ELECTRICAL SUPPLY</b>		<b>\$812.71</b>
PRAXAIR DISTRIBUTION, INC	CARBON DIOXIDE	\$77.34
	SAW BLADES	\$162.06
<b>PRAXAIR DISTRIBUTION, INC</b>		<b>\$239.40</b>
PUMP DESIGN & SUPPLY CO.	S18707 - BOWL REPLACEMENT - LINDA VISTA	\$2,067.08
	S18707 - BOWL REPLACEMENT - VIA PRINCESSA	\$15,089.50
<b>PUMP DESIGN &amp; SUPPLY CO.</b>		<b>\$17,156.58</b>
RC BECKER & SON, INC	CREDIT REFUND - REF HYDRANT METER 28355 KELLY JOHNSON PKWY	\$193.30
<b>RC BECKER &amp; SON, INC</b>		<b>\$193.30</b>
RED WING BUSINESS ADVANTAGE ACCT	SHOES - D. FORRAND	\$250.00
<b>RED WING BUSINESS ADVANTAGE ACCT</b>		<b>\$250.00</b>
ROYAL INDUSTRIAL SOLUTIONS	S17728 - W200 RED PLASTIC END CAPS	\$127.02
	S17728 - 36"X30"X12" ENCLOSURE AND BACK PANEL	\$522.51
	S18710 - MISC. MOTOR REPAIR, 20-COMM-ER ETHERNET/IP ADP	\$6,559.95
<b>ROYAL INDUSTRIAL SOLUTIONS</b>		<b>\$7,209.48</b>
S & L SAFETY PRODUCTS	GLOVES	\$223.38
	NECK SHADE	\$48.57
<b>S &amp; L SAFETY PRODUCTS</b>		<b>\$271.95</b>
SAGE STAFFING	WK END 12/16 - CUST SVC	\$1,672.00
	WK END 12/9 - CUST SVC	\$1,292.00
	WK END 2/10 - CUST SVC	\$1,700.50
	WK END 2/17 - CUST SVC	\$1,368.00
	WK END 2/3 - CUST SVC	\$1,368.00
	WK END 2/10 - OFFICE ASSISTANT	\$1,367.83
	WK END 2/17 - OFFICE ASSISTANT	\$1,145.16
	WK END 2/3 - OFFICE ASSISTANT	\$1,145.16
	WK END 1/27 - OFFICE ASSISTANT	\$1,113.35
<b>SAGE STAFFING</b>		<b>\$12,172.00</b>
SANTA CLARITA VALLEY WATER AGENCY	JANUARY LAB	\$2,780.00
	S16623 - SKYLINE RANCH	\$24.00
	S18610 - FIRE SERVICE, SIERRA VISTA	\$24.00
<b>SANTA CLARITA VALLEY WATER AGENCY</b>		<b>\$2,828.00</b>
SCHWARTZ OIL CO	DIESEL	\$1,406.04
	GASOLINE	\$1,796.54
<b>SCHWARTZ OIL CO</b>		<b>\$3,202.58</b>
SCVCOA SUPPORTERS, LLC	S18611 REFUND DEPOSIT - FIRE HYDRANT INSTALLATION @ SCV SENIOR CENTER	\$1,657.89
<b>SCVCOA SUPPORTERS, LLC</b>		<b>\$1,657.89</b>
SO. CALIFORNIA EDISON CO.	ACCT# 2-40-637-4652 - FEBRUARY CHARGE	\$2,393.89
	ACCT# 2-40-637-7457 - JANUARY BALANCE AFTER CREDITS	\$18,872.83
	ACCT# 2-40-637-4652 - JANUARY CHARGES	\$31,472.47
	ACCT# 2-40-637-9065 - DECEMBER OFFICE BILLING	\$2,338.85
	ACCT# 2-40-637-9065 - DECEMBER WAREHOUSE BILLING	\$1,287.16
<b>SO. CALIFORNIA EDISON CO.</b>		<b>\$56,365.20</b>
STAATS CONSTRUCTION INC.	PAVE 4 LOCATIONS, SAW CUT, DUMP FEES L.S - SKYBLUE TANK ROAD	\$6,850.00
	POT HOLE - SKY BLUE TANKS	\$28,904.00
	S14607 - REPLACE ANGLE STOP DAMAGED BY OTHERS ON 1" SVC ON MALDONALDO	\$550.00
	S18303V - INSTALLATION OF A 2" WATER SVC	\$18,890.00
	S18303V - SOILS ENGINEER - R T FRANKLIN & ASSOC.	\$2,421.00
	S18610 - 8" FIRE SERVICE INSTALLATION	\$22,784.00
	S18610 - PRESSURE TEST & CHLORINATE	\$1,878.00
<b>STAATS CONSTRUCTION INC.</b>		<b>\$82,277.00</b>
STAPLES ADVANTAGE	ENGINEERING - PAPER	\$332.86
<b>STAPLES ADVANTAGE</b>		<b>\$332.86</b>
SWRCB-DWOC	FOOTE T2	\$60.00
<b>SWRCB-DWOC</b>		<b>\$60.00</b>
TOMICI'S PRESSURE WASHING SERVICE	SCWD - SWEEPING SERVICE	\$2,800.00
<b>TOMICI'S PRESSURE WASHING SERVICE</b>		<b>\$2,800.00</b>
TPX COMMUNICATIONS	FEBRUARY SERVICE - OFFICE - ACCT# 87050	\$788.68
<b>TPX COMMUNICATIONS</b>		<b>\$788.68</b>
TROPICAL WEST DESIGNS	PLANT - LOBBY, SUMMIT CIRCLE	\$18.07

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<b>TROPICAL WEST DESIGNS</b>		<b>\$18.07</b>
TT TECHNOLOGIES, INC.	CABLE, EXPANDER, GRIP	\$1,067.59
<b>TT TECHNOLOGIES, INC.</b>		<b>\$1,067.59</b>
UNDERGROUND SERVICE ALERT/SC	CALIFORNIA STATE FEE FOR REGULATORY COSTS	\$139.57
	JANUARY SERVICE	\$188.20
<b>UNDERGROUND SERVICE ALERT/ SC</b>		<b>\$327.77</b>
USABLUEBOOK	FLAGS	\$128.79
	PUMP	\$480.49
<b>USABLUEBOOK</b>		<b>\$609.28</b>
VALENCIA WATER DIVISION-SCVWA	BREAKFAST 12/14/18, CUSTOMER CARE QUARTERLY TRAINING	\$51.15
	S18303V - METER INSTALLS	\$101.08
	UNIFORM - M. REYES	\$102.92
<b>VALENCIA WATER DIVISION</b>		<b>\$255.15</b>
VERIZON WIRELESS	DECEMBER SERVICE -10 LINES - ACCT# 642026612-00001	\$437.52
	DECEMBER SERVICE - 7 LINES - ACCT# 972378078-00002	\$124.74
	DECEMBER SERVICE - CELL PHONES - ACCT# 972378078-00001 (ADMIN. & CUST. SVC)	\$2,473.65
	EQUIPMENT	\$2,860.42
	EQUIPMENT	\$547.48
<b>VERIZON WIRELESS</b>		<b>\$6,443.81</b>
WATERWISE CONSULTING, INC.	S18804 - RESIDENTIAL WATER SURVEY PROGRAM NOVEMBER 2019 - SCWD	\$365.00
<b>WATERWISE CONSULTING, INC.</b>		<b>\$365.00</b>
WEF MEMBERSHIP	RENEW - 17545287	\$328.00
<b>WEF MEMBERSHIP</b>		<b>\$328.00</b>
WELLS FARGO	OPERATIONS - IPHONE CHARGERS & CASES	\$305.43
	PRODUCTION - IPHONE & IPAD CASES	\$430.28
	ENGINEERING - OFFICE SUPPLIES	\$78.25
	JPIA TRAINING REGISTRATION 1/30/19 - L. QUINTERO	\$190.00
	JPIA TRAINING REGISTRATION 1/30/19 - N. PIPITHARUT	\$190.00
	JPIA TRAINING DINNER, 2/7/19 - L. QUINTERO	\$42.66
	LUNCH MEETINGS, 1/16/19 - G. HAGGIN & K. ABERCROMBIE, RE: TREATMENT STAFFING & BUDGET	\$35.74
	LUNCH MEETING 1/23/19 - K. ABERCROMBIE, M. ALVORD, A. PONTIOUS & G.HERMOSILLO, RE: FACILITY TOURS	\$44.46
	LUNCH MEETING 1/10/19 - B. PAYNE & R. LYONS, RE: EMPLOYEE ORIENTATION & ENGINEERING PROJECTS	\$27.48
	LUNCH MEETING 1/17/19 - B. PAYNE, J. NGOON & N. PIPITHARUT, RE: UPCOMING ENGINEERING PROJECTS AND STARTED PLANNING PROCESS	\$58.53
	D4 EXAM PREP 1/15/19 - J. FOOTE	\$299.99
	S18906 - EVACUATION PERMIT FOR 25540 BURNS PLACE, STEVENSON RANCH, REPAIR <2"	\$995.00
	S18906 - AMERICAN WATER COLLEGE 2/6/19 - J. ALMANZA, VWD	\$249.99
	S18906 - LUNCH MEETING 2/6/19, K. ABERCROMBIE & B. JOHNSON, RE: VWD TAX ISSUES	\$30.40
	S18908 - INCIDENT COMMAND POCKET GUIDES	\$30.14
	SMARTDRAW SOFTWARE - L. QUINTERO	\$297.00
	FOOD FOR VARIOUS MANAGEMENT MEETINGS - L. QUINTERO	\$255.24
<b>WELLS FARGO</b>		<b>\$3,560.59</b>
WH SOLEDAD CIRCLE 139 LP	S13612 REFUND DEPOSIT - INSTALL WATER SYSTEM FOR TRACT 62343, SOLEDAD ESTATES	\$117,218.31
<b>WH SOLEDAD CIRCLE 139 LP</b>		<b>\$117,218.31</b>
WOLF'S TOWING AND AUTO REPAIR	MOVE VEHICLE	\$65.00
	TOW #55	\$145.00
<b>WOLF'S TOWING AND AUTO REPAIR</b>		<b>\$210.00</b>
XEROX CORPORATION	JANUARY SERVICE	\$149.75
<b>XEROX CORPORATION</b>		<b>\$149.75</b>
XTREME TRANSPORT, INC.	REMOVE DEBRIS FEE - GOLDEN VALLEY RD TANK SITE	\$18,310.00
<b>XTREME TRANSPORT, INC.</b>		<b>\$18,310.00</b>
<b>Summary</b>		<b>\$734,014.56</b>

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Vendor Name	Description	Total
A V EQUIPMENT RENTALS, INC	Trailer Rental	112.00
<b>A V EQUIPMENT RENTALS, INC Total</b>		<b>112.00</b>
ACC BUSINESS	Internal circuit 121118-011019	1,579.68
<b>ACC BUSINESS Total</b>		<b>1,579.68</b>
ACCO ENGINEERED SYSTEMS, INC	Office A/C Maintenance	1,194.56
<b>ACCO ENGINEERED SYSTEMS, INC Total</b>		<b>1,194.56</b>
AIRGAS USA, LLC	W9 Water Softening	958.53
	Well W9 water softening	290.03
<b>AIRGAS USA, LLC Total</b>		<b>1,248.56</b>
AMAZON CAPITAL SERVICES, INC.	Business Portofolios	140.70
	Office supplies	88.71
	GIS Large Format Paper	74.72
	IT/GIS supplies	68.75
	Calendar planner refill	15.21
	2019 wall calendar	10.83
<b>AMAZON CAPITAL SERVICES, INC. Total</b>		<b>398.92</b>
AMERICAN BUSINESS MACHINES	Base charge 020819-030719	457.98
	Regional,Base Chg010819-020719	338.93
	Base charge 010819-020719	234.50
<b>AMERICAN BUSINESS MACHINES Total</b>		<b>1,031.41</b>
AQUA-FLO SUPPLY INC	Threaded tee, nipple, bushing	129.56
	1/2" SxS Sch 80 PVC Union	34.79
	TriPoint, Meter Install	17.99
<b>AQUA-FLO SUPPLY INC Total</b>		<b>182.34</b>
ARDEN INDUSTRIES	Gen'l well mtce supplies	2,645.81
<b>ARDEN INDUSTRIES Total</b>		<b>2,645.81</b>
AROUND THE CLOCK CALL CENTER	Answering Service	798.87
<b>AROUND THE CLOCK CALL CENTER Total</b>		<b>798.87</b>
ASTRA INDUSTRIAL SERVICES, INC	Backflow Test EquipCalibration	95.00
<b>ASTRA INDUSTRIAL SERVICES, INC Total</b>		<b>95.00</b>
AT&T	Cust Svc, Genl 010419-020319	2,552.77
	Main, NW, NC 02/07/19-03/06/19	1,589.27
	N.East 02/07/19-03/06/19	482.43
	Remote Access Line-Fiber Voice	387.02
	Lond distance svc thru 020119	84.85
	LAN modern 12/28/18-01/27/19	76.69
<b>AT&amp;T Total</b>		<b>5,173.03</b>



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<b>Vendor Name</b>	<b>Description</b>	<b>Total</b>
<b>BEE SPECIALIST</b>	Turquesa Dr/Bees in meter box	250.00
	Sarape Ct/ Bees in meter box	250.00
	Sequoia Glen/Bees in meter box	250.00
<b>BEE SPECIALIST Total</b>		<b>750.00</b>
<b>BEST BUY BUSINESS ADVANTAGE</b>	Sandisk 128GB	102.90
<b>BEST BUY BUSINESS ADVANTAGE Total</b>		<b>102.90</b>
<b>BURRTEC WASTE INDUSTRIES, INC.</b>	Trash Svc, January 2019	339.30
<b>BURRTEC WASTE INDUSTRIES, INC. Total</b>		<b>339.30</b>
<b>BUSH &amp; DAUGHTERS REPAIR</b>	Vehicle maintenance and repair	1,006.49
	Air Vac maintenance	1,008.68
<b>BUSH &amp; DAUGHTERS REPAIR Total</b>		<b>2,015.17</b>
<b>CALIFORNIA WATER EFFICIENCY PARTNERSHIP</b>	Reg, CalWEP and AWE 2019 Dues	6,186.36
	VWD, CalWEP and AWE 2019 Dues	1,505.60
	SCWD, CalWEP and AWE 2019 Dues	1,505.60
	NWD, CalWEP and AWE 2019 Dues	501.86
<b>CALIFORNIA WATER EFFICIENCY PARTNERSHIP Total</b>		<b>9,699.42</b>
<b>CDW DIRECT, LLC</b>	Regional, IT Supplies/Stock	758.95
	HP CE255X toner cartridges	527.69
	SCWD, IT Supplies/Stock	191.75
	VWD, IT Supplies/Stock	155.57
	Keyboard Tray	124.20
	Logitech wireless trackballs	101.53
	NWD, IT Supplies/Stock	97.68
	Logitech wireless keyboard	50.22
<b>CDW DIRECT, LLC Total</b>		<b>2,007.59</b>
<b>CINTAS CORPORATION #684</b>	Uniforms	630.65
	Mop,freshners,soap,blgd map	283.51
	NWD/Uniforms, David.S	27.78
	SCWD/Uniforms, Mike.R	25.73
<b>CINTAS CORPORATION #684 Total</b>		<b>967.67</b>
<b>CINTAS FIRST AID &amp; SAFETY LOC #168</b>	Inspect,restock first aid cabn	215.05
	AED Lease, FEB	64.61
<b>CINTAS FIRST AID &amp; SAFETY LOC #168 Total</b>		<b>279.66</b>
<b>CLEAN TOUCH JANITORIAL, INC.</b>	Janitorial svc, January	1,675.00
<b>CLEAN TOUCH JANITORIAL, INC. Total</b>		<b>1,675.00</b>
<b>COLUMBUS US, INC.</b>	GP Support Svc, Jan	277.50
<b>COLUMBUS US, INC. Total</b>		<b>277.50</b>
<b>CONNECTRONICS</b>	N500 Radio Extended warranty	192.00
<b>CONNECTRONICS Total</b>		<b>192.00</b>

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<b>Vendor Name</b>	<b>Description</b>	<b>Total</b>
<b>CORE &amp; MAIN LP</b>	2" Alegro Meter CF 4G (85)	37,263.51
	Pilot AMI Sys, Alegro Base Sta	25,404.00
	Rosemount Cage Pressure Trans	17,172.75
	2" Allegro Meter CF 4G (15)	6,575.91
	Meter Stops (18)	3,979.26
	#5 granular chlorine (144)	2,978.57
	5Gal dechlorinate (24)	1,832.33
	Poly Meter Box and lid	1,486.64
	H9969N 2 Corp stop (4)	872.63
	2 CPLG (PVC)(6), 6"Bolts (24)	710.12
	PVC, brass nipples, hose clamp	262.64
	Rubber Mtr Washers	219.00
	Double strap saddle	128.44
	1X12 PVC S80 Thrđ Nip 884-120	108.95
	3 FLG 90 C110 IMP	104.20
	4 CAD Hex bolt & nut kit	68.32
	1/2 PVC S80 90 FIPXFIP	50.65
<b>CORE &amp; MAIN LP Total</b>		<b>99,217.92</b>
<b>COSTA PARTNERS, LLC</b>	GP Support svc, Feb	1,526.25
<b>COSTA PARTNERS, LLC Total</b>		<b>1,526.25</b>
<b>COUNTY OF LOS ANGELES</b>	Ordinance 91-0042F, CY 2018	11,004.41
<b>COUNTY OF LOS ANGELES Total</b>		<b>11,004.41</b>
<b>DATALINK NETWORKS INC.</b>	I/T Support Svc - January 2019	11,970.50
	Palo Alto - Global Protection	4,422.00
	Evault b/u & recovery, March	3,510.00
	Datto b/u & recovery svc, Mar	968.66
<b>DATALINK NETWORKS INC. Total</b>		<b>20,871.16</b>
<b>DATAPROSE, LLC</b>	Customer billing, January	12,000.34
	2019 Calendar Inserts	1,020.54
	HC Letters	610.14
<b>DATAPROSE, LLC Total</b>		<b>13,631.02</b>
<b>DELTA MOTOR CO INC</b>	Westridge B 54, repair motor	4,389.00
<b>DELTA MOTOR CO INC Total</b>		<b>4,389.00</b>
<b>DICKENS, MATTHEW</b>	MD. Basecamp Mgmt.Tool & CaCD	1,040.18
<b>DICKENS, MATTHEW Total</b>		<b>1,040.18</b>
<b>EBIX, INC.</b>	Base fee January, CPI Adj	451.49
<b>EBIX, INC. Total</b>		<b>451.49</b>
<b>EMPIRE CLEANING SUPPLY</b>	Janitorial & blg paper supply	439.08
<b>EMPIRE CLEANING SUPPLY Total</b>		<b>439.08</b>

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<b>Vendor Name</b>	<b>Description</b>	<b>Total</b>
<b>ENTERPRISE FLEET SERVICES</b>	Fleet svcs, February	18,685.69
<b>ENTERPRISE FLEET SERVICES Total</b>		<b>18,685.69</b>
<b>EUROFINS EATON ANALYTICAL INC</b>	VWD AM1 01/03/19	3,300.00
	VWD AM2 011419	2,040.00
	Stage 2 Qtr DBP 01/14/19	1,080.00
	NPDES Well 201	764.00
	Valencia ValleyElementary 0108	10.00
	NPDES 201	10.00
<b>EUROFINS EATON ANALYTICAL INC Total</b>		<b>7,204.00</b>
<b>FEDEX</b>	FedEx svc thru 013119	186.29
<b>FEDEX Total</b>		<b>186.29</b>
<b>FERGUSON WATERWORKS</b>	Misc meter supplies	3,762.85
	5G dechlor solution (48)	3,514.48
<b>FERGUSON WATERWORKS Total</b>		<b>7,277.33</b>
<b>GRAINGER</b>	U-Block vests Yellow/Gren (25)	778.53
	Coated gloves & U-block Vests	617.28
<b>GRAINGER Total</b>		<b>1,395.81</b>
<b>HARRINGTON INDUSTRIAL PLASTICS LLC</b>	Pump Hydra Cell, Motor, HydraOil	5,246.26
	Kit rebuild, valves & tubes	1,411.04
	Chlorinator mtce parts & svc	1,206.21
<b>HARRINGTON INDUSTRIAL PLASTICS LLC Total</b>		<b>7,863.51</b>
<b>HARRIS AMERICAN</b>	Office supplies	752.92
	Filter Privacy	20.00
	1099 Forms	56.06
<b>HARRIS AMERICAN Total</b>		<b>828.98</b>
<b>HOME DEPOT CREDIT SERVICES</b>	Gen'l tools & equip	402.83
	Tank maintenance materials	134.43
	Chlorinator parts	56.83
	iPads charge stations	53.95
	Hydrant repair materials	14.28
	2" service repair	12.32
<b>HOME DEPOT CREDIT SERVICES Total</b>		<b>674.64</b>
<b>INDUSTRIAL HEARING &amp; PULMONARY MANAGEMENT</b>	VWD Pulmonary testing	1,575.00
	NWD Pulmonary testing	1,365.00
<b>INDUSTRIAL HEARING &amp; PULMONARY MANAGEMENT Total</b>		<b>2,940.00</b>
<b>IRJ ENGINEERS, INC.</b>	Well E-17 Engineering svc	540.00
<b>IRJ ENGINEERS, INC. Total</b>		<b>540.00</b>
<b>IRON MOUNTAIN, INC.</b>	Off site Document Shreding svc	90.00
<b>IRON MOUNTAIN, INC. Total</b>		<b>90.00</b>

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<b>Vendor Name</b>	<b>Description</b>	<b>Total</b>
<b>JENSEN DESIGN &amp; SURVEY, INC.</b>	Misson Vlg Two 4MG Storage Tank	26,890.00
	VTC Square Phase II Water	2,445.00
	Landmark Vlg Tr#53108 Phase 1	2,140.00
	McBean Pkwy Fire Flow & Memo	1,255.00
	Newhall Rch Fire Flow Analysis	889.91
	Kelly Johnson Fire Flow Analys	835.00
	O'Neill Circle Fire Flow Analy	780.00
<b>JENSEN DESIGN &amp; SURVEY, INC. Total</b>		<b>35,234.91</b>
<b>LANDCARE</b>	Landscape mgmt svc, February	644.70
<b>LANDCARE Total</b>		<b>644.70</b>
<b>LUBRICATION ENGINEERS, INC.</b>	Monolec R&O Compressor/Turbine	1,664.90
<b>LUBRICATION ENGINEERS, INC. Total</b>		<b>1,664.90</b>
<b>MARICO MAIL SERVICE</b>	Banking, Inter-Office svc, Jan	675.00
<b>MARICO MAIL SERVICE Total</b>		<b>675.00</b>
<b>MASTER METER, INC.</b>	Harmony Mobile 030119-022820	4,850.00
<b>MASTER METER, INC. Total</b>		<b>4,850.00</b>
<b>NATIONAL CORROSION</b>	Cathodic Protection - Skyview	4,305.00
<b>NATIONAL CORROSION Total</b>		<b>4,305.00</b>
<b>NEWHALL VALENCIA LOCK &amp; KEY</b>	Duplicate keys for Facilities	544.74
<b>NEWHALL VALENCIA LOCK &amp; KEY Total</b>		<b>544.74</b>
<b>NEWHALL WATER DIVISION</b>	Phase 2C Recycled Water Design	11,843.38
	WQ testing supplies	4,834.54
	10" Meter Install at COC	2,491.35
	Fuel Charges	2,039.19
	Raise valves	986.02
	Eagle Ln, 2" Leak	862.15
	Roth IRA, M.Mendoza	600.00
	Well 159 Maintenance	517.29
	Well S6, valves and filters	128.20
	PVC Bushings	10.59
<b>NEWHALL WATER DIVISION Total</b>		<b>24,312.71</b>
<b>NOSSAMAN LLP</b>	Perchlorate Claim, January svc	21,633.53
<b>NOSSAMAN LLP Total</b>		<b>21,633.53</b>
<b>ONTIME TELECOM, INC.</b>	DialMyCalls Credit	4,069.62
	NWD/ DialMyCalls Credit	430.38
<b>ONTIME TELECOM, INC. Total</b>		<b>4,500.00</b>

**Santa Clarita Valley Water Agency**  
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<b>Vendor Name</b>	<b>Description</b>	<b>Total</b>
<b>PETTY CASH</b>	Weekly Office Meetings	274.03
	Ergonomic Chairs Assembly	48.00
	Cash Register Overage	(0.22)
	FedEx, K.Grass	(22.95)
	Vending Machine	(241.00)
<b>PETTY CASH Total</b>		<b>57.86</b>
<b>PITNEY BOWES</b>	Seal bottles	108.84
<b>PITNEY BOWES Total</b>		<b>108.84</b>
<b>RAIN FOR RENT</b>	Westridge, Recycle Water	2,162.75
<b>RAIN FOR RENT Total</b>		<b>2,162.75</b>
<b>REFUND CUSTOMER</b>	Customer refund 02/14/19	12,201.14
	Customer service 02/14/19	1,239.00
	Customer Refund 02/08/19	1,218.85
	Customer Refund 02/11/19	111.00
<b>REFUND CUSTOMER Total</b>		<b>14,769.99</b>
<b>ROYAL INDUSTRIAL SOLUTIONS</b>	Wesridge Booster, Fuses	739.19
	Units label maker	212.45
<b>ROYAL INDUSTRIAL SOLUTIONS Total</b>		<b>951.64</b>
<b>RYAN PROCESS INC</b>	50# Constant Chlor-briquettes	8,554.14
	55# Tri-Chlor Tablets (24)	5,045.14
<b>RYAN PROCESS INC Total</b>		<b>13,599.28</b>
<b>SANTA CLARITA VALLEY WATER AGENCY</b>	Fixed water charge, January	474,570.71
	Variable Water, January	117,519.41
	Recycled Water, January	6,137.73
	Lab Fee, January	2,592.00
	Well 201 Lab Fee, January	2,205.00
	Water softening lab fee, Jan	80.00
<b>SANTA CLARITA VALLEY WATER AGENCY Total</b>		<b>603,104.85</b>

**Santa Clarita Valley Water Agency**  
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Vendor Name	Description	Total
<b>SANTA CLARITA WATER DIVISION</b>	W159Repair pump control valves	2,826.64
	Pico Cyn, 2" svc repair	2,438.56
	Seurat Ln, 6" Mainline Repair	2,402.57
	Well 159	1,685.24
	Tamarind Way,8" Mainline Repai	1,534.95
	Cheyenne, 1" svc repair	1,047.78
	The Old Road,inspection permit	506.00
	Wells maintenance parts	445.30
	Fuel Charges	312.26
	Wmn Conference, M.Dominguez	100.00
	Gift cards for safety	75.00
	Hillsborough, water leak	22.28
<b>SANTA CLARITA WATER DIVISION Total</b>		<b>13,396.58</b>
<b>SIERRA DOOR SYSTEMS, INC.</b>	Warehouse doors annual PM svc	940.50
<b>SIERRA DOOR SYSTEMS, INC. Total</b>		<b>940.50</b>
<b>SKAGGS CONCRETE SAWING INC</b>	Burns, 1" svc - Flat Saw	300.00
	Sagecrest, 1" svc - Flat Saw	300.00
	Hampton, 1" svc - Flat saw	300.00
<b>SKAGGS CONCRETE SAWING INC Total</b>		<b>900.00</b>
<b>SMART &amp; FINAL</b>	WQ testing supplies	323.75
	Vending Machine	116.34
	Kitchen supplies	134.75
<b>SMART &amp; FINAL Total</b>		<b>574.84</b>
<b>SOLAR ELECTRIC SUPPLY</b>	Mapps 190 Watt PV Power Syst	3,201.58
<b>SOLAR ELECTRIC SUPPLY Total</b>		<b>3,201.58</b>
<b>SOUTHERN CALIFORNIA EDISON CO</b>	Purchased Power 01/19	136,800.06
	VWD Office 01/11/19-02/12/19	2,703.14
<b>SOUTHERN CALIFORNIA EDISON CO Total</b>		<b>139,503.20</b>
<b>STAATS CONSTRUCTION INC.</b>	COC 16" Mainline Emergency Rpr	5,580.00
	Well E-17 Piping and Well Station Instalation	5,246.10
	Hampton dr, 1" svc repair	3,791.00
	Skyview/Old Rd TrafficControl	3,450.00
	Burns Pl, 1" svc repair	3,234.00
	Sagecrest Circle, 1"svc repair	3,113.00
	Wayne, 16" emergency repair	3,095.00
	Relocate 1"svc, meter stop	1,405.00
<b>STAATS CONSTRUCTION INC. Total</b>		<b>28,914.10</b>

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<b>Vendor Name</b>	<b>Description</b>	<b>Total</b>
STEVEN ENGINEERING INC	I/O Radio X 4Mil & Post Office	2,289.42
	I/O Radios for 4Mil tanks	185.84
<b>STEVEN ENGINEERING INC Total</b>		<b>2,475.26</b>
SWRCB FEES	Community Water System, Permit	60,194.65
<b>SWRCB FEES Total</b>		<b>60,194.65</b>
SWRCB-DWOCP	JF, D3 Application fee OP40956	90.00
<b>SWRCB-DWOCP Total</b>		<b>90.00</b>
TECHNOFLO SYSTEMS	8" Meter Repair	1,952.57
<b>TECHNOFLO SYSTEMS Total</b>		<b>1,952.57</b>
THE WOLCOTT COMPANY	2018 Conservation Public Relations	2,437.50
	SCWD/WaterConservationOutreach	1,652.39
	Water Conservation Outreach	1,596.66
	NWD/WaterConservation Outreach	513.45
<b>THE WOLCOTT COMPANY Total</b>		<b>6,200.00</b>
TPX COMMUNICATIONS, CO.	Internet Circuit 020919-030819	1,223.25
<b>TPX COMMUNICATIONS, CO. Total</b>		<b>1,223.25</b>
UNDERGROUND SERVICE ALERT	Tix Charge, database mtce	160.15
<b>UNDERGROUND SERVICE ALERT Total</b>		<b>160.15</b>
UNITED RECORDS MANAGEMENT, INC.	Scanning svc, Jan 2019	462.96
	Filepath Cloud Svc, Jan 2019	282.00
<b>UNITED RECORDS MANAGEMENT, INC. Total</b>		<b>744.96</b>
UNITED RENTALS (NORTH AMERICA), INC	W9 Softening	735.84
<b>UNITED RENTALS (NORTH AMERICA), INC Total</b>		<b>735.84</b>
VALENCIA BUILDING MATERIALS, INC.	COC 10" Mtr repair - Stucco	148.83
<b>VALENCIA BUILDING MATERIALS, INC. Total</b>		<b>148.83</b>
VALLEY COURIERS, INC	Exchange for W/Fargo, January	266.79
<b>VALLEY COURIERS, INC Total</b>		<b>266.79</b>
VERIZON WIRELESS	Service 011619-021519	661.33
<b>VERIZON WIRELESS Total</b>		<b>661.33</b>
Waste Management- Blue Barrel	VWD Trash Service, January	608.09
<b>Waste Management- Blue Barrel Total</b>		<b>608.09</b>
WATERWISE CONSULTING, INC.	Residential Water Survey Prog	2,172.50
	2019 Residential Water Survey	974.63
<b>WATERWISE CONSULTING, INC. Total</b>		<b>3,147.13</b>
WELLS FARGO BANK, N.A.	Survey RTK vendor, ISAC Annual	6,899.00
	Dual Monitors, map poster	694.96
	EOC Comm, DNH Domain Hosting	267.83
	Finance charges waived	(44.39)
<b>WELLS FARGO BANK, N.A. Total</b>		<b>7,817.40</b>

**Santa Clarita Valley Water Agency**  
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Vendor Name	Description	Total
WOODARD & CURRAN INC.	Newhall Rch Potable Water	20,685.00
	Engineering Services	15,317.50
	Westridge Recycled Water	2,968.94
<b>WOODARD &amp; CURRAN INC. Total</b>		<b>38,971.44</b>
WRIGHT EXPRESS FINANCIAL SERVICES	Fuel Purchases, Jan 2019	2,744.55
<b>WRIGHT EXPRESS FINANCIAL SERVICES Total</b>		<b>2,744.55</b>
<b>Grand Total</b>		<b>#####</b>



# Large Disbursement Check Registers

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## SCVWA - Regional Division

### Ten Largest Disbursements

From Feb 1, 2019 to Feb 28, 2019

No.	Vendor Name	Check	Check Date	Account Title	Amount
	DEPARTMENT OF WATER RESOURCES	37758	02/05/2019	CO# 160213 FEB 2019	730,908.00
<b>1</b>	<b>DEPARTMENT OF WATER RESOURCES</b>				<b>730,908.00</b>
	CLARK BROS. INC.	37805	02/13/2019	PARTIAL RETENTION RELEASE	200,000.00
<b>2</b>	<b>CLARK BROS. INC.</b>				<b>200,000.00</b>
	SOUTHERN CALIFORNIA EDISON	37779	02/07/2019	BOUQUET PM 12/18-1/17	27.24
				CAMP PLENTY TURNOUT	74.43
				DL (SOLAR) 9/26-12/27	2,729.53
				EARL SCHMIDT FILTRATION PLANT PS 11/28-1/29	7,821.20
				EARL SCHMIDT FILTRATION PLANT PS 6/28-12/28/18	48,426.85
				EARL SCHMIDT INTAKE PUMP STATION SERVICE 11/28-1/29	1,172.94
				EARL SCHMIDT INTAKE PUMP STATION SERVICE 9/27-10/26	168.76
				HONBY PM 11/28-1/29	56.00
				HONBY PS 11/28-1/29	86.30
				LAKE HUGHES PIPE METER	68.17
				LOWER MESA PIPE METER	198.94
				N-2 TURNOUT 11/28-1/29	204.70
				NEWHALL RANCH RD PM	53.48
				RECYCLED WATER RESERVOIR	82.94
				RECYCLED WATER METER	55.16
				RIO VISTA(SOLAR) 9/26-12/27	38,488.10
				RIO VISTA INTAKE PUMP STATION SERVICE 12/27-1/29	6,364.57
				RIO VISTA WATER TREATMENT PLANT GATE 11/28-1/29	268.23
				SAUGUS1 WELL 12/7-1/9	7,543.50
				SAUGUS2 WELL 12/28-1/29	7,747.24
				SAND CANYON LOW VOLTAGE METER	271.52
				SAND CANYON-11 TURNOUT 11/28-	72.48
				SAND CANYON-7 TURNOUT 12/12-	51.76
				SAND CANYON PUMP STATION 11/28-1/29/19	47,898.63
				SANTA CLARITY RESERVOIR 9/27- 1/29	665.44
				SUMMIT CIR 11/21-1/24	64.10
				SUMMIT CIR 12/21-1/23	708.68
				V-8 @ MCBEAN PKWY	56.42
<b>3</b>	<b>SOUTHERN CALIFORNIA EDISON</b>				<b>171,427.31</b>
	COUNTY SANITATION DISTRICT NO. 32	37940	02/28/2019	ROUND 2 IMPLEMENTATION GRANT PROJECT 5 PASS THRU	164,384.30
<b>4</b>	<b>COUNTY SANITATION DISTRICT NO. 32</b>				<b>164,384.30</b>
	ROSEDALE-RIO BRAVO WATER STORAGE	37835	02/13/2019	DROUGHT RELIEF PROJECT	126,338.00
<b>5</b>	<b>ROSEDALE-RIO BRAVO WATER STORAGE</b>				<b>126,338.00</b>
	DEPARTMENT OF WATER RESOURCES	37757	02/05/2019	CO# 160213 JAN 2019	88,970.00
<b>6</b>	<b>DEPARTMENT OF WATER RESOURCES</b>				<b>88,970.00</b>

## SCVWA - Regional Division

### Ten Largest Disbursements

From Feb 1, 2019 to Feb 28, 2019

No.	Vendor Name	Check	Check Date	Account Title	Amount
	ACWA/JPIA	37794	02/13/2019	NWD-WORKERS COMP. INSURANCE 10/1-12/31	13,508.81
				SCWD-WORKERS COMP. INSURANCE 10/1-12/31	22,498.93
				VWD-WORKERS COMP. INSURANCE 10/1-12/31	15,400.13
				WORKERS COMP. INSURANCE 10/1- 12/31	36,103.17
<b>7</b>	<b>ACWA/JPIA</b>				<b>87,511.04</b>
	CHARLES P. CROWLEY COMPANY, INC.	37775	02/05/2019	INTERACTIVE DISPLAY	64,386.87
<b>8</b>	<b>CHARLES P. CROWLEY COMPANY, INC.</b>				<b>64,386.87</b>
	ROSEDALE-RIO BRAVO WATER STORAGE	37895	02/22/2019	DROUGHT RELIEF PROJECT	63,720.19
<b>9</b>	<b>ROSEDALE-RIO BRAVO WATER STORAGE</b>				<b>63,720.19</b>
	COUNTY SANITATION DISTRICT NO. 32	37777	02/07/2019	2014 DROUGHT GRANT PASS THRU	62,669.91
<b>10</b>	<b>COUNTY SANITATION DISTRICT NO. 32</b>				<b>62,669.91</b>
	<b>Summary</b>				<b>1,760,315.62</b>
	<b>Largest Ten Vendor Payments as compared to Total Monthly Check Register</b>				<b>71%</b>
	<b>Summary-All checks Issued During February 2019</b>				<b>2,495,400.06</b>

**SCV Water-Newhall Water Division**  
**Ten Largest Disbursements**  
**February 1, 2019 to February 28, 2019**

Vendor Name	Check Number	Check Date	Description	Amount
SCV WATER	ACH	02/07/2019	PURCHASED WATER 1/19	20,342.58
			FIXED WATER CHARGES 1/19	133,872.30
			LAB FEES 1/19	1,238.00
<b>1 SCV WATER</b>				<b>155,452.88</b>
RMC, A WOODARD & CURRAN CO.	112492	02/21/2019	PHASE 2C RECYCLED WATER MAIN EXTENSION 10-12/18	47,373.52
<b>2 RMC, A WOODARD &amp; CURRAN CO.</b>				<b>47,373.52</b>
NOSSAMAN LLP	112458	02/14/2019	PERCHLORATE CLAIM 1/19	21,633.53
<b>3 NOSSAMAN LLP</b>				<b>21,633.53</b>
SCV WATER	112463	02/14/2019	PURCHASED WATER 1/19 - SAUGUS WELL # 1 & 2	15,400.56
<b>4 SCV WATER</b>				<b>15,400.56</b>
RICK FRANKLIN CONSTRUCTION INC.	112426	02/07/2019	ASPHALT REPAIRS - LILLYGLEN DR	10,944.00
<b>5 RICK FRANKLIN CONSTRUCTION INC.</b>				<b>10,944.00</b>
CORE & MAIN LP	112416	02/07/2019	(1) 4" OCTAVE METER	2,439.17
			(112) MARKING PAINT	721.29
			(2) 1" MASTER METER, (10) 1-1/2" MASTER METER	5,831.27
<b>6 CORE &amp; MAIN LP</b>				<b>8,991.73</b>
CHARLES P. CROWLEY COMPANY INC.	112474	02/21/2019	(1) TANK MIXER REPLACEMENT - PINETREE TANK # 4 300-	8,767.65
<b>7 CHARLES P. CROWLEY COMPANY INC.</b>				<b>8,767.65</b>
QUINN RENTAL SERVICES	112461	02/14/2019	EXCAVATOR & COMPACTION WHEEL RNTL - SLOAN CYN 301-	5,751.56
<b>8 QUINN RENTAL SERVICES</b>				<b>5,751.56</b>
EUROFINS EATON ANALYTICAL INC.	112419	02/07/2019	WATER ANALYSIS 10/15/18 - NEWHALL	1,020.00
			WATER ANALYSIS 10/18/18 - N3 TURNOUT	1,400.00
			WATER ANALYSIS 12/5/18 - N3 TURNOUT	800.00
			WATER ANALYSIS 1/14/19 - NEWHALL	480.00
			WATER ANALYSIS 1/14/19 - PINETREE	240.00
			WATER ANALYSIS 12/27/18 - CASTAIC WELL # 7	100.00
			WATER ANALYSIS 1/9/19 - CASTAIC WELL # 7	1,345.00
<b>9 EUROFINS EATON ANALYTICAL INC.</b>				<b>5,385.00</b>
FAMCON PIPE AND SUPPLY INC.	112481	02/21/2019	(90') 4" MJ PIPES, (73') 6" MJ/TJ PIPES	4,875.41
<b>10 FAMCON PIPE AND SUPPLY INC.</b>				<b>4,875.41</b>
<b>Summary</b>				<b>284,575.84</b>

Santa Clarita Valley Water Agency  
Santa Clarita Water Division  
Ten Largest Disbursements  
February 1, 2019 to February 28, 2019

Vendor Name	Check Number	Check Date	Transaction Description	Transaction Amount
BEAZER HOMES	92672	02/26/2019	S13622 REFUND DEPOSIT - INSTALL WATER SYSTEM FOR TRACT 53425-04, RIVER VILLAGE	\$153,072.22
<b>1 BEAZER HOMES</b>				<b>\$153,072.22</b>
WH SOLEDAD CIRCLE 139 LP	92697	02/26/2019	S13612 REFUND DEPOSIT - INSTALL WATER SYSTEM FOR TRACT 62343, SOLEDAD ESTATES	\$117,218.31
<b>2 WH SOLEDAD CIRCLE 139 LP</b>				<b>\$117,218.31</b>
STAATS CONSTRUCTION INC.	92662	02/20/2019	PAVE 4 LOCATIONS, SAW CUT, DUMP FEES L.S - SKYBLUE TANK ROAD	\$6,850.00
			S18303V - INSTALLATION OF A 2" WATER SVC	\$18,890.00
			S18303V - SOILS ENGINEER - R T FRANKLIN & ASSOC.	\$2,421.00
			S18610 - 8" FIRE SERVICE INSTALLATION	\$22,784.00
			S18610 - PRESSURE TEST & CHLORINATE	\$1,878.00
<b>3 STAATS CONSTRUCTION INC.</b>				<b>\$52,823.00</b>
AQUA METRIC SALES CO.	92588	02/13/2019	1" I-PERL T/R METER	\$9,144.39
			MXU520MSP T/C MODULE	\$25,528.93
<b>4 AQUA METRIC SALES CO.</b>				<b>\$34,673.32</b>
SO. CALIFORNIA EDISON CO.	92660	02/20/2019	ACCT# 2-40-637-4652 - FEBRUARY CHARGE	\$2,393.89
			ACCT# 2-40-637-4652 - JANUARY CHARGES	\$31,472.47
<b>5 SO. CALIFORNIA EDISON CO.</b>				<b>\$33,866.36</b>
STAATS CONSTRUCTION INC.	92629	02/13/2019	POT HOLE - SKY BLUE TANKS	\$28,904.00
<b>6 STAATS CONSTRUCTION INC.</b>				<b>\$28,904.00</b>
ARMORCAST PRODUCTS COMPANY	92591	02/13/2019	1" SOLID ARMORCAST LID	\$6,478.02
			3/4" ARMORCAST T.R. LID	\$9,055.65
			3/4" SOLID ARMORCAST LID	\$3,260.92
			437 ARMORCAST BOX	\$3,902.05
<b>7 ARMORCAST PRODUCTS COMPANY</b>				<b>\$22,696.64</b>
NOSSAMAN LLP	92653	02/20/2019	S98806 - PERCHLORATE CONTAMINATION CLAIM	\$21,633.53
<b>8 NOSSAMAN LLP</b>				<b>\$21,633.53</b>
SO. CALIFORNIA EDISON CO.	92627	02/13/2019	JANUARY BALANCE AFTER CREDITS	\$18,872.83
<b>9 SO. CALIFORNIA EDISON CO.</b>				<b>\$18,872.83</b>
PUMP DESIGN & SUPPLY CO.	92656	02/20/2019	S18707 - BOWL REPLACEMENT - LINDA VISTA	\$2,067.08
			S18707 - BOWL REPLACEMENT - VIA PRINCESSA	\$15,089.50
<b>10 PUMP DESIGN &amp; SUPPLY CO.</b>				<b>\$17,156.58</b>
<b>Summary - Largest Ten Payments Made During the Month</b>				<b>\$500,916.79</b>
<b>Largest Ten Vendor Payments as Compared to Total Monthly Check Register</b>				<b>68%</b>
<b>Summary - All Vendors Paid During the Month</b>				<b>\$734,014.56</b>

**Santa Clarita Valley Water Agency**

**Valencia Water Division**

**Check Register Report**

**February 2019**

	<b>Vendor Name</b>	<b>Check #</b>	<b>Check Date</b>	<b>Description</b>	<b>Total</b>
1	<b>SANTA CLARITA VALLEY WATER AGENCY</b>	219374	2/11/2019	Fixed water charge, January	474,570.71
				Variable Water, January	117,519.41
				Recycled Water, January	6,137.73
				Lab Fee, January	2,592.00
				Well 201 Lab Fee, January	2,205.00
				Water softening lab fee, January	80.00
	<b>SANTA CLARITA VALLEY WATER AGENCY</b>				<b>603,104.85</b>
2	<b>SOUTHERN CALIFORNIA EDISON CO</b>	219334	2/4/2019	Purchased Power 01/19	136,800.06
	<b>SOUTHERN CALIFORNIA EDISON CO</b>				<b>136,800.06</b>
3	<b>SWRCB FEES</b>	219418	2/19/2019	Community Water System, Permit	60,194.65
	<b>SWRCB FEES</b>				<b>60,194.65</b>
4	<b>CORE &amp; MAIN LP</b>	219433	2/25/2019	Pilot AMI Sys, Allegro Base Station	25,404.00
				Rosemount Cage Pressure Trans	17,172.75
				Meter Stops (18)	3,979.26
				#5 granular chlorine (144)	2,978.57
				PVC, brass nipples, hose clamp	262.64
				Rubber Meter Washers	219.00
				Double strap saddle	128.44
				1X12 PVC S80 Thrd Nip 884-120	108.95
				3 FLG 90 C110 IMP	104.20
				4 CAD Hex bolt & nut kit	68.32
				1/2 PVC S80 90 FIPXFIP	50.65
	<b>CORE &amp; MAIN LP</b>				<b>50,476.78</b>
5	<b>CORE &amp; MAIN LP</b>	219354	2/11/2019	2" Allegro Meter CF 4G (85)	37,263.51
				2" Allegro Meter CF 4G (15)	6,575.91
				Poly Meter Box and Lid	1,486.64
				H9969N 2 Corp Stop (4)	872.63
	<b>CORE &amp; MAIN LP</b>				<b>46,198.69</b>
6	<b>WOODARD &amp; CURRAN INC.</b>	219384	2/11/2019	Newhall Ranch Potable Water	20,685.00
				Westridge Recycled Water	2,968.94
	<b>WOODARD &amp; CURRAN INC.</b>				<b>23,653.94</b>
7	<b>NOSSAMAN LLP</b>	219446	2/25/2019	Perchlorate Claim, January svc	21,633.53
	<b>NOSSAMAN LLP Total</b>				<b>21,633.53</b>
8	<b>JENSEN DESIGN &amp; SURVEY, INC.</b>	219442	2/25/2019	Misson Vlg Two 4MG Storage Tank	17,870.00
				Landmark Vlg Tr#53108 Phase 1	2,140.00
	<b>JENSEN DESIGN &amp; SURVEY, INC.</b>				<b>20,010.00</b>
9	<b>ENTERPRISE FLEET SERVICES</b>	219359	2/11/2019	Fleet svcs, February	18,685.69
	<b>ENTERPRISE FLEET SERVICES</b>				<b>18,685.69</b>
10	<b>STAATS CONSTRUCTION INC.</b>	219416	2/19/2019	Hampton Dr, 1" svc repair	3,791.00
				Skyview/Old Rd Traffic Control	3,450.00
				Burns Pl, 1" svc repair	3,234.00
				Sagecrest Circle, 1"svc repair	3,113.00
				Wayne, 16" emergency repair	3,095.00
	<b>STAATS CONSTRUCTION INC.</b>				<b>16,683.00</b>
<b>Grand Total</b>					<b>997,441.19</b>

<b>Total Monthly Check Register Payments</b>	<b>1,282,166.68</b>
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<b>Top Ten Percentage Compared to Total Monthly Check Payments</b>	<b>78%</b>
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# Credit Card Registers

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**Santa Clarita Valley Water Agency - Regional Division**  
**Credit Card Charges**  
**Paid in February 2019**

<b>Merchant Name</b>	<b>Description</b>	<b>Total</b>
<b>8870 ROYAL</b>	Breakers, electric box -lab power	99.25
	Conduit fittings	68.14
	Conduit bodies and fittings - reclaimed water pump controls	82.85
	Conduit Body - Reclaimed Water Pump Control	15.33
	Dark Cutting oil	114.01
	Din Rail for new enclosures	120.56
	End stops for din rail Dist SCADA	73.91
	GFCI Receptacle ,conduit fittings, wire - Light pole repair	371.03
	Identification Tape, Kneeling Pads - Ozone Bldg. SWGR Project	228.04
	Ladder, Ladder Straps	225.64
	Liquid tight conduit, liquid tight connectors - Stock for Truck# I58	461.19
	Relay Snubber - Reclaimed Pump Controls	112.97
	Relays, Relay Bases - Reclaim Pump Controls	298.15
	Small Tools for I10 truck	74.62
	Timing relay	128.60
	Wire Stock - Truck# I58	317.88
	Wire, power cords for Dist SCADA	151.38
<b>8870 ROYAL Total</b>		<b>2,943.55</b>
<b>ACCESSORIE AIR COMP</b>	Service call on ESFP Air Compressor System.	630.00
<b>ACCESSORIE AIR COMP Total</b>		<b>630.00</b>
<b>ADOBE STOCK</b>	Stock Photos	79.99
<b>ADOBE STOCK Total</b>		<b>79.99</b>
<b>AGGIE INN</b>	Introduction to Groundwater, Watersheds and Groundwater Sustainability Plans - Lodging - 2/4-6/19 - R. Vasilopoulos	357.04
<b>AGGIE INN Total</b>		<b>357.04</b>
<b>AIRGAS WEST</b>	Mechanic Gloves for RVWTP	17.79
	Tools for RVWTP - Saw	503.70
	Tools for RVWTP - Saw Blade	157.84
<b>AIRGAS WEST Total</b>		<b>679.33</b>
<b>ALBERTSONS 1360</b>	1/10/19 Landscape Class - Desserts	32.28
	Snacks for 1/14/19 FA Committee Meeting for the Board	3.26
<b>ALBERTSONS 1360 Total</b>		<b>35.54</b>
<b>AMAZON.COM MB8HX0NZ1</b>	Fujitsu ScanSnap Desk Scanner - SRAVE/ADMIN	459.89
<b>AMAZON.COM MB8HX0NZ1 Total</b>		<b>459.89</b>
<b>AMERICAN WATER COLLEGE</b>	American Water College - Classes Online - Registration - J. Toomey	549.98
<b>AMERICAN WATER COLLEGE Total</b>		<b>549.98</b>
<b>AMZN MKTP US MB2106DY0</b>	Magnet Mount Brackets.	31.98
<b>AMZN MKTP US MB2106DY0 Total</b>		<b>31.98</b>
<b>AMZN MKTP US MB2VQ5HV0</b>	Phone Charger and Cable for Director Acosta.	11.96
<b>AMZN MKTP US MB2VQ5HV0 Total</b>		<b>11.96</b>
<b>AMZN MKTP US MB5FS9B70</b>	Supplies for Board Meeting	18.95
<b>AMZN MKTP US MB5FS9B70 Total</b>		<b>18.95</b>
<b>AMZN MKTP US MB5LQ4HA1</b>	Wall Chargers for Director Acosta and Board Supplies	45.37

**Santa Clarita Valley Water Agency - Regional Division**  
**Credit Card Charges**  
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Merchant Name	Description	Total
<b>AMZN MKTP US MB5LQ4HA1 Total</b>		<b>45.37</b>
AMZN MKTP US MB6CO9TU1	Dummy Security Cameras.	35.03
<b>AMZN MKTP US MB6CO9TU1 Total</b>		<b>35.03</b>
AMZN MKTP US MB70R1G60	LED Food Lights.	79.99
<b>AMZN MKTP US MB70R1G60 Total</b>		<b>79.99</b>
AMZN MKTP US MB75Y2M02	Serial adapters for TransNet Radios.	17.98
<b>AMZN MKTP US MB75Y2M02 Total</b>		<b>17.98</b>
AMZN MKTP US MB7FJ23P1	iPhone leather pouch belt phone case - CG/BG Otterbox screen protectors \$50.00 - AM/KD HR and ADM, Otterbox iPhone 8 Plus case 2 \$37.76 AM/KD, Desktop Speakers \$39.99 - SR/ADM	10.47    94.91
<b>AMZN MKTP US MB7FJ23P1 Total</b>		<b>105.38</b>
AMZN MKTP US MB7VM6F50	LED Corn Cob Bulbs.	89.88
<b>AMZN MKTP US MB7VM6F50 Total</b>		<b>89.88</b>
AMZN MKTP US MB8OO5B20	LED Corn Cob Light Bulbs.	164.08
<b>AMZN MKTP US MB8OO5B20 Total</b>		<b>164.08</b>
AQUA-FLO SUPPLY INC #3	Brass Fittings - Reclaimed Water Pump Controls Parts for ESFP. Parts for polymer pumps at ESFP. Parts for polymer.	16.01 162.40 147.93 64.50
<b>AQUA-FLO SUPPLY INC #3 Total</b>		<b>390.84</b>
AUTOMATIONDIRECT.COM	Panel material for Radio Injector Panels.	450.00
<b>AUTOMATIONDIRECT.COM Total</b>		<b>450.00</b>
AWWA EVENTS	Sustainable Water Management Conference - Registration - 3/31-4/3/19 - S. Fleury	785.00
<b>AWWA EVENTS Total</b>		<b>785.00</b>
B&H PHOTO 800-606-6969	Rack mounts for Radio Injector enclosures.	325.16
<b>B&amp;H PHOTO 800-606-6969 Total</b>		<b>325.16</b>
BEST BUY 00001131	Ethernet adapters and keyboard mouse for SCADA computers.	131.37
	Ethernet switch and power adapter for SCADA computers. Ethernet switches and keyboard for SCADA computers.	120.42 264.94
<b>BEST BUY 00001131 Total</b>		<b>516.73</b>
BOX BOX.NET BUS SRVCS	File transfer service File transfer upgrade licenses	225.00 309.68
<b>BOX BOX.NET BUS SRVCS Total</b>		<b>534.68</b>
BROWN AND CALDWELL	Utility Worker Job Posting - BC Water Jobs	200.00
<b>BROWN AND CALDWELL Total</b>		<b>200.00</b>
CARHARTT	Carhartt jackets	788.28
<b>CARHARTT Total</b>		<b>788.28</b>
CHECK ALL VALVE MANUFACT	Check Valve - Ozone Water Intrusion Mitigation	248.82
<b>CHECK ALL VALVE MANUFACT Total</b>		<b>248.82</b>
CHEVRON 0305025	Fuel for truck #S41.	73.60
<b>CHEVRON 0305025 Total</b>		<b>73.60</b>
CLAIM JUMPER VALENCIA	meeting with Kris Helm - RE: Watershed (Steve Approved)	82.34
<b>CLAIM JUMPER VALENCIA Total</b>		<b>82.34</b>

**Santa Clarita Valley Water Agency - Regional Division**  
**Credit Card Charges**  
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<b>Merchant Name</b>	<b>Description</b>	<b>Total</b>
<b>CLASSIC DESIGNS JEWELRY</b>	SCV Water Pins for the Board	1,314.00
<b>CLASSIC DESIGNS JEWELRY Total</b>		<b>1,314.00</b>
<b>COSTCO DELIVERY 653</b>	Non-Taxable Supplies - ADM	200.82
	Non-Taxable Supplies - EDUC	12.57
	Non-Taxable Supplies - MNGT	33.07
	Taxable Supplies - ADM	541.91
	Taxable Supplies - MNGT	83.18
<b>COSTCO DELIVERY 653 Total</b>		<b>871.55</b>
<b>COSTCO WHSE #0447</b>	Committee Meeting Snacks for Committee Members (Steve Approved)	50.67
	WR Dept. Supplies (Steve Approved)	80.77
<b>COSTCO WHSE #0447 Total</b>		<b>131.44</b>
<b>DESERT INDUSTRIAL SUPP</b>	Pipe fittings for SCPS.	132.95
<b>DESERT INDUSTRIAL SUPP Total</b>		<b>132.95</b>
<b>DMI DELL HLTHCR/PTR</b>	Dell monitor	590.90
	Dell Monitor X2	393.94
	DVI to VGA adapters	105.23
<b>DMI DELL HLTHCR/PTR Total</b>		<b>1,090.07</b>
<b>DNH GODADDY.COM</b>	Customer Connect and Payments SSL certificate renewals	259.98
<b>DNH GODADDY.COM Total</b>		<b>259.98</b>
<b>DNH SUCURI WEBSITE SECURI</b>	GSA Website	9.99
<b>DNH SUCURI WEBSITE SECURI Total</b>		<b>9.99</b>
<b>EB NEOGOV PRODUCT TRA</b>	NeoGov Product Training - Registration - 2/27/19 - El Segundo - J. Joo and L. Pointer	898.00
<b>EB NEOGOV PRODUCT TRA Total</b>		<b>898.00</b>
<b>EB SCV MAYORS COMMITT</b>	Mantis and Pointer - SCV Mayors Committee Recognition Luncheon - Registration	40.00
<b>EB SCV MAYORS COMMITT Total</b>		<b>40.00</b>
<b>EIG CONSTANTCONTACT.COM</b>	Email Marketing	225.00
<b>EIG CONSTANTCONTACT.COM Total</b>		<b>225.00</b>
<b>FACEBK C8FCRJSJH2</b>	Agency's FB Post (Steve Approved)	17.94
<b>FACEBK C8FCRJSJH2 Total</b>		<b>17.94</b>
<b>FAST FRAME 55950405596</b>	Frame for Director Acosta for Lobby.	173.10
<b>FAST FRAME 55950405596 Total</b>		<b>173.10</b>
<b>FLOTECH</b>	Keystone Lugged Seat for Valve Stem.	2,247.53
<b>FLOTECH Total</b>		<b>2,247.53</b>
<b>FREDPRYOR CAREERTRACK</b>	Microsoft Excel seminar - B. Lytle, J. Hithe and S Ravé - Registration	355.00
<b>FREDPRYOR CAREERTRACK Total</b>		<b>355.00</b>
<b>GRAC.ORG</b>	Introduction to Groundwater, Watersheds and Groundwater Sustainability Plans - Registration - 2/4-6/19 - R. Vasilopoulos	405.00
<b>GRAC.ORG Total</b>		<b>405.00</b>

**Santa Clarita Valley Water Agency - Regional Division**  
**Credit Card Charges**  
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Merchant Name	Description	Total
<b>HILTON HOTELS</b>	UWI Spring Conference - Lodging - 2/27-March 1, 2019 - Palm Springs - M. Stone	188.26
<b>HILTON HOTELS Total</b>		<b>188.26</b>
<b>HIRSCH PIPE &amp; SUPPLY 013</b>	Brass pipe parts for SCPS pump control valve repair project. Parts are located inside the pump station. Fitting for new refrigerator water supply line.	435.05 6.44
<b>HIRSCH PIPE &amp; SUPPLY 013 Total</b>		<b>441.49</b>
<b>HYATT REGENCY PALM S</b>	Hotel Parking - CSMFO Conference - The Hotel only offered valet parking Lodging - CSMFO Conference - The Hotel only offered valet parking	104.00 992.28
<b>HYATT REGENCY PALM S Total</b>		<b>1,096.28</b>
<b>HYATT REGENCY SACRAMENTO</b>	SWCs Meeting - Lodging Credit - 12/19/19 - Sacramento - D. Marks SWCs Monthly Meeting - Lodging - 1/17-18/19 - Sacramento - M. Stone	(212.98) 351.20
<b>HYATT REGENCY SACRAMENTO Total</b>		<b>138.22</b>
<b>JOINT POWERS INSURANCE AU</b>	JPIA 2019 Training Conference - Registration - 3/13-3/14/19 - Claremont - E. Dill	190.00
<b>JOINT POWERS INSURANCE AU Total</b>		<b>190.00</b>
<b>LOGMEIN GOTOMEETING</b>	phone services for GoTo meeting	0.86
<b>LOGMEIN GOTOMEETING Total</b>		<b>0.86</b>
<b>LOGMEIN PRO2</b>	LogMeIn remote software for consultants	349.99
<b>LOGMEIN PRO2 Total</b>		<b>349.99</b>
<b>LOWES #01510</b>	Blinds for Susana office. Chlorine and batteries required for the Sand Canyon Reservoir inspection. *Note- Roundup 2 gallon tank sprayer was returned. Dewalt Batteries, Fittings - Truck# I58 Disposable Shop towels - RVWTP Drill bit self tappers Drill for Truck# I59 Drill set and screw knobs for board room. Gloves and rags for ozone. J box for electrical on patio. Misc. Supplies - Command Hooks Paint supplies for painting projects. Parts for L.E.D. lights on Flag pole. Power Puller - Framework Lighting Returned item - tank sprayer 2 gal. spray lube, and rechargeable batteries. T 5 lamp for summit building. Timer switches Tools for truck I-59 Tork Timer for Patio lights Twine, Trash Bags for Truck# I59 Wood for new shelving for board room.	63.51 42.19 173.89 44.76 20.58 54.72 74.94 101.16 1.76 20.67 46.18 30.70 41.59 (21.54) 43.03 29.70 4.69 41.56 67.96 23.94 77.15
<b>LOWES #01510 Total</b>		<b>983.14</b>

**Santa Clarita Valley Water Agency - Regional Division**  
**Credit Card Charges**  
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<b>Merchant Name</b>	<b>Description</b>	<b>Total</b>
LYFT RIDE THU 8AM	Taxi, DSM 10JAN2018, SWC OME Mtg Sacramento	18.85
<b>LYFT RIDE THU 8AM Total</b>		<b>18.85</b>
<b>MCMaster-CARR</b>	Brass Fittings, Stainless Steel Flanges - Ozone Water Intrusion Mitigation	261.80
	Solenoid Valve - Ozone water intrusion mitigation	643.53
	Stainless Valves, Stainless Nipples - Reclaimed Water Pump Controls	53.54
<b>MCMaster-CARR Total</b>		<b>958.87</b>
<b>MOM CAN COOK THAI KITCHEN</b>	Monthly Manager Lunch with M. Alvord and M. Stone re: Operation Issues	12.70
<b>MOM CAN COOK THAI KITCHEN Total</b>		<b>12.70</b>
<b>MP ELECTRONICS</b>	Bellows for ESFP Filter 9 and 10 transducers	406.53
<b>MP ELECTRONICS Total</b>		<b>406.53</b>
<b>NAPA AUTO PARTS</b>	Gloves for truck 64 and 57.	114.35
<b>NAPA AUTO PARTS Total</b>		<b>114.35</b>
<b>O CONNOR PHOTOGRAPHY</b>	Photo of Director Acosta for Website and Lobby	82.13
<b>O CONNOR PHOTOGRAPHY Total</b>		<b>82.13</b>
<b>OFFICEMAX/DEPOT 6391</b>	Office Supplies	38.31
<b>OFFICEMAX/DEPOT 6391 Total</b>		<b>38.31</b>
<b>OREILLY AUTO #3797</b>	Wiper Blades - Truck# I58	45.97
<b>OREILLY AUTO #3797 Total</b>		<b>45.97</b>
<b>PANERA BREAD #204228</b>	meeting with Kris Helm - RE: Watershed (Steve Approved)	183.93
<b>PANERA BREAD #204228 Total</b>		<b>183.93</b>
<b>PANERA BREAD #204229</b>	meeting with Kris Helm - RE: Watershed (Steve Approved)	26.48
<b>PANERA BREAD #204229 Total</b>		<b>26.48</b>
<b>PANERA BREAD #204229 E</b>	Pastries for meeting with United Water - Watershed (Steve Approved)	12.36
<b>PANERA BREAD #204229 E Total</b>		<b>12.36</b>
<b>PARKING CONCEPTS L654</b>	HR Parking - CalPERS Employee Training	13.00
<b>PARKING CONCEPTS L654 Total</b>		<b>13.00</b>
<b>PAYPAL SCPMA HR</b>	L. Pointer - IPMA-HR United Membership	25.00
<b>PAYPAL SCPMA HR Total</b>		<b>25.00</b>
<b>PAYPAL SRWP</b>	CA Water Policy Conference - Sponsorship	1,000.00
<b>PAYPAL SRWP Total</b>		<b>1,000.00</b>
<b>PAYPAL URBAN WATER</b>	UWI Spring Conference - Registration - 2/27-March 1, 2019 - Palm Springs - M. Stone	425.00
	UWI Water Conference - Registration - 2/27-3/1/19 - Palm Springs - Director Atkins	425.00
<b>PAYPAL URBAN WATER Total</b>		<b>850.00</b>
<b>PE STAMPS</b>	California Professional Engineer Stamp - M. Stone	55.09
<b>PE STAMPS Total</b>		<b>55.09</b>
<b>PIPETTES.COM</b>	Pipettes For Laboratory.	927.98
<b>PIPETTES.COM Total</b>		<b>927.98</b>
<b>PRAXAIR DIST INC 70163</b>	Welding supplies truck I-59	268.78
<b>PRAXAIR DIST INC 70163 Total</b>		<b>268.78</b>

**Santa Clarita Valley Water Agency - Regional Division  
Credit Card Charges  
Paid in February 2019**

<b>Merchant Name</b>	<b>Description</b>	<b>Total</b>
<b>RED ROBIN NO 246</b>	Monthly Managers Lunch with C. Perez and M. Stone re: IT Issues	21.43
<b>RED ROBIN NO 246 Total</b>		<b>21.43</b>
<b>SANTA CLARITA VALLEY CHAM</b>	Mantis and Brison 01/10/19 - 2019 Employment Law Update - Registration	110.00
<b>SANTA CLARITA VALLEY CHAM Total</b>		<b>110.00</b>
<b>SHELL OIL 57444587000</b>	Gas for Unit #159.	102.09
<b>SHELL OIL 57444587000 Total</b>		<b>102.09</b>
<b>SHOWMARK MEDIA</b>	Plaque - The Signal - 2018 Top 51 Most Influential - M. Stone	147.50
<b>SHOWMARK MEDIA Total</b>		<b>147.50</b>
<b>SHRM MEMBER600975189</b>	J. Joo - SHRM Membership	184.00
<b>SHRM MEMBER600975189 Total</b>		<b>184.00</b>
<b>SOUTHWES 5262422954465</b>	SWC OME Meeting - Airfare - 1/10/19 - Sacramento - D. Marks	489.96
<b>SOUTHWES 5262422954465 Total</b>		<b>489.96</b>
<b>SOUTHWES 5262422956559</b>	CSDA Membership Services Committee Meeting - Airfare - 2/1/19 - Sacramento - Director Martin	489.96
<b>SOUTHWES 5262422956559 Total</b>		<b>489.96</b>
<b>SOUTHWES 5262424012255</b>	SWCs Monthly Meeting - Airfare - 1/17-18/19 - Sacramento - M. Stone	489.96
<b>SOUTHWES 5262424012255 Total</b>		<b>489.96</b>
<b>SOUTHWES 5262426428408</b>	Professional Development Committee Meeting - Airfare - 2/1/19 - Sacramento - Director Atkins	489.96
<b>SOUTHWES 5262426428408 Total</b>		<b>489.96</b>
<b>SOUTHWES 5262428147360</b>	State Water Operations Committee Meeting - Airfare - 1/24/19 - Sacramento - S. Fleury	489.96
<b>SOUTHWES 5262428147360 Total</b>		<b>489.96</b>
<b>SOUTHWES 5262431064716</b>	ACWA Ground Water Groundwater Committee Meeting - Airfare - 2/21/19 - Sacramento - Director Atkins	489.96
<b>SOUTHWES 5262431064716 Total</b>		<b>489.96</b>
<b>SOUTHWES 5262431195613</b>	Introduction to Groundwater, Watersheds and Groundwater Sustainability Plan - Airfare - 2/4-6/19 - Sacramento - R. Vasilopoulos	489.96
<b>SOUTHWES 5262431195613 Total</b>		<b>489.96</b>
<b>SOUTHWES 5262431203479</b>	Sustainable Water Management Conference - Airfare - 3/31-4/3/19 - Arizona - S. Fleury	565.36
<b>SOUTHWES 5262431203479 Total</b>		<b>565.36</b>
<b>SOUTHWES 5262431260993</b>	ACWA Board Meeting - Airfare - Flight Change - 1/24-26/19 - Sacramento - Director Cooper	172.10
<b>SOUTHWES 5262431260993 Total</b>		<b>172.10</b>
<b>SOUTHWES 5262432765829</b>	Annual B-132 Budget Review Meeting - Airfare - 1/31/19 - Sacramento - D. Marks	489.96
<b>SOUTHWES 5262432765829 Total</b>		<b>489.96</b>
<b>SOUTHWES 5262432767907</b>	SWCs Monthly Meeting - Airfare - 2/20-21/19 - Sacramento - M. Stone	489.96
<b>SOUTHWES 5262432767907 Total</b>		<b>489.96</b>



**Santa Clarita Valley Water Agency - Regional Division**  
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Merchant Name	Description	Total
SPUDNUTS BAKERY CROISSANT	1/12/19 Landscape Class - Donuts	86.26
<b>SPUDNUTS BAKERY CROISSANT Total</b>		<b>86.26</b>
SWAGELOK-VENTURA	Parts for Ozone system Gen #2	50.06
<b>SWAGELOK-VENTURA Total</b>		<b>50.06</b>
SYNNEX	Security Locks for Dist SCADA system Cat 5 conn.	113.44
<b>SYNNEX Total</b>		<b>113.44</b>
TALLEY	Radio system parts for Dist SCADA	195.10
<b>TALLEY Total</b>		<b>195.10</b>
THE HOME DEPOT #0653	Abrasive Stripping Pads - SCPS Actuator Repair	29.94
	Bathroom lights at summit building.	49.88
	Metal Halide bulbs.	118.17
	Refund for wrong lights at summit circle.	(39.29)
	U-Bent LED Linear Light Bulbs.	163.92
<b>THE HOME DEPOT #0653 Total</b>		<b>322.62</b>
THE HOME DEPOT #1055	Extractor tool - Unit# I58	13.62
	Flashlight for Truck# I64	43.76
	Squeegee for truck I-59	113.79
	Stock supplies for Truck# I64	61.70
	Vacuum filter, Dust mask	49.10
<b>THE HOME DEPOT #1055 Total</b>		<b>281.97</b>
THE HOME DEPOT 1055	Parts for ESFP.	100.03
	Tools for ESFP.	127.25
<b>THE HOME DEPOT 1055 Total</b>		<b>227.28</b>
THE O-RING STORE	O-Rings - Auma Actuator Repair	45.86
<b>THE O-RING STORE Total</b>		<b>45.86</b>
UBER TRIP	Interviews for Delta Conveyance Finance Authority General Counsel at MWD - Uber - M. Stone - 1/14/19	33.49
	SCW Monthly meeting 12/20/18 - Uber Credit	(19.04)
	SWCs Monthly Meeting - Uber - 1/17-18/19 - Sacramento - M. Stone	19.80
<b>UBER TRIP Total</b>		<b>34.25</b>
UBER TRIP 3UDZ5	Interviews for Delta Conveyance Finance Authority General Counsel at MWD - Uber - M. Stone 1/14/19	6.69
<b>UBER TRIP 3UDZ5 Total</b>		<b>6.69</b>
UBER TRIP NBILW	SWCs Monthly Meeting - Uber (tip) - 1/17-18/19 - Sacramento - M. Stone	2.00
<b>UBER TRIP NBILW Total</b>		<b>2.00</b>
UBER TRIP NDSFA	SCW Monthly meeting 12/20/18 - Uber Credit	(1.00)
<b>UBER TRIP NDSFA Total</b>		<b>(1.00)</b>
V.S.P. PARKING BURBANK	Parking at Burbank Airport, DSM 10JAN2018, SWC OME Mtg Sacramento	13.00
	SWCs Monthly Meeting - Parking - 1/17-18/19 - Sacramento - M. Stone	32.00
<b>V.S.P. PARKING BURBANK Total</b>		<b>45.00</b>

**Santa Clarita Valley Water Agency - Regional Division**  
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<b>Merchant Name</b>	<b>Description</b>	<b>Total</b>
<b>VALLEY INDUSTRIAL ASSOCIA</b>	VIA monthly Luncheon - Registration	50.00
	VIA Monthly Luncheon - Registration - 1/29/19 - Director Kelly	50.00
	VIA Monthly Luncheon - Registration - 1/29/19 - Director Acosta	50.00
<b>VALLEY INDUSTRIAL ASSOCIA Total</b>		<b>150.00</b>
<b>WAL-MART #3523</b>	Water Resources - January Birthday Cards, Cream for Coffee	17.83
<b>WAL-MART #3523 Total</b>		<b>17.83</b>
<b>WESTERN BAGEL TOO 4</b>	1/12/19 Landscape Class - Bagels	100.40
<b>WESTERN BAGEL TOO 4 Total</b>		<b>100.40</b>
<b>WM SUPERCENTER #3523</b>	Water Resources & Watershed Committee 1/9/19 Meeting and Public Outreach & Legislation Committee 1/17/19 Meeting - Director Snacks	40.56
<b>WM SUPERCENTER #3523 Total</b>		<b>40.56</b>
<b>WONDERWARE-TRAINING</b>	InTouch for System Platform 2017 Training - Registration - 2/11-14/19 - Lake Forest - J. Woodall	2,500.00
	InTouch for System Platform 2017 Training - Registration - 2/11-14/19 - Lake Forest - T. Braxhoofdaen	2,500.00
<b>WONDERWARE-TRAINING Total</b>		<b>5,000.00</b>
<b>WPONCALL.COM</b>	GSA Website Maintenance	49.00
<b>WPONCALL.COM Total</b>		<b>49.00</b>
<b>WPY SANTA CLARITA VALLEY</b>	2019 Santa Clarita Valley Economic Outlook Forecast Conference - Registration - 3/14/19 - D. Marks	99.70
	2019 Santa Clarita Valley Economic Outlook Forecast Conference - Registration - 3/14/19 - Director Acosta	99.70
	2019 Santa Clarita Valley Economic Outlook Forecast Conference - Registration - 3/14/19 - Directors Atkins, DiPrimio, Kelly and Mortensen	397.69
	2019 Santa Clarita Valley Economic Outlook Forecast Conference - Registration - 3/14/19 - Directors Cooper, Gladbach and Martin	298.49
	2019 Santa Clarita Valley Economic Outlook Forecast Conference - Registration - 3/14/19 - E. Campbell and R. Patterson	198.88
	2019 Santa Clarita Valley Economic Outlook Forecast Conference - Registration - 3/14/19 -S. Cole and K. Martin	198.88
<b>WPY SANTA CLARITA VALLEY Total</b>		<b>1,293.34</b>
<b>Subtotal</b>		<b>41,104.27</b>

**Santa Clarita Valley Water Agency - Regional Division  
Credit Card Charges  
Paid in February 2019**

Merchant Name	Description	Total
<b>Employee Meals</b>		
Merchant Name	Description	Total
ALBERTSONS 1360	1/11/2019 Team Building BBQ - Regional	243.48
<b>ALBERTSONS 1360 Total</b>		<b>243.48</b>
CHEESECAKE GLENDALE	HR Lunch - CalPERS Employer Training	81.92
<b>CHEESECAKE GLENDALE Total</b>		<b>81.92</b>
HYATT REGENCY PALM S	Meals - CSMFO Conference - The Hotel only offered valet parking	74.87
<b>HYATT REGENCY PALM S Total</b>		<b>74.87</b>
KUPCAKE KITCHEN	Cup Cake for Director Kelly's Bday - Celebration during Strategic Planning Workshop	3.75
<b>KUPCAKE KITCHEN Total</b>		<b>3.75</b>
MOM CAN COOK THAI KITCHEN	Monthly Manager Lunch with M. Alvord and M. Stone re: Operation Issues	12.70
<b>MOM CAN COOK THAI KITCHEN Total</b>		<b>12.70</b>
NOTHING BUNDT CAKES 75	Cake for Water Resources January Birthdays Celebration Bundt Cakes in Recognition of Director McMillan	41.00
<b>NOTHING BUNDT CAKES 75 Total</b>		<b>104.00</b>
RATTLERS BAR B QUE - 1	Monthly Director Lunch - Director Kelly and M. Stone re: Agency Issues	49.00
	Monthly Manager Lunch with K. Martin and M. Stone re: PR Issues	36.07
<b>RATTLERS BAR B QUE - 1 Total</b>		<b>85.07</b>
RED ROBIN NO 246	Monthly Managers Lunch with C. Perez and M. Stone re: IT Issues	21.44
<b>RED ROBIN NO 246 Total</b>		<b>21.44</b>
TOMMY BAHAMA PALM SPRI	CSMFO Conference - Expense (Meal)	35.59
<b>TOMMY BAHAMA PALM SPRI Total</b>		<b>35.59</b>
VALLARTA SUPERMARK	1/25/2019 Team Building BBQ - Regional	173.53
<b>VALLARTA SUPERMARK Total</b>		<b>173.53</b>
WOLF CREEK RESTAURANT & B	Monthly Manager Lunch with R. Patterson and M. Stone re: Admin and Finance Issues	41.49
<b>WOLF CREEK RESTAURANT &amp; B Total</b>		<b>41.49</b>
<b>Subtotal</b>		<b>877.84</b>
<b>Grand Total</b>		<b>41,982.11</b>

**NWD Credit Card Register - American Express**

**For the month ending February 28, 2019**

<b>Merchant Name</b>	<b>Description</b>	<b>Total</b>
Amazon Web Services	AWS Service	7.97
Government Finance Officers Association	GFOA Annual Conference - R. Patterson	420.00
	GFOA Annual Conference - J. Walker	378.00
	GFOA Annual Conference - K. Grass	378.00
	GFOA Annual Conference - L. Moncada	517.50
	GFOA Annual Conference - E. Ooms-Graziano	235.00
	GFOA Annual Conference - R. Sierra	235.00
	Credit	(42.00)
<b>Government Finance Officers Association Total</b>		<b>2,121.50</b>
FP Mailing Solutions	Postage	515.50
Sage Software	Annual Subscription	800.00
Palisade Corporation	Financial Forecasting Software	4,956.08
Twilio, Inc.	API Service	10.06
GoDaddy.com	Web Hosting	2.99
CTC*Constant Contact	Monthly Electronic Newsletter Database	125.00
WEB*Networksolutions	Web Hosting & Web Forwarding	13.98
Amazon.com	Electric Kettle	32.84
Wellspring Software, Inc	A/P Check Stock	164.57
Rattler's BBQ	AAC Kick-off Meeting	228.77
<b>Grand Total American Express</b>		<b>8,979.26</b>

**NWD Credit Card Register - US Bank Visa**

**For the month ending February 28, 2019**

<b>Merchant Name</b>	<b>Description</b>	<b>Total</b>
Dapper Dan's Carwash	Car Wash #55	29.95
	Car Wash #73	19.95
<b>Dapper Dan's Carwash Total</b>		<b>49.90</b>
Amazon.com	Office Supplies	215.84
	Office Supplies	106.21
	Fuel Caps	23.78
<b>Amazon.com Total</b>		<b>345.83</b>
Ralph's	Kitchen/Office Supplies	39.62
Sam's Club	Kitchen/Office Supplies	397.45
Newhall Hardware	Stencil Sets	31.80
RWC Group	Install Driveline Unit #68	49.11
<b>Subtotal US Bank Visa</b>		<b>913.71</b>
<b>Employee Meals- US Bank Visa</b>		
Chili's	Business Lunch Meeting - J. Jenkins & S. Patterson	43.92
<b>Subtotal</b>		<b>43.92</b>
<b>Grand Total US Bank Visa</b>		<b>957.63</b>

SCWD		
Credit Card Register		
For the Month Ended February 28, 2019		
Merchant Name	Description	Total
<b>Amazon Total</b>	Parts for Crane - Warehouse	<b>\$141.63</b>
<b>Apl Itunes.com Total</b>	Jump Program - R. Hitchen	<b>\$14.99</b>
<b>Best Buy Total</b>	Cell Phone Accessories for Production - Warehouse	<b>\$446.06</b>
<b>Canon Solutions Total</b>	8.5 x 11 Paper - 7 Boxes for Customer Service & Finance, 3 Boxes for Engineering	<b>\$317.55</b>
<b>CA-NV Section AWWA Total</b>	Spring Conference Sacramento Registration - D. Takashima - 3/24/19 - 3/27/19	<b>\$545.00</b>
<b>Cold Stone Total</b>	February Birthday & Anniversary Celebration - 2/28/19	<b>\$61.95</b>
<b>Debbie's Hallmark Total</b>	Sympathy Card - M. Alvord	<b>\$6.12</b>
<b>Fairfield Inn Total</b>	Hotel - Spring Conference Sacramento - D. Takashima - 3/24/19 - 3/27/19	<b>\$475.75</b>
<b>Indigo Gas Lamp Quarter Total</b>	Hotel - Esri User Conference - 7/7/19-7/12/19, N. Pipitharut	<b>\$1,680.87</b>
Joint Powers Ins.	Spring Training Conference Registration - R. Hitchen - 3/13/19	\$95.00
	Spring Training Conference Registration, E. Blanford - 3/13/19 & 13/14/19	\$190.00
	Spring Training Conference Registration, M. Restivo - 3/13/19 & 13/14/19	\$190.00
	Spring Training Conference Registration, J. Moreno - 3/13/19 & 13/14/19	\$190.00
<b>Joint Powers Ins. Total</b>		<b>\$665.00</b>
<b>Los Angeles County Total</b>	Excavation Permit/Inspect Potholing & Permit Processing - 3/7/19	<b>\$824.00</b>
<b>Panera Bread Total</b>	Executive Staff Meeting 2/26/19 - Lunch	<b>\$159.30</b>
Residence Inn	Hotel - AWWA - Writing with Purpose Workshop, N. Piptharut - 2/9/19	\$153.17
	Hotel - AWWA - Writing with Purpose Workshop, M. Restivo - 2/9/19	\$153.17
	Hotel - AWWA - Writing with Purpose Workshop, L. Quintero - 2/9/19	\$153.17
<b>Residence Inn Total</b>		<b>\$459.51</b>
<b>StaterBrothers Total</b>	Executive Staff Meeting 2/26/19 - Snacks	<b>\$5.93</b>
<b>USPS Total</b>	Sent Air Monitors for Maintenance - Warehouse	<b>\$19.50</b>
<b>Walmart Total</b>	Management Team Work Shop 3/5/19 - Snacks	<b>\$11.29</b>
<b>Employee Meals</b>		
Mom Can Cook	Lunch Meeting Re: Facility Tour, 2/21/19 - K. Abercrombie, M. Alvord, A. Pontious & G. Hermosillo	\$54.21
Rattlers Bar B Que	Lunch Meeting Re: Budget Review, 2/21/19 - K. Abercrombie & G. Haggin	\$34.74
Rattlers Bar B Que	Lunch Meeting Re: Budgeting and Operations, 3/8/19 - K. Abercrombie & M. Stone	\$33.65
<b>Employee Meals Total</b>		<b>\$122.60</b>
<b>Grand Total</b>		<b>\$5,957.05</b>

**Santa Clarita Valley Water Agency  
Valencia Water Division  
Credit Card Register  
As of February 28, 2019**

**Wells Fargo MasterCard**

<b>Merchant Name</b>	<b>Description</b>	<b>Total</b>
HughesNet.com	EOC internet comm service fee, 12/26/18-01/25/19	267.83
Varidesk	Dual monitor arm for D.Richan and D.Burleson	432.51
FedEx	Map poster for the board presentation	262.45
SmartNet North America	Survey RTK vendor	4,800.00
Water ISAC	ISAC Annual dues for SCV Water	2,099.00
Wells Fargo	Finance charges waived	(44.39)
<b>Grand Total - Wells Fargo MasterCard</b>		<b>7,817.40</b>

# Wire Disbursements

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**Santa Clarita Valley Water Agency**  
**All Divisions**  
**Outgoing Wire Transfers / ACHs**  
**From: February 1, 2019 through February 28, 2019**

<u>Regional Division</u>		
<u>Wire/ACH Recipient</u>	<u>Description</u>	<u>Amount</u>
LACPIF	Invest Regional Funds in LACPIF	\$ 2,000,000.00
LAIF	Invest VWD funds in LAIF <sup>1</sup>	1,250,000.00
LAIF	Invest VWD funds in LAIF	1,000,000.00
Payroll & Stipends	Pay Date 2/22/19	589,358.52
Payroll	Pay Date 2/8/19	554,069.40
CalPERS	Feb 2019 Medical - Directors & E's	211,308.17
IRS/EDD	Taxes & Withholdings - 2/22 Pay date	165,570.86
IRS/EDD	Taxes & Withholdings - 2/8 Pay date	149,734.14
CalPERS	Retirement - 1/25 Pay date	106,487.83
CalPERS	Retirement - 1/11 Pay date	91,701.89
Lincoln	Deferred Comp - 2/8 Pay date	73,612.19
Lincoln	Deferred Comp - 2/22 Pay date	72,891.74
	Total	<u>\$ 6,264,734.74</u>

<sup>1</sup> VWD \$1,250,000 Invest in LAIF accomplished through Book Transfer

<u>Newhall Water Division</u>		
<u>Wire Recipient</u>	<u>Description</u>	<u>Amount</u>
SCVWA	Jan 19 Water Purchases & Lab	\$ 155,452.88
M. Stambaugh	Mammoth Cell Lease	6,115.62
Infosend, Inc	Bill Preparation and Postage	5,625.88
Transaction Warehouse	Web Payment Fee	3,105.90
	Total	<u>\$ 170,300.28</u>

<u>Santa Clarita Water Division</u>		
<u>Wire Recipient</u>	<u>Description</u>	<u>Amount</u>
SCVWA	Jan 19 Water Purchases & Lab	\$ 887,155.88
	Total	<u>\$ 887,155.88</u>

<u>Valencia Water Division</u>		
<u>Wire Recipient</u>	<u>Description</u>	<u>Amount</u>
SCVWA	W/T - Regional - Transfer Funds to LAIF	\$ 1,000,000.00
SCVWA	W/T - Regional - Transfer Funds to LAIF	1,000,000.00
SCVWA	W/T - Regional - Acq VWD Pmt, Dec18	393,132.92
SCVWA	W/T - Regional - Transfer Funds to LAIF	250,000.00
	Total	<u>\$ 2,643,132.92</u>

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# Director Stipends

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Director Robert DiPrimo

Date	Meeting	Amount
02/04/19	Special Board Meeting	\$228.15
02/05/19	Regular Board Meeting	\$228.15
02/11/19	Special Finance and Administration Committee Meeting	\$228.15
02/13/19	Water Resources and Watershed Committee Meeting	\$228.15
02/19/19	Special Board Meeting	\$228.15
<b>Stipend Total</b>		<b>\$1,140.75</b>
<b>Total Paid Days</b>		<b>5</b>
<b>Total Meetings</b>		<b>5</b>

Director Maria Gutzeit

Date	Meeting	Amount
02/04/19	Agenda Planning Committee Meeting	\$228.15
02/04/19	Special Board Meeting	\$0.00
02/05/19	Regular Board Meeting	\$228.15
02/05/19	USCVJPA Meeting	\$0.00
02/11/19	Special Finance and Administration Committee Meeting	\$228.15
02/13/19	Water Resources and Watershed Committee Meeting	\$228.15
02/19/19	Special Board Meeting	\$0.00
02/20/19	Meeting with Congresswoman Hill and Staff	\$228.15
02/22/19	Meeting with Assemblywoman Smith and Staff	\$228.15
02/27/19	Urban Water Institute Spring Conference	\$228.15
02/28/19	Urban Water Institute Spring Conference	\$228.15
<b>Stipend Total</b>		<b>\$2,053.35</b>
<b>Total Paid Days</b>		<b>9</b>
<b>Total Meetings</b>		<b>12</b>

Director Gary Martin

Date	Meeting	Amount
02/01/19	CSDA Membership Committee Meeting	\$228.15
02/04/19	Special Board Meeting	\$228.15
02/05/19	Regular Board Meeting	\$228.15
02/07/19	Engineering and Operations Committee Meeting	\$228.15
02/19/19	Blue Ribbon Committee Meeting	\$0.00
02/19/19	Special Board Meeting	\$228.15
02/20/19	Meeting with Congresswoman Hill and Staff	\$228.15
02/21/19	Public Outreach and Legislation Committee Meeting	\$228.15
02/22/19	Meeting with Assemblywoman Smith and Staff	\$228.15
02/27/19	Urban Water Institute Spring Conference	\$228.15
02/28/19	Urban Water Institute Spring Conference	\$228.15
<b>Stipend Total</b>		<b>\$2,281.50</b>
<b>Total Paid Days</b>		<b>10</b>
<b>Total Meetings</b>		<b>11</b>

Director Jerry Gladbach

Date	Meeting	Amount
02/04/19	Special Board Meeting	\$228.15
02/05/19	Regular Board Meeting	\$228.15
02/05/19	USCVJPA Meeting	\$0.00
02/13/19	Water Resources and Watershed Committee Meeting	\$228.15
02/19/19	Special Board Meeting	\$228.15
02/21/19	Public Outreach and Legislation Committee Meeting	\$228.15
<b>Stipend Total</b>		<b>\$1,140.75</b>
<b>Total Paid Days</b>		<b>5</b>
<b>Total Meetings</b>		<b>6</b>

Director R.J. Kelly

Date	Meeting	Amount
02/04/19	Agenda Planning Committee Meeting	\$228.15
02/04/19	Special Board Meeting	\$0.00
02/05/19	Regular Board Meeting	\$228.15
02/05/19	USCVJPA Meeting	\$0.00
02/11/19	Special Finance and Administration Committee Meeting	\$228.15
02/19/19	VIA Monthly Luncheon	\$0.00
02/19/19	Special Board Meeting	\$228.15
02/21/19	Public Outreach and Legislation Committee Meeting	\$228.15
<b>Stipend Total</b>		<b>\$1,140.75</b>
<b>Total Paid Days</b>		<b>5</b>
<b>Total Meetings</b>		<b>8</b>

Director Dan Mortensen

Date	Meeting	Amount
02/04/19	Special Board Meeting	\$228.15
02/05/19	Regular Board Meeting	\$228.15
02/11/19	Special Finance and Administration Committee Meeting	\$228.15
02/19/19	Special Board Meeting	\$228.15
<b>Stipend Total</b>		<b>\$912.60</b>
<b>Total Paid Days</b>		<b>4</b>
<b>Total Meetings</b>		<b>4</b>

**Director Lynne Plambeck**

<b>Date</b>	<b>Meeting</b>	<b>Amount</b>
02/04/19	Special Board Meeting	\$228.15
02/05/19	Regular Board Meeting	\$228.15
02/07/19	Engineering and Operations Committee Meeting	\$228.15
02/19/19	Special Board Meeting	\$228.15
02/21/19	Public Outreach and Legislation Committee Meeting	\$228.15
02/27/19	SoCal Water Dialogue Meeting	\$228.15
	<b>Stipend Total</b>	<b>\$1,368.90</b>
	<b>Total Paid Days</b>	<b>6</b>
	<b>Total Meetings</b>	<b>6</b>

<b>TOTAL PAID DAYS</b>	<b>78</b>
<b>TOTAL MEETINGS</b>	<b>90</b>
<b>TOTAL STIPENDS</b>	<b>\$17,795.70</b>

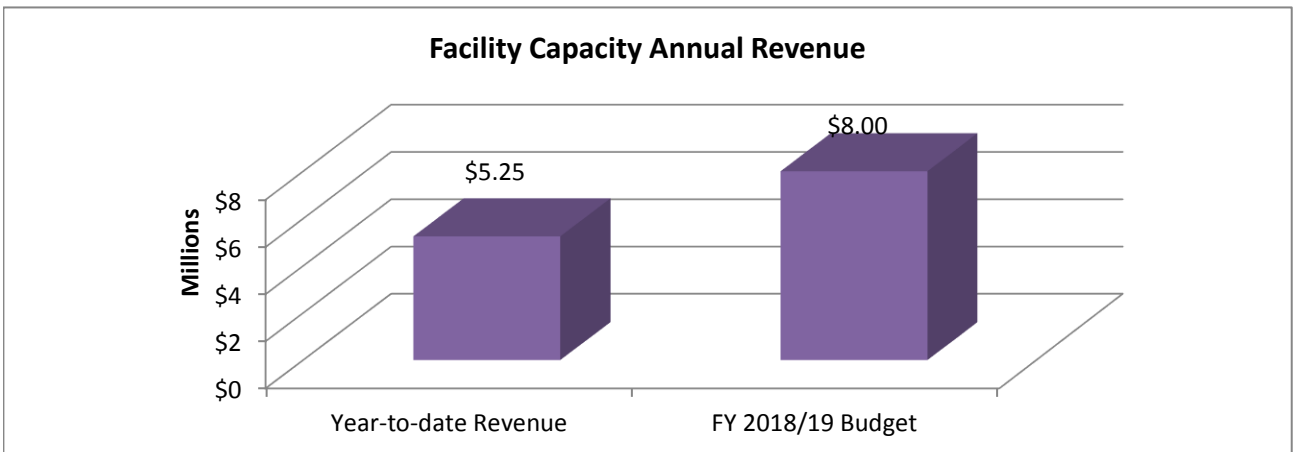
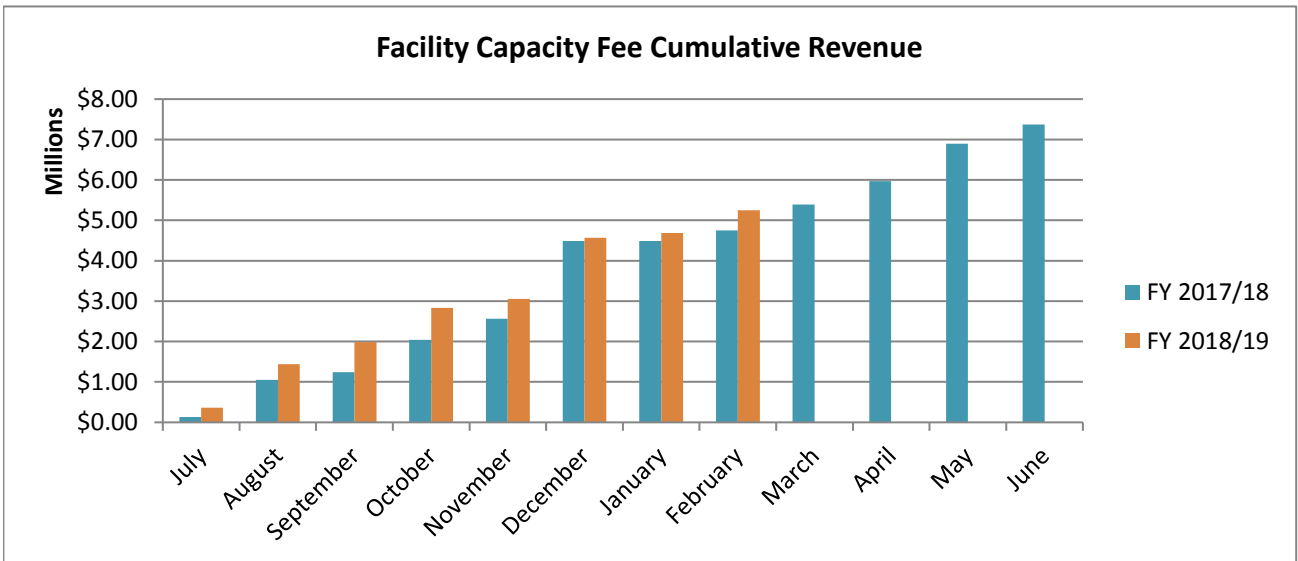
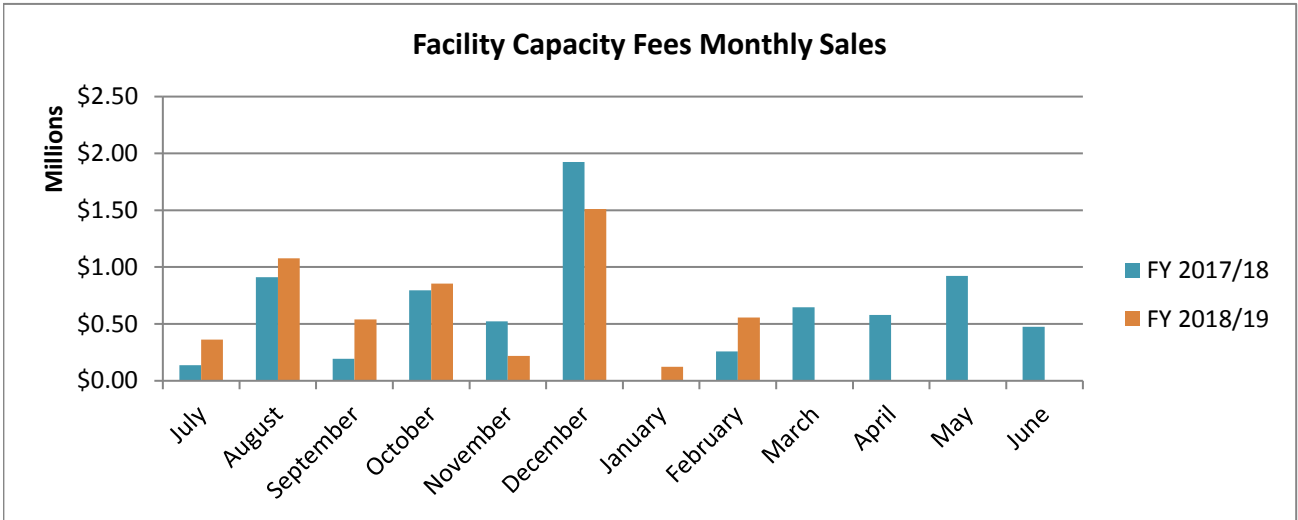
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# Facility Capacity Fee Revenues

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## REGIONAL DIVISION FACILITY CAPACITY FEE REVENUES FY 2018/19 as of February 28, 2019



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# Variable Rate Demand Obligations

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2008A VRDO Performance

<b>Date</b>	<b>Bond Rate</b>	<b>Bond Rate including fees</b>	<b>Rate Decrease**</b>
7/16/2014	0.04%	4.10%	
7/23/2014	0.05%	4.11%	
7/30/2014	0.05%	0.60%	Swap termination.
3/8/2017	0.62%	1.17%	2.94%
3/15/2017	0.72%	1.27%	2.84%
3/22/2017	0.80%	1.35%	2.76%
3/29/2017	0.87%	1.42%	2.69%
4/5/2017	0.87%	1.42%	2.69%
4/12/2017	0.86%	1.41%	2.70%
4/19/2017	0.90%	1.45%	2.66%
4/26/2017	0.90%	1.45%	2.66%
5/3/2017	0.82%	1.37%	2.74%
5/10/2017	0.77%	1.32%	2.79%
5/17/2017	0.75%	1.30%	2.81%
5/24/2017	0.75%	1.30%	2.81%
5/31/2017	0.73%	1.28%	2.83%
6/7/2017	0.72%	1.27%	2.84%
6/14/2017	0.78%	1.33%	2.78%
6/21/2017	0.81%	1.36%	2.75%
6/28/2017	0.86%	1.41%	2.70%
7/5/2017	0.81%	1.36%	2.75%
7/12/2017	0.78%	1.33%	2.78%
7/19/2017	0.78%	1.33%	2.78%
7/26/2017	0.83%	1.38%	2.73%
8/2/2017	0.74%	1.29%	2.82%
8/9/2017	0.74%	1.29%	2.82%
8/16/2017	0.73%	1.28%	2.83%
8/23/2017	0.75%	1.30%	2.81%
8/30/2017	0.75%	1.30%	2.81%
9/6/2017	0.75%	1.30%	2.81%
9/13/2017	0.80%	1.35%	2.76%
9/20/2017	0.85%	1.40%	2.71%
9/27/2017	0.91%	1.46%	2.65%
10/4/2017	0.89%	1.44%	2.67%
10/11/2017	0.89%	1.44%	2.67%
10/18/2017	0.89%	1.44%	2.67%
10/25/2017	0.90%	1.45%	2.66%
11/1/2017	0.90%	1.45%	2.66%
11/8/2017	0.90%	1.45%	2.66%
11/15/2017	0.90%	1.45%	2.66%
11/22/2017	0.94%	1.49%	2.62%
11/29/2017	0.94%	1.49%	2.62%
12/6/2017	0.96%	1.51%	2.60%
12/13/2017	1.08%	1.63%	2.48%
12/20/2017	1.38%	1.93%	2.18%
12/27/2017	1.60%	2.15%	1.96%
1/3/2018	1.40%	1.95%	2.16%
1/10/2018	1.28%	1.83%	2.28%
1/17/2018	1.15%	1.70%	2.41%
1/24/2018	1.04%	1.59%	2.52%
1/31/2018	0.99%	1.54%	2.57%
2/7/2018	0.88%	1.43%	2.68%
2/14/2018	0.93%	1.48%	2.63%

2008A VRDO Performance

<b>Date</b>	<b>Bond Rate</b>	<b>Bond Rate including fees</b>	<b>Rate Decrease**</b>
2/21/2018	1.00%	1.55%	2.56%
2/28/2018	1.03%	1.58%	2.53%
3/7/2018	1.04%	1.59%	2.52%
3/14/2018	1.11%	1.66%	2.45%
3/21/2018	1.28%	1.83%	2.28%
3/28/2018	1.46%	2.01%	2.10%
4/4/2018	1.53%	2.08%	2.03%
4/11/2018	1.58%	2.13%	1.98%
4/18/2018	1.67%	2.22%	1.89%
4/25/2018	1.64%	2.19%	1.92%
5/2/2018	1.51%	2.06%	2.05%
5/9/2018	1.35%	1.90%	2.21%
5/16/2018	1.20%	1.75%	2.36%
5/23/2018	0.95%	1.50%	2.61%
5/30/2018	0.83%	1.38%	2.73%
6/6/2018	0.83%	1.38%	2.73%
6/13/2018	1.15%	1.70%	2.41%
6/20/2018	1.30%	1.85%	2.26%
6/27/2018	1.30%	1.85%	2.26%
7/4/2018	0.95%	1.50%	2.61%
7/11/2018	0.90%	1.45%	2.66%
7/18/2018	0.85%	1.40%	2.71%
7/25/2018	0.69%	1.24%	2.87%
8/1/2018	1.09%	1.64%	2.47%
8/8/2018	1.22%	1.77%	2.34%
8/15/2018	1.26%	1.81%	2.30%
8/22/2018	1.28%	1.83%	2.28%
8/29/2018	1.28%	1.83%	2.28%
9/5/2018	1.25%	1.80%	2.31%
9/12/2018	1.24%	1.79%	2.32%
9/19/2018	1.24%	1.79%	2.32%
9/26/2018	1.29%	1.84%	2.27%
10/3/2018	1.27%	1.82%	2.29%
10/10/2018	1.26%	1.81%	2.30%
10/17/2018	1.29%	1.84%	2.27%
10/24/2018	1.29%	1.84%	2.27%
10/31/2018	1.28%	1.83%	2.28%
11/7/2018	1.28%	1.83%	2.28%
11/14/2018	1.32%	1.87%	2.24%
11/21/2018	1.34%	1.89%	2.22%
11/28/2018	1.35%	1.90%	2.21%
12/5/2018	1.29%	1.84%	2.27%
12/12/2018	1.28%	1.83%	2.28%
12/19/2018	1.33%	1.88%	2.23%
12/26/2018	1.38%	1.93%	2.18%
1/2/2019	1.30%	1.85%	2.26%
1/9/2019	1.00%	1.55%	2.56%
1/16/2019	1.00%	1.55%	2.56%
1/23/2019	1.00%	1.55%	2.56%
1/30/2019	1.21%	1.76%	2.35%
2/6/2019	1.25%	1.80%	2.31%
2/13/2019	1.45%	2.00%	2.11%
2/20/2019	1.52%	2.07%	2.04%
2/27/2019	1.56%	2.11%	2.00%



# Director Reimbursements

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CA Govt. Code Section 53065.5

List of Reimbursement for "Individual Charges" = \$100 or more

Annual Disclosure for Fiscal Year 18/19

**DIRECTORS**

Updated as of: 3/31/19 - Does not include M/C charges for March. These will be updated after 4/12 when approved statements are released.

For February 2019

Date of Reimbursement	Recipient of Reimbursement	Reason for Reimbursement	Amount of Reimbursement
02/19/19	Acosta	M/C Charge - ACWA 2019 Spring Conference Monterey, 5/7-10/19 - Registration	725.00
02/26/19	Acosta	M/C Charge - KHTS Sacramento Road Trip Sacramento, 3/18-19/19 - Registration	420.00
02/26/19	Acosta	M/C Charge - KHTS Sacramento Road Trip Sacramento, 3/19/19 - Travel Expense (Airfare)	489.96
02/26/19	Acosta	M/C Charge - ACWA 2019 Spring Conference Monterey, 5/7-10/19 - Travel Expense (Airfare)	487.97
02/05/19	Atkins, B.J.	M/C Charge - KHTS Sacramento Road Trip, 3/18-19/19 - Registration	475.00
02/19/19	Atkins, B.J.	M/C Charge - ACWA 2019 Spring Conference Monterey, 5/7-10/19 - Registration	725.00
02/05/19	Cooper, Bill	M/C Charge - KHTS Sacramento Road Trip, 3/18-19/19 - Registration	475.00
02/19/19	Cooper, Bill	M/C Charge - ACWA 2019 Spring Conference Monterey, 5/7-10/19 - Registration	725.00
02/19/19	DiPrimo, Robert	M/C Charge - ACWA 2019 Spring Conference Monterey, 5/7-10/19 - Registration	725.00
02/22/19	Glabach, Edward	NWRA 2019 Leadership Forum, 1/9-1/11/19 - Expense (Meals, Lodging)	424.54
02/22/19	Glabach, Edward	NWRA 2019 Leadership Forum, 1/9-1/11/19 - Travel Expense (Mileage, Parking, Airfare)	622.66
02/22/19	Glabach, Edward	NWRA 2019 Leadership Forum, 1/9-1/11/19 - Registration	375.00
02/07/19	Gutzeit, Maria	M/C Charge - UWI Conference Palm Springs, 2/27-3/1/19 - Registration	425.00
02/08/19	Gutzeit, Maria	M/C Charge - UWI Conference Palm Springs, 2/27-3/1/19 - Expense (Lodging Deposit)	188.29
02/22/19	Gutzeit, Maria	M/C Charge - UWI Conference Palm Springs, 2/27-3/1/19 - Expense (Lodging Deposit)	188.29
02/23/19	Gutzeit, Maria	M/C Charge - UWI Conference Palm Springs, 2/27-3/1/19 - Expense (Lodging Deposit)	(188.29)
02/19/19	Kelly, RJ	M/C Charge - ACWA 2019 Spring Conference Monterey, 5/7-10/19 - Registration	725.00
02/22/19	Martin, Gary R.	CSDA Membership Comm. Meeting, 2/1/19 - Travel Expense (Mileage, Taxi)	103.32
02/05/19	Martin, Gary R.	M/C Charge - KHTS Sacramento Road Trip, 3/18-19/19 - Registration	475.00
02/11/19	Martin, Gary R.	M/C Charge - KHTS Sacramento Road Trip Sacramento to Burbank, 3/19/19 - Travel Expense (Airfare)	244.98
02/19/19	Martin, Gary R.	M/C Charge - ACWA 2019 Spring Conference Monterey, 5/7-10/19 - Registration	725.00

\$ 9,556.72

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**Finance and Administration Committee  
Planning Calendar  
FY 2018/19**

Item	Author	PowerPoint Presentation (Y/N/Length)	July 3 Board CANCELLED	July 16 Comm	Aug 7 Board	Aug 20 Comm	Sept 4 Board	Sept 17 Comm	Oct 2 Board	Oct 15 Comm	Oct 16 Board	Oct 22 SPECIA Comm	Nov 6 Board	Nov 19 Comm	Dec 4 Board	Dec 17 Comm	Jan 7 SPECIAL Board	Jan 14 SPECIAL	Feb 5 Board	Feb 11 SPECIAL	March 5 Board	March 18 Comm	April 2 Board	April 3 SPECIAL	April 16 Board	April 30 SPECIAL Board	May 1 SPECIAL Comm	May 21 Board	June 4 Board	June 17 Comm	June 18 Board				
1	Monthly Planning Calendar	None																																	
2	Recommend Approval of a Resolution Authorizing FY 2018/19 Water Supply Contract Payments (consent)	None		C	C																														
3	Recommend Approval of an Employee Travel and Expense Reimbursement Policy (consent)	None		C	C																														
4	Discuss Development of Rate-setting Process Incorporating an Independent Ratepayer Advocate Function	Yes - 15 min		C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C				
5	April 2018 Monthly Financial Report (consent)	None		C	C																														
6	May 2018 Monthly Financial Report (consent)	None		C	C																														
7	Approve Resolutions Establishing Banking Authority with City National Bank	None		C	C																														
8	Recommend Approval of a Claims Policy (consent)	None				C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C			
9	Recommend Approval of a Surplus Inventory and Equipment Policy (consent)	None				C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C		
10	Review, Discuss and Recommend an Option for Revising Employer's Contributions to PERS Medical Insurance	None				C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C		
11	Recommend Receiving and Filing of June 2018 Monthly Financial Report (consent)	None				C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C		
12	Recommend Approval of an Emergency Response Specialist Classification	None						C	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P		
13	Recommend Approval of a Safety Incentive Plan and Positions	None						C	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P	P		
14	Review and Discuss New Agency Recruitments	None						C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	
15	Recommend Receiving and Filing of July 2018 Monthly Financial Report (consent)	None						C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	
16	Discuss USC/JPA Intent to Issue Tax Exempt Obligations	None								C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	
17	Recommend Approval of Resolution Authorizing Professional Services Agreement with AAC Utility Partners for Selection Services for New Financial Management System	None								C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	
18	Recommend Approval of a Resolution Adopting a Records Retention Policy and Schedule (consent)	None								C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	
19	Discuss Reserve Fund Policy	None								C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	
20	Review Valencia Water Company January 22, 2018 and December 31, 2017 Financial Statements (consent)	None								C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	
21	Recommend Receiving and Filing of August 2018 Monthly Financial Report (consent)	None								C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C
22	Approve a Resolution Appointing Treasurer for SCV Water	None								C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C
23	Approve Resolutions Establishing Banking Authority	None								C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C

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**Finance and Administration Committee  
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Item	Author	PowerPoint Presentation (Y/N/Length)	July 3 Board CANCELLED	July 16 Comm	Aug 7 Board	Aug 20 Comm	Sept 4 Board	Sept 17 Comm	Oct 2 Board	Oct 15 Comm	Oct 16 Board	Oct 22 SPECIA Comm	Nov 6 Board	Nov 19 Comm	Dec 4 Board	Dec 17 Comm	Jan 7 SPECIAL Board	Jan 14 SPECIAL Board	Feb 5 Board	Feb 11 SPECIAL	March 5 Board	March 18 Comm	April 2 Board	April 3 SPECIAL	April 16 Board	April 30 SPECIAL Board	May 1 SPECIAL Comm	May 21 Board	June 4 Board	June 17 Comm	June 18 Board
24	RP	None									C																				
25	RP	None											C																		
26	EC	None											C																		
27	EC	None												C			C														
28	RP	None												C																	
29	RP	None												C																	
30	RP	None												C																	
31	CP	None													C																
32	EC	None													C		P		C												
33	EC	None														C															
34	RP	None														C															
35	RP	None															C														
36	RP	None															C														
37	RP	None																C													
38	RP	None																C													
39	EC	Yes - 15 min																C													
40	RP	None																C													
41	EC	Yes - 15 min																C													
42	RP	None																C													
43	RP	None																C													

**Finance and Administration Committee  
Planning Calendar  
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44	Approve a Resolution Establishing SCV Water Health Premium Reimbursement Plan (consent)	RP	None																C													
45	Approve a Revised Disclosure Procedures Policy	RP	None																C													
46	Review Annual List of Professional Services Contracts (consent)	RP	None																	C												
47	Status of State Water Contract Fund (every Feb)	RP	None																	C												
48	Recommend Receiving and Filing of December 2018 Monthly Financial Report (consent)	RP	None																	C												
49	Review Risk Management Insurance Coverage	RP	None																	C												
50	Review Plan for Consolidation of Customer Service Centers	RP	None																	C												
51	Recommend Receiving and Filing of CLWA and SCWD December 31, 2017 Financial Statements (consent)	RP	None																	C												
52	Recommend Receiving and Filing of SCV Water June 30, 2018 Financial Statement (consent)	RP	None																	C												
53	Recommend Receiving and Filing of FY 2018/19 Midyear Budget Report (consent)	RP	None																	C												
54	Recommend Receiving and Filing of January 2019 Monthly Financial Report (consent)	RP	None																	C												
55	Recommend Approval of an Emergency Preparedness & Safety Coordinator Classification	RP	None																	C												
56	Recommend Approval of a Resolution to Enter into a Contract with Lance, Soll & Lunghard, LLP (LSL) for Audit Services for FY 2018/19 through FY 2020/21 with an option for FY 2021/22 and FY 2022/23	RP	None																	C												
57	Recommend Approval of a Proposed Employee Salary Adjustment for FY 2019/20	RP	None																	C												
58	Review Draft Operating FY 2019/20 and 2020/21 Biennial Budget	RP	Yes - 30 min																	C												
59	Approve a Resolution Establishing Banking Authority	RP	None																	C												
60	Recommend Approval to Enter into a Contract with GPS HR Consulting for Agency-wide Classification and Compensation Study	RP	None																	C												
61	Recommend Approval of a Resolution Adopting the FY 2019/20 and 2021 Biennial Budget and Amending the FY 2018/19 Budget	RP	Yes - 30 min																	C												
62	Approve a Resolution Adopting the Appropriation of All As-Yet Unappropriated Funds for FY 2018/19	RP	None																	C												
63	Approve a Resolution Adopting the Appropriation Limit for FY 2019/20	RP	None																	C												
64	Recommend Receiving and Filing of February 2019 Monthly Financial Report (consent)	RP	None																	C												
65	Recommend Approval of Resolutions Setting Santa Clarita Valley Water Agency Tax Rate for FY 2019/20 and Requesting Levy of Tax by Los Angeles County and Ventura County	RP	None																	C												

**Finance and Administration Committee  
Planning Calendar  
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66	Recommend Approval of Resolution Authorizing July 2019 Water Supply Contract Payment	RP	None																														
67	Recommend Approval of a Resolution Amending the Agency's Letter of Credit Reimbursement Agreement with Wells Fargo Bank	RP	None																														
68	Recommend Approval of a Resolution Approving an Official Statement and Authorizing Certain Other Documents and Actions in Connection with the Issuance of the Series 2019A Revenue Bonds	EC	None																														
69	Review RFP for Enterprise Resource Planning (ERP) for Finance and Accounting Software	RP																															
70	Recommend Adopting a Policy for Community Facility Districts (CFDs)	EC																															
71	Recommend Receiving and Filing of March 2019 Monthly Financial Report (consent)	RP	None																														
72	Recommend Receiving and Filing of April 2019 Monthly Financial Report (consent)	RP	None																														